



Council Meeting Agenda

**Tuesday, July 23, 2019
7 p.m.**

**Council Chambers
Aurora Town Hall**



Town of Aurora Council Meeting Agenda

Tuesday, July 23, 2019
7 p.m., Council Chambers

1. Approval of the Agenda

Recommended:

That the agenda as circulated by Legislative Services be approved.

2. Declarations of Pecuniary Interest and General Nature Thereof

3. Community Presentations

- (a) Nichole Campsall, Youth & Community Development Coordinator, and
Julie Stephenson, Youth Programmer
Re: John West Memorial "Leaders of Tomorrow" Scholarship Award**

4. Delegations

5. Consent Agenda

Items listed under the Consent Agenda are considered routine or no longer require further discussion and are enacted in one motion. The exception to this rule is that a Member may request that one or more items be pulled for discussion and voted on separately.

Recommended:

That the following Consent Agenda items, C1 to C5 inclusive, be approved:

C1. Council Meeting Minutes of June 25, 2019

Recommended:

1. That the Council meeting minutes of June 25, 2019, be adopted as printed and circulated.

C2. Council Closed Session Minutes of July 16, 2019

(confidential attachment)

Recommended:

1. That the Council Closed Session minutes of July 16, 2019, be adopted as printed and circulated.

C3. Council Closed Session Public Minutes of July 16, 2019

Recommended:

1. That the Council Closed Session Public minutes of July 16, 2019, be adopted as printed and circulated.

C4. Council Public Planning Meeting Minutes of June 26, 2019

Recommended:

1. That the Council Public Planning meeting minutes of June 26, 2019, be adopted as printed and circulated.

C5. Memorandum from Councillor Gaertner

**Re: Lake Simcoe Region Conservation Authority Board Meeting
Highlights of June 28, 2019**

Recommended:

1. That the memorandum regarding Lake Simcoe Region Conservation Authority Board Meeting Highlights of June 28, 2019, be received for information.

6. Standing Committee Reports

Recommended:

That the following Standing Committee Reports items, S1 to S3 inclusive, be received and the recommendations carried by the Committee approved:

S1. General Committee Meeting Report of July 16, 2019

Recommended:

1. That the General Committee meeting report of July 16, 2019, be received and the recommendations carried by the Committee approved.

S2. Audit Committee Meeting Report of June 25, 2019

Recommended:

1. That the Audit Committee meeting report of June 25, 2019, be received and the recommendations carried by the Committee approved.

S3. Budget Committee Meeting Report of June 18, 2019

Recommended:

1. That the Budget Committee meeting report of June 18, 2019, be received for information.

7. Consideration of Items Requiring Discussion (Regular Agenda)

R1. PDS19-064 – Economic Development Strategic Plan

Presentation to be provided by Tim Hammill, Chair, and Marilee Harris, Vice Chair, Aurora Economic Development Corporation Board.

Recommended:

1. That Report No. PDS19-064 be received; and

2. That the attached Economic Development Strategic Plan as presented by the Aurora Economic Development Corporation Board be approved; and
3. That staff report back with an Implementation Strategy at a future Council meeting.

R2. FS19-018 – Capital Close Report as of December 31, 2018

Recommended:

1. That Report No. FS19-018 be received; and
2. That the capital project closures and capital funding adjustments outlined in Attachments #1 and #2 be approved.

8. Motions

(a) Councillor Thompson

Re: Advisory Committee Chair Rotation

(b) Councillor Gaertner

Re: Stormwater Infrastructure Review

9. Regional Report

York Regional Council Highlights – June 20 and June 27, 2019

Recommended:

That the Regional Reports of June 20 and June 27, 2019, be received for information.

10. New Business

11. Public Service Announcements

12. By-laws

Recommended:

That the following by-laws be enacted:

- (a) **By-law Number XXXX-19** Being a By-law to appoint a Treasurer for The Corporation of the Town of Aurora.
- (b) **By-law Number XXXX-19** Being a By-law to regulate various matters relating to the keeping, licensing and controlling of animals in the Town of Aurora.
(General Committee Report No. CS19-019, May 7/19)
- (c) **By-law Number XXXX-19** Being a By-law to amend By-law Number 6000-17, as amended, to remove a Holding "(H)" symbol (Shimvest Investments Ltd., Prato Estates Inc., and Preserve Homes Corp.).
(General Committee Report No. PDS19-048, Jun. 4/19)
- (d) **By-law Number XXXX-19** Being a By-law to delegate authority for administrative matters.

13. Closed Session

14. Confirming By-law

Recommended:

That the following confirming by-law be enacted:

By-law Number XXXX-19 Being a By-law to Confirm Actions by Council Resulting from a Council Meeting on July 23, 2019.

15. Adjournment



Town of Aurora Council Meeting Minutes

Council Chambers, Aurora Town Hall
Tuesday, June 25, 2019

Attendance

Council Members Mayor Mrakas in the Chair; Councillors Gaertner, Gallo, Gilliland, Humfryes (arrived at 7:37 p.m.), Kim, and Thompson

Members Absent None

Other Attendees Doug Nadorozny, Chief Administrative Officer, Robin McDougall, Director of Community Services, Techa van Leeuwen, Director of Corporate Services, Rachel Wainwright-van Kessel, Director of Finance, Allan Downey, Director of Operations, David Waters, Director of Planning and Development Services, Stephanie Mackenzie-Smith, Manager of Corporate Communications, Patricia De Sario, Town Solicitor, Michael de Rond, Town Clerk, and Ishita Soneji, Council/Committee Coordinator

The Chair called the meeting to order at 7 p.m.

Mayor Mrakas relinquished the chair to Deputy Mayor Kim at 8:34 p.m. during the consideration of Motion (a), and resumed the Chair at 8:38 p.m.

Council consented to resolve into a Closed Session at 8:50 p.m. and reconvened into open session at 9:23 p.m.

1. Approval of the Agenda

Moved by Councillor Kim

Seconded by Councillor Gilliland

That the rules of procedure be waived to allow the addition of Delegation (b) Jeff Edos; Re: Motion (b) Councillor Kim, Re: Aurora Food & Culture Festival.

**On a two-thirds vote the motion
Carried**

**Moved by Councillor Gilliland
Seconded by Councillor Kim**

That the agenda as circulated by Legislative Services, with the following additions, **as amended**, be approved:

- Delegation (a) Ron Kellman, representing Sports Horizons Inc.; Re: Motion (b) Councillor Kim, Re: Aurora Food & Culture Festival
- Delegation (b) Jeff Edos, Resident; Re: Motion (b) Councillor Kim, Re: Aurora Food & Culture Festival
- Item R1 – Memorandum from Mayor Mrakas, Re: Committee Compositions

Carried as amended

2. Declarations of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act, R.S.O. 1990, c. M.50*.

3. Community Presentations

**(a) Erin Cerenzia, Manager, Neighbourhood Network
Re: Neighbourhood Network Strategic Plan**

Ms. Cerenzia and Mr. Tim Jones, Ambassador for the Town of Aurora Neighbourhood Network, presented an overview of the organization including details on the organization's history, means of community engagement, volunteer program and opportunities, collaboration with registered partner organizations, and implementation strategies of the new strategic plan.

**Moved by Councillor Thompson
Seconded by Councillor Kim**

That the presentation be received for information.

Carried

4. Delegations

(a) Ron Kellman, representing Sports Horizons Inc.

Re: Motion (b) Councillor Kim; Re: Aurora Food & Culture Festival

Mr. Kellman spoke in support of Motion (b) and provided details of the festival including the intent to encourage multiculturalism and community engagement, and listed various activities to be held at the festival.

**Moved by Councillor Thompson
Seconded by Councillor Gaertner**

That the comments of the delegation be received and referred to Motion (b).

Carried

(b) Jeff Edos, Resident

Re: Motion (b) Councillor Kim; Re: Aurora Food & Culture Festival

Mr. Edos spoke in support of Motion (b) and requested Members of Council to support the application for the festival.

**Moved by Councillor Kim
Seconded by Councillor Gaertner**

That the comments of the delegation be received and referred to Motion (b).

Carried

5. Consent Agenda

**Moved by Councillor Gilliland
Seconded by Councillor Kim**

That the following Consent Agenda items, C1 to C6 inclusive, be approved with the exception of C4, which was voted on separately:

C1. Council Meeting Minutes of June 11, 2019

1. That the Council Meeting minutes of June 11, 2019, be adopted as printed and circulated.

Carried

C2. Council Closed Session Minutes of June 4, 2019

1. That the Council Closed Session meeting minutes of June 4, 2019, be adopted as printed and circulated.

Carried

C3. Council Closed Session Public Minutes of June 4, 2019

1. That the Council Closed Session Public minutes of June 4, 2019, be adopted as printed and circulated.

Carried

C4. Council Closed Session Minutes of June 11, 2019

**Moved by Councillor Kim
Seconded by Councillor Gilliland**

1. That the Council Closed Session meeting minutes of June 11, 2019, be adopted as printed and circulated.

Carried

C5. Council Closed Session Public Minutes of June 11, 2019

1. That the Council Closed Session Public minutes of June 11, 2019, be adopted as printed and circulated.

Carried

C6. Memorandum from Councillor Gaertner

**Re: Lake Simcoe Region Conservation Authority Board Meeting
Highlights of May 24, 2019**

1. That the memorandum regarding Lake Simcoe Region Conservation Authority Board Meeting Highlights of May 24, 2019, be received for information.

Carried

6. Standing Committee Reports

On a motion by Councillor Kim, seconded by Councillor Gaertner, Council consented to consider Motion (b) prior to the consideration of S1(C2) and S1(NB1).

**Moved by Councillor Gilliland
Seconded by Councillor Kim**

That the following Standing Committee Reports, Items S1 and S2, be received and the recommendations carried by the Committee approved, with the exception of sub-items S1(C2) and S1(NB1), which were discussed and voted on separately as recorded below:

S1. General Committee Meeting Report of June 18, 2019

(C1) FS19-021 – 2019 Interim Forecast Update – as at April 30, 2019

1. That Report No. FS19-021 be received for information.

Carried

(C2) OPS19-016 – Aurora Family Leisure Complex (AFLC) Skate Park

**Motion to defer
Moved by Councillor Gallo
Seconded by Councillor Gaertner**

That Report No. OPS19-016 – Aurora Family Leisure Complex (AFLC) Skate Park be deferred to a future Council meeting, after the consideration of Confidential Memorandum from the Town Solicitor regarding Skate Park Issues, dated June 6, 2019, at a future Closed Session meeting.

**Motion to defer
Withdrawn**

Council consented to consider Item S1(C2) after reconvening from Closed Session and prior to New Business.

**Moved by Councillor Gallo
Seconded by Councillor Humfries**

1. That Report NO. OPS19-016 be received; and
2. That this report satisfy Council's conditional approval of Capital Project No. 72281 – AFLC Skate Park in the amount of \$600,000.

Carried

(C3) OPS19-017 – Lake-to-Lake Cycling and Walking Trail Agreement

1. That Report NO. OPS19-017 be received; and
2. That the Mayor and Town Clerk be authorized to execute the Agreement between the Town of Aurora and the Regional Municipality of York for the operation, maintenance and replacement of the Lake-to-Lake Cycling and Walking Trail within the Regional right-of-way once constructed.

Carried

(A1) Finance Advisory Committee Meeting Minutes of May 22, 2019

1. That the Finance Advisory Committee meeting minutes of May 22, 2019, be received for information.

Carried

(A2) Heritage Advisory Committee Meeting Minutes of June 3, 2019

1. That the Heritage Advisory Committee meeting minutes of June 3, 2019, be received for information.

Carried

(R1) CS19-022 – Entry onto Private Property Protocol

1. That Report No. CS19-022 be received; and
2. That the revised Entry onto Private Property Protocol as outlined in Attachment #1 providing property owners with notification of entry and removing the requirement to obtain a search warrant for investigation purposes, be endorsed.

Carried

**(R2) FS19-020 – 2020-2022 Operating and 2020 Capital Budget
Development Direction**

1. That the updated Council Budget Principles and Process be approved; and

2. That the key principles for the 2020 to 2022 multi-year operating budget development be endorsed.

Carried

(R3) FS19-023 – 2018 Year End Budget Report – as at December 31, 2018

1. That Report No. FS19-023 be received for information.

Carried

(R4) PDS19-051 – Energy Conservation and Demand Management (ECDM) Plan Update 2019-2023

1. That Report No. PDS19-051 be received; and
2. That the Corporate Energy Conservation and Demand Management (ECDM) Plan Update for 2019 to 2023 (Attachment #1), be endorsed.

Carried

(R5) CMS19-016 – 2019 Capital Project – Outdoor Field Development Strategy

1. That Report No. CMS19-016 be received; and
2. That this report satisfy Council's conditional budget approval for Capital Project No. 73317 – Outdoor Field Development Strategy, in the amount of \$55,000.

Carried

(R6) CS19-026 – Licensing By-law Amendments – Second Hand Goods

1. That Report No. CS19-026 be received; and
2. That a by-law be brought forward to amend Schedule 12 of the Town's Licensing By-law No. 5630-14 to reflect current business models for Second Hand Goods stores.

Carried

(NB1) New Business Motion No. 1

**Moved by Councillor Thompson
Seconded by Councillor Humfries**

1. That staff be authorized to provide the Rotary Club of Aurora with financial and in-kind support for the Dance in the Park event on June 30, 2019 to a maximum of \$5,000 to be funded from the Council Operating Contingency budget.

Carried

S2. Budget Committee Meeting Report of June 18, 2019

1. That the Budget Committee meeting report of June 18, 2019, be received and the recommendations carried by the Committee approved.

Carried

7. Consideration of Items Requiring Discussion (Regular Agenda)

**R1. Memorandum from Mayor Mrakas
Re: Committee Compositions**

**Moved by Councillor Gilliland
Seconded by Councillor Kim**

1. That the memorandum regarding Committee Compositions be received; and
2. That the Terms of Reference for the Community Advisory Committee (CAC) regarding membership be amended from two (2) to one (1) Council member; and
3. That Councillor Kim be removed from the Community Advisory Committee and appointed to the vacant position on the Finance Advisory Committee (FAC); and
4. That Councillor Thompson be appointed to the vacant position on the Joint Council Committee (JCC).

Carried

8. Motions

(a) Mayor Mrakas

Re: Response to Regional Governance Review

Moved by Mayor Mrakas

Seconded by Councillor Humfryes

Whereas the Government of Ontario has announced a review of Ontario's eight regional municipalities (Durham, Halton, Muskoka District, Niagara, Oxford County, Peel, Waterloo, York), the County of Simcoe and their lower-tier municipalities by appointed Special Advisors; and

Whereas the provincially appointed Special Advisors are to provide advice and develop recommendations for the Minister of Municipal Affairs and Housing for the purpose of improving governance, decision-making and service delivery in the eight regions and Simcoe County and their lower-tier municipalities; and

Whereas the Association of Municipalities of Ontario (AMO) informed its members last August, that the Minister of Municipal Affairs and Housing began informal discussions on regional governance review, wishing to hear from municipalities about how this system of governance is working recognizing it was established in the 1970s; and

Whereas the provincially appointed Special Advisors have included within the scope of their review, consideration of moving to single-tier municipalities or amalgamating existing municipalities; and

Whereas the Town of Aurora welcomes all opportunities to improve both Regional and local municipal service delivery and achieve greater efficiencies and cost savings for all Aurora and York taxpayers and rate payers; and

Whereas York Region's municipal structure provides for Regional services throughout all local York municipalities, resulting in cost-effective, quality services that respond to the needs of the local municipalities and citizens, such as Children's and Court Services, Housing, Long Term Care, Paramedic and Police Services, Public Health, Social Assistance, Public Transit, Water and Waste Treatment, to name a few; and

Whereas the province requested feedback on the regional review through an online survey or written submission; and

Whereas the Town of Aurora has demonstrated its fiscal responsibility by embracing shared service arrangements like Central York Fire Services and also by reducing its Council size from nine (9) members to seven (7) before the 2018 Municipal Election;

1. Now Therefore Be It Hereby Resolved That it is recognized and factual that York Region was formed, effective January 1, 1971, at which time resulted in the consolidation of fourteen (14) former municipalities (previously under 'York County') into nine (9) new municipalities; and
2. Be It Further Resolved That the Council of the Town of Aurora endorses the effectiveness of the current two-tier municipal governance structure, with continued exploration and implementation of furthering efficiencies and partnerships, as has existed between York Region and our partner York local municipalities, since its inception in 1971; and
3. Be It Further Resolved That the Town of Aurora and its actively engaged citizens value the distinct identity of their community of communities and are committed to being proud hosts and stewards of the Oak Ridges Moraine, Greenbelt, Lake Simcoe and the Holland Marsh; and
4. Be It Further Resolved That this motion be forwarded to all municipalities of York Region, the Premier of Ontario, the Minister of Municipal Affairs and Housing, all local MPP's and the Association of Municipalities of Ontario.

Carried

On a motion by Councillor Kim, seconded by Councillor Gaertner, Council consented to consider Motion (b) prior to the consideration of S1(C2) and S1(NB1).

(b) Councillor Kim

Re: Aurora Food & Culture Festival

Main motion

Moved by Councillor Kim

Seconded by Councillor Gilliland

Whereas the Town of Aurora has had three successful Multicultural Festivals and attendance growing with each new year; and

Whereas the number of activities and offerings have increased with each new year; and

Whereas it is critical that we welcome and engage new residents and share with them the rich culture and history of Aurora, along with its spirit of volunteerism in which Aurora was built; and

Whereas Newmarket has discontinued its Multicultural Festival and Richmond Hill has discontinued Taste of the Hill thereby offering a great opportunity for Aurora to fill in the multicultural festival gap in the Region; and

Whereas supporting food, culture, and diversity in itself supports Aurora's Strategic Plan objectives of "Supporting an exceptional quality of life for all," which in turn attracts people and businesses; and

1. Now Therefore Be It Hereby Resolved That the application from Sports Horizons Inc. for the Aurora Food & Culture Festival be approved, in accordance with the Third Party Events in Outdoor Town Facilities Policy; and
2. Be It Further Resolved That the Aurora Food & Culture Festival be declared as an "event of Town significance", in accordance with the Municipal Alcohol Policy.

Amendment

Moved by Councillor Kim

Seconded by Councillor Thompson

That the main motion be amended by adding the following clause:

That funding for the Aurora Food & Culture Festival event be provided to an upset limit of \$5,000 from the Council Contingency fund.

Carried

Council consented to vote on the third operative clause of the main motion as amended separately.

**Main motion as amended
Moved by Councillor Kim
Seconded by Councillor Gilliland**

1. Now Therefore Be It Hereby Resolved That the application from Sports Horizons Inc. for the Aurora Food & Culture Festival be approved, in accordance with the Third Party Events in Outdoor Town Facilities Policy; and
2. Be It Further Resolved That the Aurora Food & Culture Festival be declared as an “event of Town significance”, in accordance with the Municipal Alcohol Policy.

Carried

**Main motion as amended
Moved by Councillor Kim
Seconded by Councillor Gilliland**

3. **That funding for the Aurora Food & Culture Festival event be provided to an upset limit of \$5,000 from the Council Contingency fund.**

Carried

9. Regional Report

None

10. New Business

Councillor Gaertner inquired about the status of the whistle cessation project information to be made public as requested at last week’s General Committee meeting, and staff provided a response noting that a report is forthcoming.

Councillor Gaertner expressed concern regarding the tree protection west of the Armoury restoration site, and staff provided a response noting that adequate protection has been carried out throughout the restoration project.

Councillor Gaertner referred to residents' concern regarding fence construction on the south side of Henderson Forest, causing potential damage to the turtle nests, and extended appreciation to staff for their immediate response.

Councillor Kim inquired about the projected date of completion of the Armoury restoration project, and staff provided a response noting that the restoration would be completed by August subject to the completion of necessary inspections.

Councillor Humfries extended appreciation to staff for their efforts in organizing and administering the Dance in the Park event within a short time frame.

11. Public Service Announcements

Councillor Gilliland announced that the Town of Aurora is in the Top 5 finalists of the ParticipAction Community Better Challenge in Canada, and noted that the winner of Canada's Most Active Community will be announced on Thursday, June 27, 2019.

Councillor Gilliland extended a reminder that the Town's partners at Desjardins will be offering free recreational activities for Aurorans, and noted that the schedule of programming is available at aurora.ca/desjardinsdays.

Councillor Humfries extended a reminder that Aurora's nine-week Concert in the Park series will begin on Wednesday, July 3, 2019, from 7 p.m. to 9 p.m. at Town Park, noting that more information is available at aurora.ca/summerconcerts.

Councillor Kim announced that the CP Women's Open will be held in August and noted that volunteer registration is open and further information is available at cpwomensopen.com/volunteer.

Councillor Gaertner announced that the Desjardins Pool at the Aurora Family Leisure Complex will be closed for refurbishment from Tuesday, July 2, 2019 to Friday, August 23, 2019 and noted that leisure swimming, aquafit classes and pool rental will be available at the Stronach Aurora Recreation Complex.

Councillor Thompson noted his attendance at the Scouts Canada Service Recognition Ceremony on June 15, 2019, and extended wishes to the following Aurora service award recipients: Bob Barker, 15 years; Bob Cole, Bar to the Silver Acorn Medal; Cheryl Stoltz, 15 years; David Atkins, 30 years; Trevor Stevens, 45

years; Jennifer Neville-Lake, 5 years and Good Service certificate; and James Spears, 30 years and Bar to the Medal of Good Service.

Councillor Thompson extended a reminder that Town Hall will be closed on Monday, July 1, 2019 for the Canada Day Holiday, and regular business hours will resume on Tuesday, July 2, 2019.

Councillor Gallo extended a reminder that the Canada Day celebrations will begin at 10 a.m. with a parade on Yonge Street and continue at 11 a.m. in Lambert Willson Park, noting that more information can be found at aurora.ca/canadaday.

Mayor Mrakas extended a reminder regarding the Aurora Farmers' Market and Artisan Fair, which is held each Saturday from 8 a.m. to 1 p.m. in Town Park.

12. By-laws

Council consented to vote on each by-law separately.

**Moved by Councillor Thompson
Seconded by Councillor Kim**

That the following by-law be enacted:

- (a) By-law Number 6189-19** Being a By-law to amend By-law Number 6000-17, as amended, respecting the lands municipally known as 15370 Leslie Street (15370 Leslie (Skale) Inc.).

Carried

**Moved by Councillor Thompson
Seconded by Councillor Kim**

That the following by-law be enacted:

- (b) By-law Number 6190-19** Being a By-law to amend By-law Number 6000-17, as amended, to implement the recommendations of the Stable Neighbourhood Study.

Carried

**Moved by Councillor Kim
Seconded by Councillor Gallo**

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That the following by-law be enacted:

- (c) By-law Number 6191-19** Being a By-law to amend By-law Number 5630-14, as amended, to regulate licensing of business establishments.

Carried

13. Closed Session

Council consented to resolve into and reconvene from Closed Session prior to the consideration New Business.

Moved by Councillor Gallo

Seconded by Councillor Gaertner

That Council resolve into Closed Session to consider the following matter:

1. Advice that is subject to solicitor-client privilege, including communications necessary for that purpose (Section 239(2)(f) of the *Municipal Act, 2001*); Re: Confidential Memorandum from Town Solicitor, dated June 6, 2019, Re: Skate Park Issues

Carried

Moved by Councillor Gaertner

Seconded by Councillor Thompson

That the Council meeting be reconvened into open session to rise and report from Closed Session.

Carried

1. **Advice that is subject to solicitor-client privilege, including communications necessary for that purpose; (Section 239(2)(f) of the *Municipal Act, 2001*); Re: Confidential Memorandum from Town Solicitor, dated June 6, 2019, Re: Skate Park Issues**

Moved by Councillor Thompson

Seconded by Councillor Gaertner

1. That the verbal update from Town Solicitor be received; and
2. That the solicitor-client privilege in the confidential memo be waived; and

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3. That the Confidential Memorandum from Town Solicitor regarding Skate Park Issues, dated June 6, 2019, be made public subject to the redactions identified in Closed Session.

Carried

14. Confirming By-law

**Moved by Councillor Thompson
Seconded by Councillor Gilliland**

That the following confirming by-law be enacted:

By-law Number 6192-19 Being a By-law to Confirm Actions by Council Resulting from a Council Meeting on June 25, 2019.

Carried

15. Adjournment

**Moved by Councillor Gaertner
Seconded by Councillor Thompson**

That the meeting be adjourned at 9:51 p.m.

Carried

Tom Mrakas, Mayor

Michael de Rond, Town Clerk



**Town of Aurora
Council Closed Session
Public Minutes**

Holland Room, Aurora Town Hall
Tuesday, July 16, 2019

Attendance

Council Members	Mayor Mrakas in the Chair; Councillors Gaertner (arrived at 5:49 p.m.), Gallo, Gilliland, and Thompson
Members Absent	Councillors Humfryes and Kim
Other Attendees	Doug Nadorozny, Chief Administrative Officer, Patricia De Sario, Town Solicitor, David Waters, Director of Planning and Building Services, and Michael de Rond, Town Clerk

The Chair called the meeting to order at 5:45 p.m.

Council consented to resolve into a Closed Session at 5:46 p.m.

Council reconvened into open session at 6:40 p.m.

1. Approval of the Agenda

**Moved by Councillor Gilliland
Seconded by Councillor Gallo**

That the confidential Council Closed Session meeting agenda be approved.

Carried

2. Declaration of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act, R.S.O. 1990, c. M.50.*

3. Consideration of Items Requiring Discussion

Moved by Councillor Gallo

Seconded by Councillor Gilliland

That Council resolve into Closed Session to consider the following matter:

1. Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board (Section 239(2)(e) of the *Municipal Act, 2001*); Re: Closed Session Report No. CS19-030 – Heritage Appeals – Yonge Street and Wellington Street Properties

Carried

Moved by Councillor Gaertner

Seconded by Councillor Thompson

That the Council Closed Session be reconvened into open session to rise and report from Closed Session.

Carried

1. **Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board (Section 239(2)(e) of the *Municipal Act, 2001*); Re: Closed Session Report No. CS19-030 – Heritage Appeals – Yonge Street and Wellington Street Properties**

Moved by Councillor Gilliland

Seconded by Councillor Gaertner

1. That Closed Session Report No. CS19-030 be received; and
2. That the confidential direction to staff be confirmed.

On a recorded vote the motion

Carried

Yeas: 5	Nays: 0
Voting Yeas:	Councillors Gaertner, Gallo, Gilliland, Thompson, and Mayor Mrakas
Voting Nays:	None
Absent:	Councillors Humfryes and Kim

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4. By-laws

**Moved by Councillor Gaertner
Seconded by Councillor Gallo**

That the following confirming by-law be enacted:

6194-19 Being a By-law to Confirm Actions by Council Resulting from a
Council Closed Session on July 16, 2019.

Carried

5. Adjournment

**Moved by Councillor Thompson
Seconded by Councillor Gilliland**

That the meeting be adjourned at 6:43 p.m.

Carried

Tom Mrakas, Mayor

Michael de Rond, Town Clerk



**Town of Aurora
Council Public Planning
Meeting Minutes**

Council Chambers, Aurora Town Hall
Wednesday, June 26, 2019

Attendance

Council Members Mayor Mrakas in the Chair; Councillors Gaertner (arrived 7:12 p.m.), Gilliland, Humfryes (arrived 7:03 p.m.), Kim, and Thompson (departed 8:45 p.m.)

Members Absent Councillor Gallo

Other Attendees David Waters, Director of Planning and Development Services, Sean Lapenna, Planner, Katherine Bibby, Planner, Samantha Yew, Deputy Town Clerk, and Linda Bottos, Council/Committee Coordinator

The Chair called the meeting to order at 7:01 p.m.

Council consented to recess the meeting at 8:45 p.m. and reconvened the meeting at 9:01 p.m.

1. Approval of the Agenda

Moved by Councillor Gilliland

Seconded by Councillor Kim

That the agenda as circulated by Legislative Services be approved.

Carried

2. Declarations of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act, R.S.O. 1990, c. M.50.*

3. Planning Applications

Mayor Mrakas outlined the procedures that would be followed in the conduct of the public meeting. The Deputy Town Clerk confirmed that the appropriate notice was given in accordance with the relevant provisions of the *Planning Act*.

- 1. PDS19-060 – Application for Official Plan Amendment, Zoning By-law Amendment and Draft Plan of Subdivision
Shining Hill Estate Collections Inc., 306, 370, 434 and 488
St. John’s Sideroad West, File Number: OPA-2018-01, ZBA-2018-02 and SUB-2018-02**

Planning Staff

Mr. Sean Lapenna, Planner, presented an overview of the application and staff report respecting the proposal: to amend the Official Plan designations of OPA 37 that apply to the subject properties from the Suburban Residential (SR), Suburban Residential (SR-1), Core Area Open Space, and Supporting Area Open Space designations to Suburban Residential (SR-2) and Core Area Open Space; and to rezone the subject lands from Oak Ridges Moraine Rural General (RU-ORM) to Detached Third Density Residential Exception Zone, Oak Ridges Moraine Environmental Protection (EP-ORM) and Public Open Space (O1); to accommodate a future residential development block consisting of 92 single-family dwelling lots fronting a private condominium road, two landscaped buffers, road widening, open space block, stormwater management pond, and natural heritage system.

Consultant

Mr. Don Given, President of Malone Given Parsons Ltd., presented an overview of the application including original and revised submission plans, site attributes, land ownership, trail connections, and requested amendments.

Public Comments

Aurora residents, including Joseph Avolio, Amy Babak, Martin Bressel, Pierre Geoffroy, Gordon Logan, Joe Loureiro, Marie Loureiro, Nella Mauceri, Bill Reynolds, Jintao Shen, and Sydney Singroy, provided the following comments:

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- Opposition to proposed development
- Opposition to widening of St. John's Sideroad
- Concerns regarding:
 - Increased traffic and congestion on St. John's Sideroad
 - Area already overbuilt, loss of greenspace
 - Noise levels
 - Dust levels
 - Impact on flora and fauna
 - Impact on quality of life
 - Potential higher property taxes and diminished property values
 - Protection of river and pond
 - Forest and greenspace coverage
 - Proposed lot sizes not reflective of area
 - Icy surfaces and snow on slope of eastbound St. John's Sideroad and potential increased risk of accidents
 - Challenge and safety risk of left-hand turn onto St. John's Sideroad
 - Safety of school buses and children on St. John's Sideroad
 - Speeding vehicles and safety on St. John's Sideroad
 - No safe crossing to access services across St. John's Sideroad
 - Amount of ongoing construction, dirt, traffic, and noise on St. John's Sideroad
 - Construction process
- Questions regarding:
 - Impact on traffic of St. John's Sideroad
 - Intention for traffic light at site entrance
 - Impact on wildlife
 - Access to safe crossing of St. John's Sideroad
 - Road widening design, grading, and impact on existing trees
 - Protection of mature maple trees on St. John's Sideroad
 - Timing and availability of regional traffic study
- Suggestions:
 - Relocate site entrance from St. John's Sideroad
 - Reduce speed limit on St. John's Sideroad
 - Install crosswalk on St. John's Sideroad

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- Reduce number of units in proposal
- Increase buffer for existing residents
- Conserve natural setting, protect trees, keep country road character
- Install noise barrier on both north and south sides
- Perform additional traffic assessment of St. John's Sideroad

Chair and Planning Staff

The Chair addressed the questions and concerns regarding the regional matters of traffic lights, road widening, and crosswalks on St. John's Sideroad.

Mr. David Waters addressed the questions and concerns regarding the traffic impact study and natural heritage study.

Consultant

Mr. Given addressed the questions and concerns regarding buffers, tree protection, road widening and sidewalk, signal crossing, natural heritage system, wildlife, and lot sizes.

Main motion

Moved by Councillor Gaertner

Seconded by Councillor Humfryes

1. That Report No. PDS19-060 be received; and
2. That comments presented at the Public Planning meeting be addressed by Planning and Development Services in a report to a future Public Planning meeting.

Amendment

Moved by Councillor Humfryes

Seconded by Councillor Kim

That the main motion be amended by replacing the words "Public Planning" in the second clause with the words "General Committee".

Carried

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Main motion as amended

Moved by Councillor Gaertner

Seconded by Councillor Humfryes

1. That Report No. PDS19-060 be received; and
2. That comments presented at the Public Planning meeting be addressed by Planning and Development Services in a report to a future **General Committee** meeting.

Carried as amended

2. **PDS19-062 – Application for Zoning By-law Amendment
L&B Aurora Inc., Northeast Quadrant of Wellington Street
East and John West Way, Part Lot 81, Concession 1, File
Number: ZBA-2019-01**

Planning Staff

Ms. Katherine Bibby, Planner, presented an overview of the application and staff report respecting the proposal: to rezone the subject lands from Community Commercial Exception 427 (C4(427)) to Second Density Apartment Residential (RA2) Exception Zone; and to revise the boundary of the Environmental Protection (EP) zone; to permit a six-storey apartment building with 134 units, the removal of soils on the east side of the valley to balance the fill being added on the west side, a reduced parking rate, greater than 50% of outdoor amenity area, and reduced setback requirements.

Consultant

Ms. Joanna Fast, Associate Planner of Evans Planning Inc., presented an overview of the proposal including site features, context plan, land use designation, zoning, site plan, Aurora Promenade design guidelines, conceptual landscape plan, earth cut area, tree preservation plan, and stormwater management.

Public Comments

Aurora residents, including Keith Ingoe, Vadim Kotliarenko, Ron Maislin, Shayna Maislin, Yevheniya Pokhvalina, Cora Teixeira-Bode, Artur Vassilyev,

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Tatyana Vassilyeva, Mark Wyeth, and Andrei Zibarev, provided the following comments:

- Support for proposed development (needed units for seniors)
- Opposition to proposed development (subject lands too small; area density already too high)
- Opposition to proposed use of subject lands (impacts on mature trees, environment, and wildlife; should be developed as recreational area; keep commercial zoning)
- Concerns regarding:
 - Increased traffic congestion of already busy intersection
 - Location of site access on John West Way
 - Feasibility of proposed development size on subject lands
 - Traffic and safety issues
 - Light pollution
 - Challenge of left-hand turn from Amberhill Way onto John West Way
 - Challenge of left-hand turn from proposed development
 - Safety of students and school traffic
 - Safety of seniors in area
 - Traffic noise levels (speeding vehicles on John West Way, trains and traffic from GO rail station on Wellington Street East)
 - Impact on environment and wildlife
 - Impact of proposed cut and fill process on adjacent backyards
 - Impact on quality of life
 - Parking requirements
- Questions regarding:
 - Environmental impact of proposed cut and fill, protection of river
 - On-site waste management facilities and sewage
 - Water run-off and possible leakage into watershed (stormwater management)

Planning Staff

Mr. David Waters addressed the questions and concerns regarding the cut and fill area, site entrance location, traffic at Amberhill Way and John West Way,

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and future planning of the lands surrounding the Aurora GO station referred to as a Major Transit Station Area.

Consultant

Ms. Amber Palmer, Senior Associate, Water Resources, Stantec Consulting Ltd., addressed the questions and concerns regarding the proposed cut and fill process.

Ms. Fast addressed the questions and concerns regarding on-site waste management facilities, water drainage, environmental impacts, compensation planting, site access, technical feasibility of site, light pollution, and parking.

Moved by Councillor Humfryes

Seconded by Councillor Kim

1. That Report No. PDS19-062 be received; and
2. That comments presented at the Public Planning meeting be addressed by Planning and Development Services in a report to a future General Committee meeting.

Carried

4. Confirming By-law

Moved by Councillor Humfryes

Seconded by Councillor Kim

That the following confirming by-law be enacted:

6193-19 Being a By-law to Confirm Actions by Council Resulting from a Council Public Planning Meeting on June 26, 2019.

Carried

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5. Adjournment

**Moved by Councillor Gilliland
Seconded by Councillor Kim**

That the meeting be adjourned at 10:22 p.m.

Carried

Tom Mrakas, Mayor

Samantha Yew, Deputy Town Clerk



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Box 1000
Aurora, Ontario
L4G 6J1
Phone: 905-727-3123 ext. 4265
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www.aurora.ca

**Town of Aurora
Councillors' Office**

Memorandum

Date: July 23, 2019

To: Mayor and Members of Council

From: Councillor Wendy Gaertner

Re: **Lake Simcoe Region Conservation Authority
Board Meeting Highlights of June 28, 2019**

Recommendation

That Council:

- Receive the correspondence for information
- Endorse the recommendations
- Provide direction



Board Meeting Highlights

June 28, 2019

ANNOUNCEMENTS:

- a) CAO Walters thanked Board members for attending the 31st Annual LSCF dinner on June 12th, noting the preliminary results show that the goal of \$200,000 was slightly exceeded. He noted special thanks to Vice Chair Macpherson for securing a \$5,000 donation to from the Barrie Colts Organization.

- b) Chair Wayne Emmerson advised Board members that he recently attended the quarterly Conservation Ontario Council meeting where there was a lengthy discussion about timing for permitting and the Provinces wishes for cutting the timing in half. He noted it was a good meeting with good discussion and in the end, common ground was found.

- c) CAO Walters was pleased to provide Board members with copies of LSRCA's Budget Book and Budget Companion Document, which are distributed to all municipal partners and are great summaries of how funds are utilized.

- a) General Manager, Conservation Lands, Brian Kemp, was pleased to update Board members regarding the Scanlon Creek Operations Centre renovation project, noting that the permit has been received, crews are on site and demolition began on June 17th. The contractor, WS Morgan from Parry Sound, is expected to complete the renovations by January 2020.

PRESENTATIONS:

a) York Durham Sewage System Forcemain Twinning Project

Representatives from the Regional Municipality of York's Environmental Services Department, Mike Rabeau, Director, Capital Planning and Delivery, and Jose Manalo, Program Manager, provided the Board with an update on the York Durham Sewage System (YDSS) Forcemain Twinning Project. The project is just beginning and will see the construction of a new major sewage pipe (forcemain) running parallel to the existing forcemain through the Town of Newmarket. The project includes: building a new twinned forcemain to move wastewater from the Newmarket Pumping Station to the Aurora Pumping Station; building a new twinned forcemain to move wastewater from the Bogart Creek Pumping Station to the new forcemain; and changes to the Newmarket and Bogart Creek Pumping Stations to connect to the new twinned forcemain. The work will improve the reliability of the sewage system and allow for future maintenance on the existing forcemain.



Most of York Region pumping stations have two (or twinned) forcemains, which provide a back-up forcemain in the case of maintenance or a pipe break. This project will use microtunnelling technology and best constructions practices to minimize disruptions to the public and natural environment while twinning the existing forcemain to provide additional wastewater system reliability in Newmarket.

To view this presentation, please click this link: [York Durham Sewage System Forcemain Twinning Project Update](#)

CORRESPONDENCE AND STAFF REPORTS:

Correspondence

There were no Correspondence items listed for this meeting.

LSRCA's 2020 Budget Assumptions

The Board approved Staff Report No. 32-19-BOD, prepared by Manager, Budgets and Business Analysis, Susan McKinnon, which sought the Board's approval on recommended 2020 budget assumptions for the operating and capital budget development process.

LSRCA's Procurement Policy Improvements

The Board approved Staff Report No. 33-19-BOD, prepared by General Manager, Corporate and Financial Services/CFO, Mark Critch, regarding proposed amendments to LSRCA's Procurement Policy to ensure a more efficient procurement process and reduce administrative burden. Staff were directed to update the Policy with the recommended changes for approval at the July meeting.

Update on Pre-qualification of Restoration Contractors

The Board approved Staff Report No. 34-19-BOD, prepared by General Manager, Watershed Restoration Services, Carolyn Ali, regarding pre-qualification of contractors to provide construction services for low impact development retrofit projects and construction services for natural heritage restoration project. Staff were directed to reissue the request for expression of interest for these construction services.

For more information or to see the full agenda package, please click the link below for LSRCA's Board of Directors' webpage: <https://www.lsrca.on.ca/Pages/Board-Meetings.aspx>



**Town of Aurora
General Committee Meeting Report**

Council Chambers, Aurora Town Hall
Tuesday, July 16, 2019

Attendance

Council Members Councillor Gallo in the Chair; Councillors Gaertner (departed 7:53 p.m.), Gilliland, Humfryes, Kim, Thompson, and Mayor Mrakas

Members Absent None

Other Attendees Doug Nadorozny, Chief Administrative Officer, Robin McDougall, Director of Community Services, Techa van Leeuwen, Director of Corporate Services, Rachel Wainwright-van Kessel, Director of Finance, Allan Downey, Director of Operations, David Waters, Director of Planning and Development Services, Stephanie Mackenzie-Smith, Manager of Corporate Communications, Patricia De Sario, Town Solicitor, Michael de Rond, Town Clerk, and Linda Bottos, Council/Committee Coordinator

The Chair called the meeting to order at 7:01 p.m.

General Committee consented to recess the meeting at 8:58 p.m. and reconvened the meeting at 9:08 p.m.

1. Approval of the Agenda

General Committee approved the agenda as circulated by Legislative Services, including the following additional items:

- Delegation (b) Bruce Gorman, Chief Executive Officer, Aurora Public Library; Re: Item R1 – CMS19-020 – Library Square – Library Corridor Extension
- Item A3 – Finance Advisory Committee Meeting Minutes of June 26, 2019

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- Item R1 – CMS19-020 – Library Square – Library Corridor Extension
- Notice of Motion (b) Councillor Gaertner; Re: Stormwater Infrastructure Review

2. Declarations of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act, R.S.O. 1990, c. M.50*.

3. Community Presentations

General Committee consented to allow an extension of up to five minutes for the presentation.

(a) Sandra Manherz, President, Sport Aurora Re: Sport Aurora School Athletes of the Year 2019

Ms. Manherz presented the Sport Aurora School Athletes of the Year 2019, recognizing the outstanding achievements and excellence of Aurora students.

Mr. Michael Parsa, MPP Aurora-Oak Ridges-Richmond Hill, extended his congratulations to the School Athletes of the Year 2019, their families, Sport Aurora, and the Town.

General Committee received the presentation for information.

4. Delegations

(a) Andrea Kariotis, Resident Re: Potential hydro lines in greenspace behind Pinnacle Trail

Ms. Kariotis, representing her neighbours on Pinnacle Trail whose properties back onto the Hydro Corridor, spoke about the potential installation of hydro lines 18 feet from their property lines to support the Metrolinx GO rail expansion program. She expressed concerns about the lack of communication and the impact of additional hydro lines on residents' health and property values, as well as the greenspace and wildlife. Ms. Kariotis advised of a

signed petition from the Pinnacle Trail neighbours and requested Council's support in urging Metrolinx and Hydro One to explore alternative, non-residential locations.

General Committee received the comments of the delegation for information.

**(b) Bruce Gorman, Chief Executive Officer, Aurora Public Library
Re: Item R1 – CMS19-020 – Library Square – Library Corridor Extension**

Mr. Gorman, on behalf of the Library Board, spoke in support of the staff recommendation respecting Option C – Library Corridor Extension, New Yonge Street Entrance and Multi-Purpose Rooms.

General Committee received and referred the comments of the delegation to Item R1.

5. Consent Agenda

General Committee recommends:

That the following Consent Agenda items, C1 to C4 inclusive, be approved:

C1. CS19-023 – Election Wrap-up

1. That Report No. CS19-023 be received for information.

**C2. PDS19-058 – Request to Remove a Property from the Aurora Register of Properties of Cultural Heritage Value or Interest
84 Mosley Street East**

1. That Report No. PDS19-058 be received; and
2. That the property located at 84 Mosley Street be removed from the Aurora Register of Properties of Cultural Heritage Value or Interest; and
3. That prior to the issuance of a Building Permit, future building elevations be subject to review by Planning staff and/or the Design Review Panel to ensure the sympathetic design of any replacement building.

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**C3. PDS19-059 – Request to Remove a Property from the Aurora Register of Properties of Cultural Heritage Value or Interest
11 Irwin Avenue**

1. That Report No. PDS19-059 be received; and
2. That the property located at 11 Irwin Avenue be removed from the Aurora Register of Properties of Cultural Heritage Value or Interest.

C4. PDS19-061 – Approval for Capital Project No. 34533 – Traffic Calming Measures in School Zones

1. That Report No. PDS19-061 be received; and
2. That this report satisfy Council's conditional budget approval for Capital Project No. 34533 – Traffic Calming Measures in School Zones in the amount of \$20,000.

Carried

6. Advisory Committee Meeting Minutes

General Committee recommends:

That the following Advisory Committee Meeting Minutes items, A1 to A3 inclusive, be received:

A1. Accessibility Advisory Committee Meeting Minutes of June 5, 2019

1. That the Accessibility Advisory Committee meeting minutes of June 5, 2019, be received for information.

A2. Community Advisory Committee Meeting Minutes of June 20, 2019

1. That the Community Advisory Committee meeting minutes of June 20, 2019, be received for information.

A3. Finance Advisory Committee Meeting Minutes of June 26, 2019

1. That the Finance Advisory Committee meeting minutes of June 26, 2019, be received for information.

Carried

7. Consideration of Items Requiring Discussion (Regular Agenda)

R1. CMS19-020 – Library Square – Library Corridor Extension

Mr. Roland Rom Colthoff, Director, Architect, RAW Design Inc., presented an overview and illustrations of the three options for the Library Corridor Extension.

General Committee received the presentation for information.

General Committee recommends:

1. That Report No. CMS19-020 be received; and
2. That Library Corridor Extension, new Yonge Street Entrance and Multi-purpose rooms - Option C, be approved and the total Library Square project budget be increased by \$5,465,300 to be funded as per the recommended funding strategy.

Carried

R2. CMS19-019 – Library Square Project – Next Steps

General Committee consented to waive the provisions of the Procedure By-law to permit the consultants from RAW Design Inc. to respond to questions from Council.

General Committee recommends:

1. That Report No. CMS19-019 be received for information.

Carried

R3. FS19-025 – Library Square – Financial Update

General Committee recommends:

1. That Report No. FS19-025 be received for information.

Carried

R4. PDS19-063 – Library Square – Church Street Parking – Design Options Recommendation Report

General Committee recommends:

1. That Report No. PDS19-063 be received; and
2. That staff be directed to proceed with Design Option 2B for the Church Street right-of-way; and
3. That Town staff continue to liaise with York Region Transit and the consultants to ensure there are no conflicts with the existing bus route.

Carried

R5. PDS19-015 – Municipal Stormwater Funding Approach

Mr. John Murphy, Municipal Finance Specialist, DFA Infrastructure International Inc., presented an overview of the Town's Stormwater Financing Study and current funding approach, stormwater funding options and incentive programs, and recommendations.

General Committee received the presentation for information.

General Committee recommends:

1. That Report No. PDS19-015 be received; and
2. That this report satisfy Council's conditional budget approval for Capital Project No. 42059 – Storm Sewer Reserve Fund and Rates Study in the amount of \$100,000.

Carried

R6. PDS19-057 – Yonge Street Rail Bridge (Metrolinx) Architectural Cladding Concepts

Mr. Mark Langridge, Partner, Architect, DTAH, presented an overview and illustrations of the four architectural cladding options for the Yonge Street Rail Bridge, including context and local history, and urban design considerations.

General Committee received the presentation for information.

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General Committee recommends:

1. That Report No. PDS19-057 be received; and
2. That Metrolinx be advised that Concept 4: Double Fin Curve with Aurora identity signage is the preferred architectural cladding option for the Yonge Street Rail Bridge.

Carried

R7. OPS19-018 – Improvements to Fleury Park Washroom Facility

General Committee recommends:

1. That Report No. OPS19-018 be received; and
2. That this report satisfy Council's conditional approval of Capital Project No. 73242 – Improvements to Fleury Park Washroom Facility in the amount of \$250,000.

Carried

R8. PDS19-036 – Approval of Capital Project No. 81023 – Urban Design Guidelines for Stable Neighbourhoods Study Area

General Committee recommends:

1. That Report No. PDS19-036 be received; and
2. That the Urban Design Guidelines be presented to a future Council meeting; and
3. That this report satisfy Council's conditional budget approval in the amount of \$75,000 for work undertaken for Capital Project No. 81023 – Urban Design Guidelines for Stable Neighbourhoods Study Area.

Carried

8. Notices of Motion

(a) Councillor Thompson

Re: Advisory Committee Chair Rotation

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Whereas the Town's Procedure By-Law and Policy for Ad/Hoc Advisory Committees and Local Boards govern all meetings; and

Whereas in the interest of good governance there is value in rotating the Committee Chair; and

Whereas the rotation of roles and responsibilities can develop/enhance a committee member's skillset, create additional engagement, and help build a stronger 'team' environment; and

Whereas some committees/boards, such as Aurora Public Library Board, Joint Council Committee, and Finance Advisory Committee, already rotate the Chair;

1. Now Therefore Be It Hereby Resolved That the Town's Policy for Ad Hoc/Advisory Committees and Local Boards be amended so that the position of Chair and Vice Chair of each Advisory Committee be for a one-year term; and
2. Be It Further Resolved That at the start of each calendar year elections be held for the Chair and Vice Chair positions, and that no citizen member may act as Chair or Vice Chair for more that two years in a single term of Council; and
3. Be It Further Resolved That members of Council may serve as Chair should no citizen member put their name forward, and that members of Council not be subject to any term restrictions.

**(b) Councillor Gaertner
Re: Stormwater Infrastructure Review**

Whereas Council passed a Motion in 2018 to investigate the condition of Aurora's stormwater infrastructure, including required maintenance and enhancements; and

Whereas the purpose of the Motion was to ensure that the municipality is prepared to cope with climate change's predicted intense rains and resulting stormwater in order to protect our residents against flooding; and

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Whereas PSD was retained and submitted a report to the Town in December 2018; and

Whereas this report was included as an index item in our 2019 Capital Budget, but has not been put on a General Committee report for discussion and action; and

Whereas this Report “provides an audit of the existing asset management capacity within the following key competencies:

1. Organizational Cognisance
2. Organizational Capacity
3. Infrastructure Data and Information
4. Levels of Service Framework
5. Asset Management Strategies
 - a. Condition Assessment Protocols
 - b. Risk and Criticality Models
 - c. Lifecycle Management
6. Financial Strategies”; and

Whereas some of the key requirements in achieving optimal asset management include the degree to which asset management is understood by both senior management and Council, and the evaluation of Town infrastructure with respect to: Roads and the three Water Networks, Bridges and Culverts, Buildings and Facilities; and Parks and Recreation; and

Whereas all of these have been investigated by PSD and the results provided as Index 1 in Council’s Capital Budget Binder; and

Whereas the research on the stormwater network fulfills the intent of the Motion passed by Council;

1. Now Therefore Be It Hereby Resolved That the “State of Maturity Report “ be placed on a General Committee Agenda in September 2019 for study and action; and
2. Be It Further Resolved That staff begin with the research relating to the Town’s stormwater network to prepare for the flooding that is predicted to come with climate change.

9. New Business

Councillor Gilliland inquired about staff's response to the concerns of residents regarding tow trucks causing parking issues on Berczy Street and Edward Street. Staff provided a response noting that a future report respecting tow truck licensing requirements would be submitted for Council's consideration.

Councillor Gilliland inquired about the responsibility for tree pruning in the leash-free dog park—Canine Commons—on Industrial Parkway North. Staff provided a response noting that the user group is responsible for the ongoing maintenance of the dog park, and staff agreed to follow up with the main contact of the user group.

10. Closed Session

None

11. Adjournment

The meeting was adjourned at 9:20 p.m.



**Town of Aurora
Audit Committee
Meeting Report**

Council Chambers, Aurora Town Hall
Tuesday, June 25, 2019

Attendance

Council Members Mayor Mrakas in the Chair; Councillors Gallo, Gilliland, Kim, and Thompson

Members Absent Councillors Gaertner and Humfryes

Other Attendees Doug Nadorozny, Chief Administrative Officer, Rachel Wainwright-van Kessel, Director of Financial Services, Michael de Rond, Town Clerk, and Ishita Soneji, Council/Committee Coordinator

The Chair called the meeting to order at 6:17 p.m.

1. Approval of the Agenda

Audit Committee recommends:

That the agenda as circulated by Legislative Services be approved.

2. Declarations of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act*.

3. Delegations

(a) Giselle Bodkin and Andrea Nauss, BDO Canada LLP

Re: Item 1 – FS19-022 – 2018 Audited Financial Statements with Audit Report

Audit Committee Meeting Report
Tuesday, June 25, 2019

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Ms. Bodkin and Ms. Nauss presented an overview of the audit report and the financial statements, including best practice recommendations, fraud preventive and internal control measures, and a summary of the audit process.

Audit Committee received and referred the comments of the delegation to Item 1.

4. Consideration of Items Requiring Discussion

1. FS19-022 – 2018 Audited Financial Statements with Audit Report

Audit Committee recommends:

1. That Report No. FS19-022 be received; and
2. That the 2018 Audit Reports and Financial Statements for the year-ended December 31, 2019 be approved and published on the Town's website; and
3. That the 2019 year-end audit plan as proposed by BDO Canada LLP be endorsed.

Carried

5. Adjournment

That the meeting was adjourned at 6:36 p.m.

Carried



**Town of Aurora
Budget Committee Meeting Report
Public Consultation**

Council Chambers, Aurora Town Hall
Tuesday, June 18, 2019

Attendance

Council Members Mayor Mrakas in the Chair; Councillors Gaertner (arrived at 6:20 p.m.), Gallo, Gilliland, Humfryes, and Kim.

Members Absent Councillor Thompson

Other Attendees Doug Nadorozny, Chief Administrative Officer, Robin McDougall, Director of Community Services, Techa van Leeuwen, Director of Corporate Services, Rachel Wainwright-van Kessel, Director of Financial Services, Allan Downey, Director of Operations, David Waters, Director of Planning and Development Services, Stephanie Mackenzie-Smith, Manager of Corporate Communications, Michael de Rond, Town Clerk, and Ishita Soneji, Council/Committee Coordinator

The Chair called the meeting to order at 6:04 p.m.

1. Approval of the Agenda

Budget Committee approved the agenda as circulated by Legislative Services.

2. Declarations of Pecuniary Interest and General Nature Thereof

There were no declarations of pecuniary interest under the *Municipal Conflict of Interest Act*.

3. Delegations

None

4. Public Consultation – Open Session – Opportunity for Members of the Public to Provide Input Regarding the 2020, 2021 and 2022 Operating and 2020 Capital Budget

No members of the public came forward.

Ms. Rachel Wainwright-van Kessel, Director of Financial Services informed the Committee that the Town's cultural partners – Aurora Public Library, Aurora Historical Society, Aurora Cultural Centre, and Aurora Sports Hall of Fame – will be submitting business plans as part of the three-year operating budget process and will provide further budget information to staff by September 6, 2019.

5. Adjournment

The meeting was adjourned at 6:35 p.m.



**Town of Aurora
Council Report**

No. PDS19-064

Subject: Economic Development Strategic Plan
Prepared by: Anthony Ierullo, Manager of Policy Planning and Economic Development
Department: Planning and Development Services
Date: July 23, 2019

Recommendation

- 1. That Report No. PDS19-064 be received; and**
- 2. That the attached Economic Development Strategic Plan as presented by the Aurora Economic Development Corporation Board be approved; and**
- 3. That staff report back with an Implementation Strategy at a future Council meeting.**

Executive Summary

The purpose of this report is seek Council approval of the attached Economic Development Strategic Plan as presented by the Aurora Economic Development Corporation Board. The report can be summarized as follows:

- The plan articulates the Town's Economic Development Mission
- The Economic Development Strategic Plan provides a road map to achieve Mission
- An Implementation Strategy will identify necessary resources to implement strategic plan

Background

In July 2018, staff presented report PDS18-074 that outlined a series of recommendations from the Aurora Economic Development Corporation Working Group including the creation of an Economic Development Strategic Plan. The report recommended that the Town hire a consultant to lead the strategic planning process using funds from the Economic Development Reserve Fund. Staff awarded the contract to prepare the Economic Development Strategic Plan to McSweeney and Associates.

Over the past several months, the Town's consultants completed a document review, statistical analysis of the economy and workforce, and a comprehensive community and economic development partner consultation. This work was complemented with a community tour of Aurora which gave the project team an understanding of the uniqueness of the community. The community consultation included a series of one-on-one interviews with businesses and economic development stakeholders, focus group sessions and a stakeholder working group session. These inputs contributed to the creation of the attached Economic Development Strategic Plan.

Analysis

Plan Articulates the Town's Economic Development Mission

The Economic Development Strategic Plan clearly articulates the Town's economic development mission. This mission, as articulated in the Plan, is **"Building a Diversified Economy for the Future"** and can be further described as follows:

"Having a diverse economy means that a community can be resilient through downturns in the economy. The advantage of a diversified economy is that a community isn't tied to one specific sector and thereby remains flexible and sustainable through various economic cycles."

This mission is supported by 4 goals and 42 action items that have been developed to achieve the community economic development mandate of the Board.

Economic Development Strategic Plan provides a road map to Achieve Mission

The Economic Development Strategic Plan provides a road map for the Aurora Economic Development Board and the Town to achieve the economic development mission. A summary of the goals and priority actions in each goal area are summarized below:

Goal 1: Targeting Growth Sectors and Attracting New Investment

Priority Actions

1. Create a sub-committee of the Aurora Economic Development Corporation to lead a program aimed at building relationships and networks with C-suite (top senior staffers including CAOs, CEOs, CFOs) residents living in Aurora. The

goal of the program is to uncover business attraction and investment opportunities through connections with C-suite residents.

2. Undertake a target sector analysis on potential growth sectors including, but not limited to Health Care (Southlake Regional Healthcare Centre) and the Food and Beverage Sector.
3. Continue building the 'Why Aurora' value proposition as the foundation for the Aurora Business Attraction Strategy for the Town of Aurora.

Goal 2: Creating a Competitive Business Climate that Supports Existing Business

Priority Actions

1. Continue strengthening the local workforce by:
 - a. Engaging Aurora's business community (through the Business Visitation Program) to determine their workforce needs and help to provide opportunities to attract the workforce.
 - b. Developing a strategy to target the highly educated, high-income commuters to better match the existing resident base talent with existing gaps and opportunities within Aurora's businesses and industries.
 - c. Facilitating relationships with local schools (private and public) and business, in an effort to tap into the students, alumni and their families, and to engage and build their connectivity to Aurora.
2. Continue with the Business Concierge Program and build on its success. Include early identification of issues and engagement, early coordination of approval agencies and an agreed upon timeline schedule.
3. Work with Magna to retain a permanent head office in Aurora.

Goal 3: Establishing Downtown Aurora as the Destination and Focal Point for the Community

Priority Actions

1. Develop and implement a marketing strategy to encourage the use of available parking in the downtown.
2. Develop a business mix strategy to determine the types of retail and commercial businesses that could be successful in Downtown Aurora.
3. Implement the Aurora Promenade Streetscape Plan.

Goal 4: Improving Quality of Life through Heritage, Arts, Culture, Tourism and Community Engagement

Priority Actions

1. Partner with local sporting groups and organizations to develop a sports tourism strategy to determine the viability of sports tourism in Aurora.
2. Work with Aurora's community partners to highlight and promote business opportunities in and around the cultural precinct and Library Square.
3. Complete a business case for the development of small, accessible, inclusive space for Community art-making and artist rehearsal space.

The priority actions have been identified to provide focus through the initial phase of implementation. The complete Economic Development Strategic Plan including the details on all of the 42 identified action items are available in Attachment 1.

Implementation Strategy will identify necessary Resources to implement Plan

Following the approval of the Aurora Economic Development Strategic Plan, a detailed Implementation Strategy will be developed to outline and prioritize the actions and steps that the Town of Aurora will need to take in order to implement the Strategic Plan. The Strategy will identify all required resources, both human and financial, need to accomplish the recommended actions. Staff anticipate that the Implementation Strategy will be completed by summer 2019.

Advisory Committee Review

The Economic Development Strategic Plan process was overseen by the Aurora Economic Development Board. The draft Economic Development Strategic Plan has been reviewed and recommended for approval by the Board.

Legal Considerations

None

Financial Implications

Staff and the consultants are preparing an Implementation Plan that will outline the resources required to implement the Plan. The costs associated with the implementation of the Plan will be considered as part of future budget cycles.

Communications Considerations

Following the approval of the Strategic Plan, staff will need to prepare a Communications Plan to advise staff and stakeholders of the approval of the Plan. This will include direct communication with all parties that contributed to the development of the Plan.

Link to Strategic Plan

The creation of the Economic Development Strategic Plan supports the Strategic Plan goal of ***Enabling a Creative, Diverse and Resilient Economy*** through its accomplishment in satisfying requirements in the following key objectives within this goal statement:

Promoting economic opportunities that facilitate the growth of Aurora as a desirable place to do business in accordance with the ***Work with the Aurora Economic Development Corporation to create, implement and regularly update a community wide Economic Development Strategic Plan*** action item.

Alternative to the Recommendation

None

Conclusions

Over the past several months, the Town's consultants completed a document review, statistical analysis of the economy and workforce, and a comprehensive community and economic development partner consultation that led to the creation of the Economic Development Strategic Plan. The Economic Development Strategic Plan process was overseen by the Aurora Economic Development Board and the Strategic Plan is recommended for approval by the Board. Following the approval of the Plan, a detailed Implementation Action Plan will be developed by summer 2019 to outline the actions required to implement the Strategic Plan.

Attachments

Attachment 1: Town of Aurora Economic Development Strategic Plan

Previous Reports

Report # PDS18-074 dated July 10, 2018.

Pre-submission Review

Chief Administrative Officer and Director of Planning and Development Services.

Departmental Approval



**David Waters, MCIP, RPP, PLE
Director
Planning and Development Services**

Approved for Agenda



**Doug Nadorozny
Chief Administrative Officer**

Attachment 1

The Town of Aurora



Economic Development Strategic Plan

Prepared by:



Prepared for:







Economic Development Strategic Plan

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Economic Development Strategic Plan



PROJECT CONTEXT

The Town of Aurora, population of 58,618, is centrally located in York Region, in the Greater Toronto Area (GTA). York Region is home to 1.2 million residents, 660,000 jobs and 52,000 business establishments. As part of the GTA, Aurora has access to a workforce of 2.6 million people.

Aurora is known as a community of affluence and is home to many top senior executives including CAOs, CEOs, and CFOs. Situated in the rolling hills of the Oak Ridges Moraine, housing prices average close to \$1 million, supported by more than half of the population with household incomes of over \$100,000.

Aurora's largest employers include Desjardins Insurance, Magna International, TC Transcontinental Printing, York Catholic District School Board, York Regional Police, York Region District School Board, Genpak LP, Bunn-O-Matic, and St. Andrew's College.

Aurora has room to grow its economic base and add new jobs to the community and has many of the key elements for continued and sustained growth. Based on the Town of Aurora's Situational Analysis, it was uncovered that:

- Aurora has large labour surpluses in occupations related to management, business, finance, and natural and applied sciences. Many C-suite (top senior staffers including CAOs, CEOs, CFOs) residents with the skills and talent to work in these occupations are leaving to work in other communities.
- Aurora primarily attracts labour from Toronto, Newmarket and Richmond Hill. In total, the labour shed available to support businesses in Aurora has approximately 2.5 million employees. From these, the following are a subset of the key occupations identified in the labour shed (those that are growing, emerging, and concentrated), which can be leveraged for labour-based investment attraction including information systems analysts, financial and investment analysts, computer and information systems managers, and business development officers.
- Emerging sectors for the joint economy of Aurora and Newmarket, include management of companies, healthcare, and social assistance, and professional, scientific and technical services.
- Based on employment and exports tales, metal and motor vehicle/parts manufacturing remain important economic drivers.
- There may also be an opportunity to attract small businesses or contractors within management, scientific and technical consulting, business support services and specialized designs industries, as these types of small businesses are growing and can be supported by the skills of the labour shed.



Economic Development Strategic Plan

As part of the process to develop the Strategic Plan, over 120 individuals were consulted to provide feedback on the emerging economic trends in the area. This analysis highlighted the following trends for consideration and further exploration:

1. Southlake Regional Health Centre is located in Newmarket, 6 kilometres north of Aurora's northern boundary. The hospital is a newly built, regional infrastructure piece that could likely be leveraged to create additional business development opportunities in the health sector.
2. The emerging food and beverage sector has been growing organically, with little involvement from the Town, and could be seen as a significant opportunity to help to expand the local economy. With a core number of businesses currently located in Aurora and the region, the food and beverage sector needs to be further explored.
3. There is a critical role in the economy for volunteerism and philanthropy to support the community. Aurora has a strong culture of volunteerism and philanthropy and in turn, the town has been able to benefit through additional programs made available to the community while improving the quality of life for the local residents.
4. The community currently has a vibrant and growing arts and culture sector. With the Town of Aurora developing Library Square and the cultural precinct, there is continued opportunity to expand on the arts and culture. Concurrently Aurora has a long history with sports tournaments and there is a strong will in the community to explore the viability of focusing on sports tourism.
5. Being competitive means having the infrastructure and technology in place to support business requirements in the digital economy. Aurora should investigate the requirements needed to become a Smart City (i.e. infrastructure, technology, etc.).



1.1. Purpose for a Strategic Plan

An economic development strategic plan sets priorities and directs the efforts of the municipality in order to help grow the local economy. The Town of Aurora approved an Economic Development Strategy in 2003 and has approved Economic Development Action Plans to guide economic development thereafter. As such, the Town has been effectively guiding economic growth over the past 15 years. It is an accepted best practice to routinely refresh economic development strategic plans to re-establish priorities for economic development with the objective of responding to the changes that have taken place and servicing the current needs for the business community.

The 2019 Economic Development Strategic Plan will continue to provide a roadmap for sustainable employment growth for Aurora by focusing on the growth of specific target sectors/industries, including the health sector and food processing.



Economic Development *Strategic Plan*

Aurora will understand the key points of its value proposition to attract targeted industries and understand the target markets from which investment will be attracted and how to attract those investments to the town. The value proposition will also provide the foundation to develop a clear and distinct positioning of Aurora within its broader market context.

The 2019 Economic Development Strategic Plan will continue to provide a roadmap for sustainable business and employment growth for Aurora.

The Strategic Plan identifies top priority economic actions for the Town and includes:

- the identification of priority areas of focus that will sustainably and successfully generate wealth, investment and employment and enhance the viability of existing business, expand existing business operations and attract new investment and businesses; and
- short, medium and long-term actions identifying innovative strategies, projects, programs and activities necessary to exploit Aurora's strengths, competitive advantages and priority opportunities, as well as address any challenges.

The Strategic Plan also:

- is focused on supporting and retaining existing businesses and jobs in Aurora,
- leverages assets where it makes sense to do so.
- encourages greater investment and job growth in Aurora;
- aims to attract new businesses and industry to Aurora;
- identifies business sectors that will complement and support existing businesses that Aurora should work to attract; and
- helps Aurora to achieve long-term employment growth.

The Town of Aurora's five-year Economic Development Strategic Plan (2019-2023) builds on the achievements of the previous Economic Development Strategy and provides new initiatives to move Aurora forward into the future. The new Strategic Plan aligns with York Region Economic Development Strategy, Aurora's Corporate Strategy, Province of Ontario's Places to Grow, and the Oak Ridges Moraine Conservation Plan.



Economic Development Strategic Plan



UPDATE PROCESS

The process followed to create the Town of Aurora Economic Development Strategic Plan consisted of a document review, statistical analysis of the economy and workforce, and a comprehensive community and economic development partner consultation.

The process was complemented with a community tour of Aurora which gave the project team an understanding of the uniqueness of the community, after which a thorough consultation process was followed that included:

- A series of one-on-one interviews with businesses and economic development stakeholders;
- Focus group sessions with representation from the Chamber, Aurora Business Improvement Association, senior Town of Aurora staff, York Region staff, Aurora Economic Development Corporation Board, and from Tourism, Arts, Culture, Heritage and Business;
- An online survey; and
- A working session with key stakeholders.



This process led to the creation of a set of detailed realistic and doable immediate, short and long-term action items for the next five years with an aim of:

- Supporting and retaining existing businesses and jobs in Aurora.
- Encouraging greater investment and job growth in the community.
- Attracting new businesses and industries to Aurora.
- Identifying business sectors that will complement and support existing businesses that the Town of Aurora should work to attract and identify target sectors/industry cluster investment opportunities.



Economic Development Strategic Plan

- Helping the Town of Aurora achieve long-term employment growth.
- Providing solutions to overcome any investment readiness or development challenges, and to maintain and improve Aurora's overall competitive business environment for the benefit of all firms large and small.

The **Economic Development Strategic Plan** is based on a comprehensive understanding of Aurora, its economy, businesses, and stakeholders, as well as their collective aspirations.



BUILDING A DIVERSIFIED ECONOMY FOR THE FUTURE

Having a diversified economy means that a community can be resilient through downturns in the economy.

The advantages of a diversified economy is that a community isn't tied to one industry, that it remains flexible and sustainable through a diversified set of economic activities.



OUR MISSION:

TO BUILD A
DIVERSIFIED
ECONOMY
FOR THE FUTURE



GOAL 1. Targeting Growth Sectors & Attracting New Investment

- ✓ Build relationships and networks with C-suite (top senior staffers including CAOs, CEOs, CFOs) residents living in Aurora.
- ✓ Undertake a target sector analysis on industries in potential growth sectors.
- ✓ Continue building the 'Why Aurora' value proposition.



GOAL 2. Creating a Competitive Business Climate that Supports Existing Business

- ✓ Continue strengthening local workforce.
- ✓ Continue to implement the Business Concierge Program and build on its success.
- ✓ Work with Magna to retain their permanent head office in Aurora.



GOAL 3. Establishing Downtown Aurora as a Destination and Focal Point for the Community

- ✓ Develop and implement a marketing strategy to encourage the use of available parking in downtown.
- ✓ Develop a business mix strategy for downtown.
- ✓ Develop a plan to implement the Aurora Streetscape Plan.



GOAL 4. Improving Quality of Life through Heritage, Arts, Culture, Tourism and Community Engagement

- ✓ Partner with local sporting groups and organizations to develop a sports tourism strategy.
- ✓ Work with community partners to promote business opportunities in and around the cultural precinct.
- ✓ Complete a business case around a space for community art making and artist rehearsal space.



Economic Development Strategic Plan

TOWN OF AURORA'S ECONOMIC DEVELOPMENT STRATEGIC PLAN

The following action areas have been derived through a rigorous process that included a thorough study of the town's economic base analysis, a target sector review, a full consultation and stakeholder engagement exercise and the town of Aurora's SCOAR™. These strategic areas of focus, not weighted and in no particular order, are where the Town of Aurora should center their economic development resources.

It's all about Place...

- Targeting Growth Sectors and Attracting New Investment
- Creating a Competitive Business Climate that Supports Existing Business

It's all about People...

- Establishing Downtown Aurora as a Destination and Focal Point for the Community
- Improving Aurora's Quality of Life through Heritage, Arts, Culture, Tourism, and Community Engagement

BUILDING A DIVERSIFIED ECONOMY FOR THE FUTURE

<p>Targeting Growth Sectors and Attracting New Investment</p>	<p>Creating a Competitive Business Climate that Supports Existing Business</p>
<p>Establishing Downtown Aurora as a Destination and Focal Point for the Community</p>	<p>Improving Quality of Life through Heritage, Arts, Culture, Tourism and Community Engagement</p>



Economic Development Strategic Plan

MISSION STATEMENT: Building a Diversified Economy for the Future

Having a diverse economy means that a community can be resilient through downturns in the economy. The advantage of a diversified economy is that a community isn't tied to one specific sector and thereby remains flexible and sustainable through various economic cycles.

This mission is achieved through four goals that have been identified in the Plan. These goals are illustrated in Figure 2 and include:

- Targeting Growth Sectors and Attracting New Investment
- Creating a Competitive Business Climate that Supports Existing Business
- Establishing Downtown Aurora as a Destination and Focal Point for the Community
- Improving Quality of Life through Heritage, Arts, Culture, Tourism, and Community

These goals ultimately support the overall mission of Building a Diversified Economy for the Future.

Figure 2





Economic Development Strategic Plan

Strategic Actions



3.1. Goal #1 – Targeting Growth Sectors and Attracting New Investment

Growing the economy through new investment is essential to sustaining long term viability for the community. Determining target sectors provides strategic direction on where to direct resources in order to support new investment. Building a foundation for investment attraction strengthens the opportunity for Aurora to attract high-quality businesses.

1. Create a sub-committee of the Aurora Economic Development Corporation to lead a program aimed at building relationships and networks with C-suite (top senior staffers including CAOs, CEOs, CFOs) residents living in Aurora. The goal of the program is to uncover business attraction and investment opportunities through connections with C-suite residents.
2. Undertake a target sector analysis on potential growth sectors including, but not limited to Health Care (Southlake Regional Healthcare Centre) and the Food and Beverage Sector.
3. Continue building the 'Why Aurora' value proposition as the foundation for the Aurora Business Attraction Strategy for the Town of Aurora.
4. Continue to work closely with York Region Economic Development and neighbouring municipalities as an approach for tapping into business attraction opportunities and identify spillover opportunities from neighbouring business communities that would be suitable for Aurora.
5. Connect with GO Train commuters to provide them with information about business development opportunities in Aurora.
6. Capture and capitalize on the entrepreneurial spirit in Aurora by:
 - a. identifying co-working spaces and incubation services located in Aurora.
 - b. continuing to work with entrepreneurs to assist with their site selection process by targeting entrepreneurs that need a physical location to set up their business in the Town of Aurora.
 - c. partnering with the Aurora Chamber of Commerce and innovation centres, such as the Canadian Food and Wine Institute and YSpace, to bring programs to Aurora that support entrepreneurship such as a satellite location.



Economic Development *Strategic Plan*

7. Work with regional, provincial and national partners to ensure Aurora is promoted as a preferred location for investment.
8. Leverage partnerships with local boards, Chamber of Commerce, Business Improvement Association and business organizations to promote Aurora as a preferred location for business.
9. Work with the Northern 6 York Region municipalities to investigate the opportunity to develop a program for investment attraction strategy, with the Town of Aurora as a lead.
10. Examine opportunities to provide incentives for new office development in the downtown core and in employment lands.



3.2. Goal #2 – Creating a Competitive Business Climate that Supports Business

The majority of investment and business development opportunities will come from businesses already operating in the community. Creating a competitive business climate is a process of forming a secure and cost-effective environment for businesses to remain in or expand in Aurora. This means understanding the needs of the business community while ensuring that the community offers a competitive, business-friendly environment.

1. Launch the new Aurora economic development/investment attraction focused website with current and relevant investment information.
2. Continue to implement the Business Concierge Program and build on its success. Include early identification of issues and engagement, early coordination of approval agencies and an agreed upon timeline schedule.
3. Continue to implement and build a formalized business visitation program with a tracking system that helps to engage businesses directly and understand needs with proactive issue resolution support. Ensure sufficient resources are in place to expand the program.
4. Review existing planning policies to ensure Aurora has the proper policy framework in place to encourage and protect the types of land uses envisioned to be of high development priority.
5. Examine high-speed internet infrastructure in the Hallgrove Business Park to ensure that there is connectivity for local businesses.



Economic Development *Strategic Plan*

6. Develop a Smart Cities Infrastructure Plan.
7. Strengthen the Town's value proposition and support programs to spotlight business in Aurora through video, website, brand awareness and by supporting the industry awards hosted by the Chamber of Commerce through the Business Excellence Awards.
8. Work with Magna to retain their permanent head office in Aurora.
9. Continue to work with post-secondary partners to attract additional post-secondary programming in Aurora at a strategic location.
10. Continue strengthening the local workforce by:
 - a. engaging Aurora's business community (through the Business Visitation Program) to determine their workforce needs and help to provide opportunities to attract the workforce.
 - b. developing a strategy to target the highly educated, high-income commuters to better match the existing resident base talent with existing gaps and opportunities within Aurora's businesses and industries.
 - c. facilitating relationships with local schools (private and public) and business, in an effort to tap into the students, alumni and their families, and to engage and build their connectivity to Aurora.
11. Work with the business community and York Region to examine and implement solutions aimed at providing transportation options to allow staff to easily commute to businesses located in employment areas currently not well serviced by public transit.
12. Work with the Northern 6 York Region municipalities to examine the feasibility of a medium-sized enterprise centre located in Aurora that assists local business to support the transition from small to medium-sized business.



3.3. Goal #3 – Establishing Downtown Aurora as a Destination & Focal Point for the Community

Downtowns are often the centres of the community acting as public meeting spaces and commercial centres. Economically vibrant downtowns are the heart and soul of the community, provide an identity for the Town, and should be a point of pride for the community.

1. Develop programs to maximize the existing and planned parking supply in the downtown.
2. Develop and implement a marketing strategy to encourage the use of available parking in the downtown.



Economic Development Strategic Plan

3. Continue to implement the Aurora Promenade Downtown Revitalization Plan that is currently in place.
4. Continue to support and work closely with the newly formed Aurora Business Improvement Association.
5. Develop a plan to implement the Aurora Promenade Streetscape plan.
6. Establish and implement a wayfinding signage program for downtown Aurora.
7. Develop a marketing and communications strategy along with programming to inform, attract and direct local residents to downtown.
8. Continue to support residential intensification in the appropriate locations in the Aurora Promenade.
9. Develop a business mix strategy to determine the types of retail and commercial businesses that could be successful in downtown.
10. Examine the feasibility of providing a bike share/e-bike program to downtown Aurora.
11. Examine opportunities for the Town to actively promote downtown revitalization through the redevelopment of private and public property.



3.4. Goal #4 – Improving Aurora’s Quality of Life through Heritage, Arts, Culture, Tourism and Community Engagement

Heritage, Arts, Culture and Tourism

Tourism is a broad industry based around the attraction of people into a specific area. The sector encompasses local and regional activities and attractions such as food, accommodations, retail, festivals, sporting activities, arts, culture and heritage. To best benefit from tourism, there needs to be a plan to ensure that it grows and develops based on the community's vision.

1. Partner with local sporting groups and organizations to develop a sports tourism strategy to determine the viability of sports tourism in Aurora.
2. Develop a Cultural Masterplan.
3. Work with Aurora's community partners to highlight and promote business opportunities in and around the cultural precinct and library square.
4. Develop a program to encourage residents to connect with Aurora's history and heritage.



Economic Development Strategic Plan

5. Work with the development community to explore the feasibility of building artist live/work studio units.
6. Complete a business case for the development of small, accessible, inclusive space for community art-making and artist rehearsal space.

Community Engagement

Community engagement is about showing loyalty and having an attitude and willingness to give back to the community. Philanthropy and volunteerism are important ways to engage residents and businesses and make them feel a part of the community.

1. Work closely with community partners to understand the Community Volunteer Network in Aurora and if necessary, work to find solutions to continue to promote volunteerism.
2. Continue to support the celebration and recognition of volunteers.
3. Create an outreach program aimed at educating all residents on the importance of philanthropy and volunteerism in Aurora and provide philanthropic and volunteer opportunities that are available in the community.



3.5. Implementation

The first priority of the implementation strategy will be to ensure the most effective and efficient strategic plan implementation, Aurora would benefit from identifying all staffing resources and to have in place adequate resources, both human and financial resources, allocated to Economic Development in order to accomplish the actions.

What normally makes a strategic plan successful is the ability and clarity in implementation.



Economic Development Strategic Plan

Following the endorsement of the Aurora Economic Development Strategic Plan, a detailed Implementation Action Plan will be crafted – in collaboration with Town staff – that will outline and prioritize the actions and steps the Town of Aurora will need to take in order to most effectively implement this Strategic Plan. The Implementation Plan will contain the following elements:

- Name of the strategic theme and accompanying actions;
- A role and responsibility matrix that outlines:
 - Who has the lead responsibility for implementing the action as well as others that will support the lead during implementation;
 - Identify either current or proposed partnerships and collaborations required to achieve success.
- Estimated Resources – what are the estimated costs, resources and any assistance required from others to successfully implement the action (human resources, financial resources, other resources);
- Progress measures – measures and indicators to allow an indication of successful tracking and completion of the actions, and achievement of the intended outcomes on the local economy; and
- Timeline – when the action starts/be completed in the short, medium or long term.



Economic Development Strategic Plan



APPENDIX 1. STAKEHOLDER CONSULTATIONS

Strategic Action Plan Consultation Process

Approximately 155 key community and business stakeholders were consulted throughout this process.

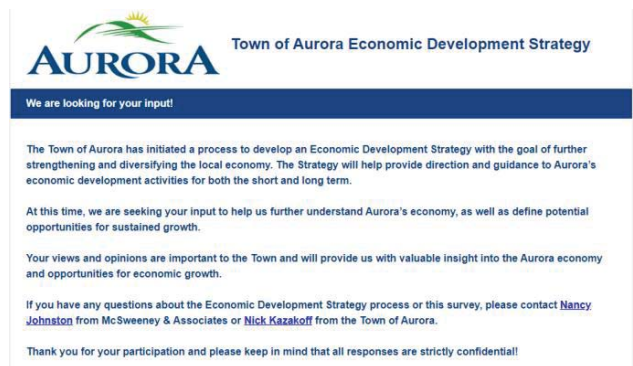
The consultations consisted of confidential one-on-one interviews, an online survey open to the public, eight focus groups based on key stakeholder groups and a working session with targeted community leaders and economic development stakeholders.

Interviews & Online Survey

One-on-one interviews were undertaken with economic development stakeholders including members of the Economic Development Board members, senior Town staff, regional partners, the Mayor and Council, and key businesses.

As well, there was an online survey posted for the general public to provide input. The same six open-ended questions were used to guide both the interviews and online surveys.

These questions probed into the major strengths and challenges of doing business in the town of Aurora and looked forward to helping define future opportunities, aspirations and results. All participants provided feedback on these questions, contributing to a statistically significant result.



Focus Groups



Eight focus groups were held with representation from key strategic areas including:

- York Region;
- Aurora Chamber of Commerce;
- Aurora Business Improvement Association;
- Manufacturers,
- ICI Realtors and Brokers;
- Arts/Culture;
- Sports/Tourism; and,
- the Economic Development Corporation Board.

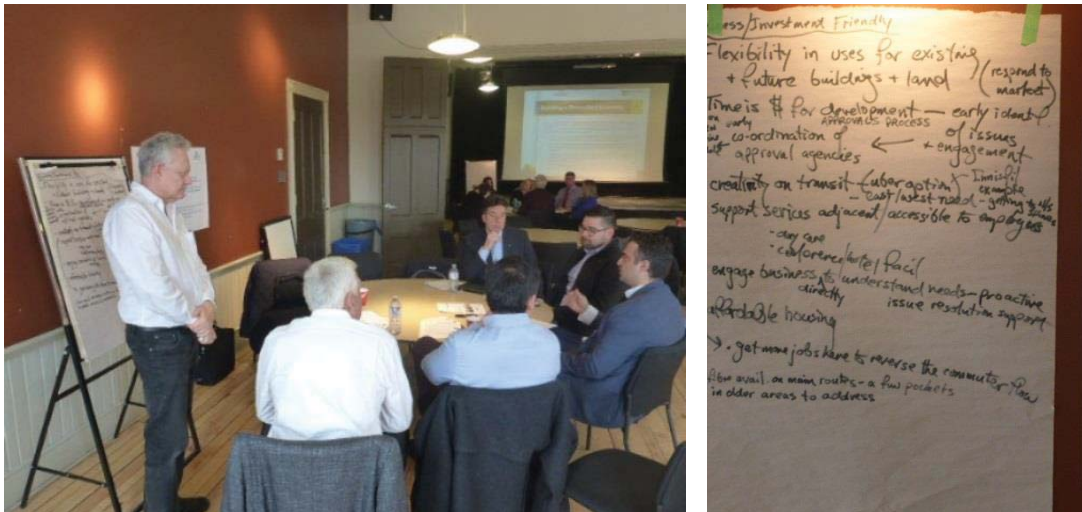


Economic Development Strategic Plan

Working Session

The Working Session was held April 2, 2019, and was attended by approximately 50 participants including representation from the Mayor and Council, the business community, real estate community, arts and culture sector, tourism sector, business associations, York Region, and Town of Aurora staff.

The purpose of the Working Session was to bring together economic development, community and business leaders to review the project findings, to get confirmation on the themes that were derived from the research, and to begin strategizing and crafting action items for each of those themes that emerged from the consultation process. Working groups identified actions that would address the challenges and opportunities under each theme.



The following four themes brought forward to the Working Session and validated were:

<p>Being Business Friendly and Investment Ready</p>	<p>Building a Diversified Economy</p>
<p>Downtown Aurora as a Destination and Focal Point for the Community</p>	<p>Heritage, Arts, Culture and Tourism as Economic Drivers</p>



Economic Development *Strategic Plan*

During the Working Session, it was determined that **Community Engagement** should be considered a key priority for the town as well and was subsequently included in the discussions as a fifth theme.

Strategic Planning Session

Upon completion of the Working Session, a draft set of strategic economic development directions and actions were prepared and provided to the Economic Development staff for review in order to ensure that the actions aligned with the town of Aurora's aspirations and vision, a strategic planning session was held with the Town's key Economic Development staff.

Working through the Strategic Planning Session, McSweeney & Associates and Aurora's Economic Development staff were able to reflect collaboratively on the directions and actions and derive a set of agreed-upon strategic initiatives that are doable and realistic for the Town of Aurora over the next five years.

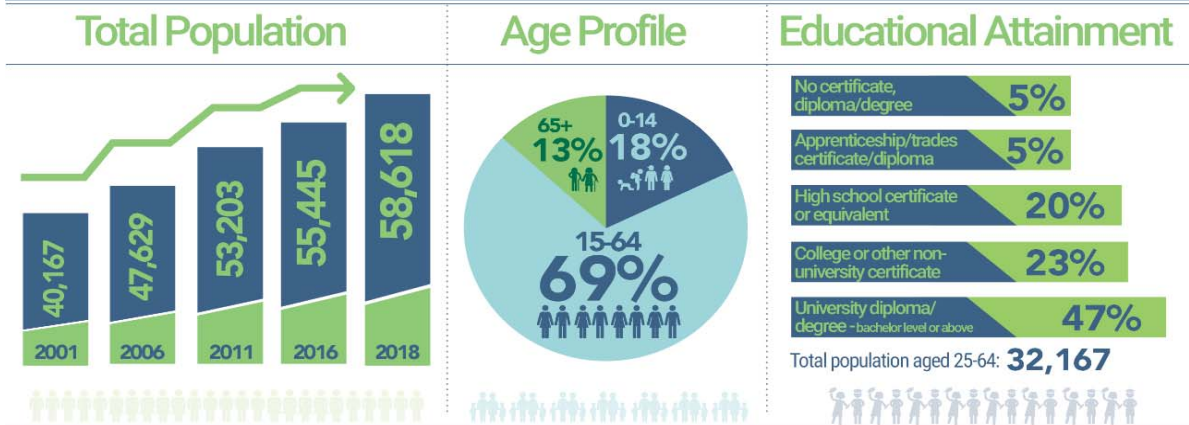


Economic Development Strategic Plan

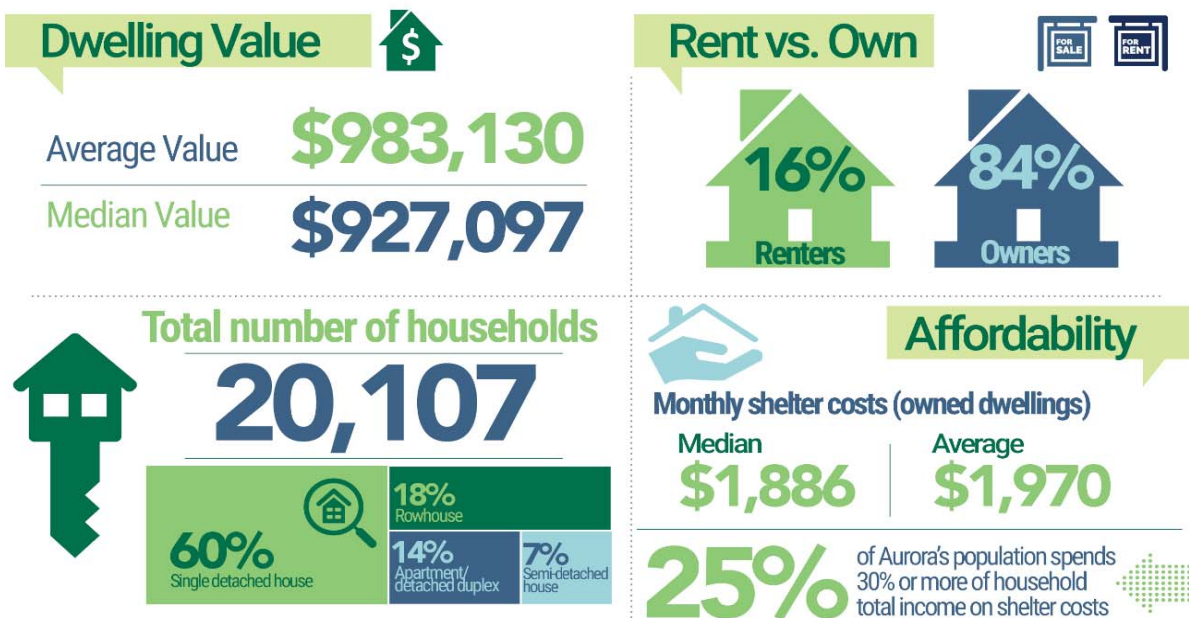
APPENDIX 2. A SNAPSHOT OF TOWN OF AURORA

Economic SNAPSHOT of the Town of Aurora

POPULATION



HOUSING



All data are estimates from Manifold SuperDemographics 2018, except population levels from the census between 2006 to 2016



Economic Development Strategic Plan

Economic SNAPSHOT of the Town of Aurora



All data are estimates from Manifold SuperDemographics 2018 and EMSI 2018.Q4



Economic Development *Strategic Plan*



Executive Summary of the Situational Analysis

POPULATION

Aurora has a fast-growing population (16% growth over the past 2 census periods), with most of its growth concentrated in young people (less than 30 years old) and mature adults (45 or older). It is an affluent community with average employment incomes 23% higher than those in the rest of the Greater Toronto Area (GTA). This is partly due to a highly educated resident base, where nearly half (47%) of residents between the ages of 25 to 64 have completed a university education at the Bachelor level or above. Residents primarily hold post-secondary degrees or diplomas in the fields of 'Business; management, marketing or related', or 'Engineering and related technologies'.

WORKFORCE & LABOUR FORCE

The local workforce in Aurora boasts higher participation and employment rates compared to Newmarket and the GTA as a whole. However, when examining the local labour force by age and gender, men ages 15 to 24 were found to have by far the highest unemployment and lowest participation rates. Thus, men in this age group remain an underutilized/underemployed labour group within Aurora.

The municipality has large labour surpluses in occupations related to management, business, finance; and natural and applied sciences. Many residents with the skills and talent to work in these occupations are leaving to work in other communities. Resident labour primarily commutes to Toronto, Newmarket and Markham. Conversely, the municipality primarily attracts labour from Toronto, Newmarket and Richmond Hill.

EMERGING OCCUPATIONS

In total, the labour shed has approximately 2.5 million employees available to support businesses in Aurora. From these, the following are a subset of the key occupations identified in the labour shed (those that are growing, emerging, and concentrated), which can be leveraged for labour-based investment attraction:

- Information systems analysts,
- Financial and investment analysts,
- Computer and information systems managers, and
- Business development officers



Economic Development Strategic Plan

EMERGING SECTORS

In order to better understand the trends in the local economy, the economic base analysis looked at the joint economies of Aurora and Newmarket, as they share consumers, producers and workers. In terms of industry performance for the joint economy of Aurora plus Newmarket, the area had 9% job growth between 2013 and 2018, and a total of 84,800 jobs, approximately.

Emerging sectors for the joint economy include management of companies; healthcare and social assistance; and professional, scientific and technical services. Based on employment and exports sales, Metal and motor vehicle/parts manufacturing remain important economic drivers and core sectors of the economy. There may be an opportunity to further develop the Transportation equipment manufacturing industries given the existing employment concentrations in supporting industries. Lastly, there may also be an opportunity to attract small businesses or contractors within management, scientific and technical consulting; business support services; and specialized designs industries, as these types of small businesses are growing and can be supported by the skills of the labour shed.

POTENTIAL AREAS OF INTEREST

Food and Beverage Sector

The emerging food and beverage sector has been growing organically, with little involvement from the Town, and could be seen as a significant opportunity to help to expand the local economy. With a core number of businesses currently located in Aurora and the region, the food and beverage sector is one that needs to be further explored.

Health Sector

The Southlake Regional Health Centre is located in Newmarket, 6 kilometres north of Aurora's northern boundary. The hospital is a newly built, regional infrastructure piece that Aurora would like to leverage to create additional business development opportunities in the health sector.





Economic Development Strategic Plan

Strengths, Challenges, Opportunities, Aspirations and Results (SCOAR™)



The following comprehensive SCOAR™ (Strengths, Challenges, Opportunities, Aspirations, Results) Analysis was prepared by analyzing the current statistics and data, a document review plus the feedback from elected officials, staff, community stakeholders, and residents engaged in the consultation.

To best explain the process, the themes are a result of the information collected through quantitative and qualitative analysis. Using the quantitative data from the Situational Analysis and the qualitative research from the stakeholder consultations (online survey, one on one interviews, focus groups, and working session), document review and internal staff knowledge, the strengths, challenges and opportunities are consolidated. Based on the strengths, challenges and opportunities, strong aspirations came out of the process, which in turn produced the desired results. It is out of the results that the themes and strategic actions are developed.



- supportive Mayor, Council, Staff and Economic Development Corporation
- financially affluent, educated resident population
- small town feel, safe place to live and work
- a historic downtown area with a newly established Business Improvement Area
- good location in the Greater Toronto Area with strong connections to the 400 series highways, Toronto and Pearson International Airport
- GO Train accessibility that connects to Toronto
- access to a labour shed of 2.5 million with a large pool of highly skilled workers
- existing machine manufacturing expertise found locally and regionally
- existing transportation equipment and motor vehicle manufacturing supply chains found in the region
- growing population within a growing York Region
- existing concierge program in place to guide investment (commercial/industrial) and support development applications



Economic Development Strategic Plan

- private educational facilities such as St. Andrews College that attracts international students
- strong relationship/identity with Magna and the Magna brand
- Southlake Regional Health Centre is located in the region



- no central location in the community for residents to congregate for events, etc.
- a downtown that is disconnected, lacking a good mix of business, events, etc. to draw people to the area
- low vacancy rate for industrial/commercial properties
- fibre/broadband/connectivity lacking in employment areas (i.e. Hallgrove Business Park)
- limited amount of serviced available land
- cost of housing is significant making it unaffordable for most
- lack of diversity in housing stock makes it difficult for lower paid workers/people to live here
- public transit gaps in employment areas (24/7 manufacturing facilities)
- attracting lower skilled and entry-level workers
- matching workforce with Aurora businesses
- cost of doing business (i.e. trucks getting to the 400 series highways circuitous routes through town)
- some of the current employment lands (industrial areas) are not strategically located within the town
- lack of east-west connections
- restrictive land use planning and zoning limits business growth
- 75% of persons that commute into Aurora, the majority are lower paid, whereas 76% of residents commuting out of Aurora, the majority are educated, high-income residents
- perceived lack of connection between the residents of old Aurora vs new Aurora
- Southlake Regional Health Centre is located in Newmarket and not in Aurora

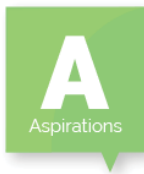


- define employment lands and market them
- plan and develop a successful downtown that is a meeting place and destination for the community
- support industry clusters already embedded in the local economy and promote a business climate that helps them flourish. Ex: food manufacturing; transportation equipment and machine manufacturing; financial investment, computer systems, and design.
- determine types of businesses that are best suited for the employment lands and reach out to those businesses that would be suitable
- continue to develop relationships with York Region to ensure that Aurora attracts their share of business
- better communicate the Aurora message



Economic Development Strategic Plan

- identify and work with the executives living in Aurora to determine if there are any opportunities to bring their business to Aurora so that they can live and work in the same community
- support the new Business Improvement Association's initiatives to build the downtown
- increase the sports tourism opportunities in Aurora
- build a health hub to complement the Southlake Regional Health Centre



- 1. To have a vital, vibrant downtown that is a destination for the community.**
- 2. To have a diversified economy along with available lands and properties that are ready for business to locate.**
- 3. To capitalize and build on the cultural, heritage and arts sector.**
- 4. To be the best municipality for existing business, for attracting new business and for business start-ups.**



- 1. To have a vital, vibrant downtown that is a destination for the community.**
Downtown Aurora will be a vibrant destination with a good mix of exciting businesses (restaurants, unique shops, high-end shops) that residents and tourists visit and support.
- 2. To have a diversified economy along with available lands and properties that are ready for business to locate.**
Aurora will have serviced land available. It won't only be associated with a single industry but will have a broader business base.
- 3. To capitalize and build on the cultural, heritage and arts sector.**
Aurora will be known as a cultural and arts centre, with a strong heritage component that connects the community.
- 4. To be the best municipality for existing business, for attracting new business and for business start-ups.**
Aurora will be known as the best place to have a business in York Region.



Economic Development Strategic Plan

STRENGTHS, CHALLENGES AND OPPORTUNITIES FOR DOWNTOWN AURORA

Strengths

- small town feel
- loyal customers
- assets include churches, farmers' market, town park, historic buildings, library, street sales, Christmas parade, Aurora Cultural Centre, residential all within walking distance
- new Business Improvement Association with enthusiastic business members
- new developments and new investment taking place including Library Square, seniors' centre, Niagara College

Challenges

- lack of parking (reality and perception)
- conflict over heritage designated area, façade program creating a lengthy process for improvement approvals
- lack of pedestrian traffic
- lack of unique businesses such as coffee shops, restaurants, boutiques to draw people to the downtown
- large turnover of businesses
- lacking downtown signage
- derelict buildings
- poor communications within the downtown and to the downtown businesses and residents
- no opportunity for businesses to bring products, signage onto the sidewalks
- Yonge Street and Wellington Street have significant traffic and divides the downtown

Opportunities

- the newly renovated Niagara College to become a draw bringing new people and new investment into the downtown
- opportunities to partner with Niagara College and potential for a food incubator
- improving the arts and culture sector to be more robust
- to create more vibrancy in the downtown through a pedestrian friendly
- opportunity for the newly established Business Improvement Association to lead the coordination of downtown activities





**Town of Aurora
Council Report**

No. FS19-018

Subject: Capital Close Report as of December 31, 2018

Prepared by: Karen Oreto, Financial Analyst

Department: Financial Services

Date: July 23, 2019

Recommendation

- 1. That Report No. FS19-0018 be received; and**
- 2. That the capital project closures and capital funding adjustments outlined in Attachments #1 and #2 be approved.**

Executive Summary

To present Council with the information necessary to monitor the Town's active capital project status as of December 31, 2018 and to seek authorization for staff to close completed projects and make any necessary funding adjustments.

- Sixty nine projects to be closed
- One hundred and sixteen projects to remain open

Background

Twice a year, staff bring forward to Council a report that outlines the financial position of the Town's active capital projects. The Capital Projects Status & Closures as of December 31, 2018 report provides an overview of the Town's active capital projects and has been prepared in consultation with the various Town staff who are responsible for managing their department's capital projects. All capital projects have been reviewed and recommendations provided for any budget adjustments and potential closures of projects. Any funding surpluses arising at project completion will be returned to their original funding sources. This report does not include any projects brought forward by the Aurora Library Board.

Analysis

Sixty nine Capital Projects to be Closed

As of December 31, 2018, the Town had a total of 185 active projects. Staff is recommending the closure of 69 of these projects. Fifty one of the projects recommended for closure, which collectively have a surplus of \$4,891,932 to be returned to their original sources of funding, are outlined in Attachment #1,

In addition to the closures identified in Attachment #1, staff also recommends additional funding allocations to eighteen projects which can then be closed as outlined in Attachment #2. The additional funding allocations total \$83,119 with an explanation for each included in the Attachment.

One Hundred and Sixteen Open Capital Projects – Attachment #3

This schedule provides an inventory and progress status update for the 116 active projects which will remain open as of December 31, 2018. These projects represent a total approved budget value of \$73,569,804 with an unspent balance available as of December 31, 2018 of \$44,961,467.

Projects closed in Attachment #1 and #2 have been removed from Attachment #3.

Advisory Committee Review

Finance Advisory Committee, June 26, 2019

Legal Considerations

None

Financial Implications

This report recommends the closure of 69 projects in total, with a net funding adjustment of \$4,891,932 (as noted in Attachment #1) to be returned to their original funding sources, \$123,119 of funding adjustments as noted in Attachment #2 and closure of eighteen projects.

The Town's portfolio of remaining active capital projects contains 116 projects (outlined in Attachment #3), with a total budgeted/funded value of \$73,569,804. To date

\$28,608,337 has been spent on these projects, with a remaining approved unspent and funded value of \$44,961,467.

Staff are not authorized to increase the total project budget, or to increase the scope of a capital project without Council's approval.

Communications Considerations

The list of open capital projects will be posted to the Town's Budget and Financial Information web page for openness and accountability.

Link to Strategic Plan

Reporting to Council and the public on the status of approved capital projects and associated funding, and regularly managing and closing these projects, demonstrates both the Strategic Plan principles of Leadership in Corporate Management, and accountability and transparency to the community of the local government.

Alternative(s) to the Recommendation

1. Amend the recommended projects for closure and/or funding adjustments
2. Direct further alternative options as required.

Conclusions

Staff from all departments, continue to work on completing all outstanding active capital projects for which Council has approved and committed funding, and that the community anticipates their completion. This report is intended to update Council on the status of each active approved project: bring closure to some, funding adjustments to others, and provide the current status on all remaining projects.

Attachments

Attachment #1 Capital Projects to be Closed with Funds Returned to Source
Attachment #2 Capital Projects Funding Adjustments and Closure of 18 Projects
Attachment #3 Active Capital Project Listing

July 23, 2019

Page 4 of 4

Report No. FS19-018

Previous Reports

FS18-014 Capital Close Report as December 31, 2018

Pre-submission Review

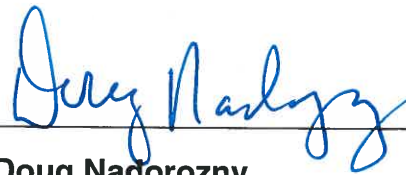
Agenda Management Team review on April 18, 2019

Departmental Approval



**Rachel Wainwright-van Kessel, CPA, CMA
Director of Finance**

Approved for Agenda



**Doug Nadorozny
Chief Administrative Officer**

Town of Aurora
Capital Projects to be Closed with Funds Returned to Source
As of December 31, 2018

Attachment #1

Council Meeting Agenda
 Tuesday, July 23, 2019

Report Line Ref	Project	Total Approved Funding	Total Expenditures to December 31, 2018	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
COMMUNITY SERVICES						
1.01	ACC - Replace Rooftop HVAC (72132)	250,000	54,493	195,507	2017	Project complete and can be closed. Return \$195,507 to Facilities R & R Reserve. Bids came in under anticipated budget and successful bidder made an error on their submission but honoured their price.
1.02	SARC - Rubber Flooring (72164)	134,600	120,637	13,963	2018	Project complete and can be closed. Return \$13,963 to Facilities R & R Reserve.
1.03	Library - Accessible Door Installation - Yonge St (72258)	20,000		20,000	2017	Complete. Project incorporated into project 72275 - Library Improvements - Canada 150 Intake II. Project can be closed. Return \$20,000 to Facilities R & R Reserve.
1.04	SARC - Improvements Canada 150 Intake II* (72276)	251,250		251,250	2017	Project did not proceed and can be closed. Return \$251,250 to Facilities R & R Reserve.
1.05	AFLC - Dasher Board System (72171)	300,000	217,158	82,842	2018	Project complete and can be closed. Return \$82,842 to Facilities R & R Reserve.
1.06	ACC - North End - Replacement of Radiant Tube Heaters (72296)	20,000	17,520	2,480	2018	Project complete and can be closed. Return \$2,480 to Facilities R & R Reserve.
1.07	ACC Lot Repave (72133)	1,977,499	1,854,101	123,398	2014	Project complete and can be closed. Return \$123,398 to Facilities R & R Reserve.
1.08	Community Radio Station and Sound Studio (74010)	10,000		10,000	2015	Radio Station not proceeding, room repurposed. Project can be closed. Return \$10,000 to Facilities R & R Reserve.
1.09	Canada 150 Celebrations (74012)	77,167	60,176	16,991	2017	Project complete and can be closed. Return \$16,991 to Tax Rate Stabilization Reserve.
1.10	Sport Aurora Sustainability (74018)	107,735	107,727	8	2017	Project complete and can be closed. Return \$8 to Council Discretionary Reserve.
1.11	AFLC - Signs (72139)	50,000	2,088	47,912	2017	Project complete and can be closed. Funds not spent as project costs were charged to the Accessibility Implementation project. Return \$47,912 to Facilities R & R Reserve.
1.12	SARC - Signs (72180)	50,000	2,983	47,017	2018	Project complete and can be closed. Funds not spent as project costs were charged to the Accessibility Implementation project. Return \$47,017 to Facilities R & R Reserve.
1.13	3 Stream - Recycling Containers (72182)	40,000	23,396	16,604	2018	Project complete and can be closed. Return \$16,604 to Facilities R & R Reserve.
1.14	SARC - Refresh Program Room (72272)	20,000	8,307	11,693	2017	Project complete and can be closed. Return \$11,693 to Facilities R & R Reserve.
1.15	48" Ride On Auto Scrubber (72304)	60,000	58,586	1,414	2018	Project complete and can be closed. Return \$1,414 to Facilities R & R Reserve.
CORPORATE SERVICES						
1.16	TH - Council Chambers A/V System (72238)	657,922	619,866	38,056	2015	Project complete and can be closed. Return \$38,056 to Facilities R & R Reserve.
FINANCIAL SERVICES						
OPERATIONAL SERVICES						
1.17	6 Ton Truck Frt/FL80 (#33) (34410)	210,000	205,300	4,700	2018	Project complete and can be closed. Return \$4,700 to Fleet R & R Reserve.

Town of Aurora
Capital Projects to be Closed with Funds Returned to Source
As of December 31, 2018

Attachment #1

Council Meeting Agenda
Tuesday, July 23, 2019

Report Line Ref	Project	Total Approved Funding	Total Expenditures to December 31, 2018	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
1.18	Hydro Seed Mulcher (71114)	45,000		45,000	2018	Project not proceeding and can be closed. Winter sod repairs and replacement performed by contractor. Return \$4,500 to Growth and New Reserve and \$40,500 to Parks DC Reserve.
1.19	New 6 Tonne Dump Truck with Plow (34168)	247,400	232,266	15,134	2018	Project complete and can be closed. Return \$15,134 to Fleet R & R Reserve.
1.20	Parks Pathway System (73117)	285,000	278,439	6,561	2011/2012	Project complete and can be closed. Return \$6,561 to Parks R & R Reserve.
1.21	Mavrinac Park (73285)	1,723,076	1,621,435	101,641	2016	Project complete and can be closed. Return \$101,641 to CIL Parkland Reserve.
1.22	Convert Pathway Lighting to LED (73289)	30,000	29,910	90	2017	Project complete and can be closed. Return \$90 to Parks R & R Reserve.
1.23	Grade Separated Crossing Wellington E of John West Way (73243)	60,000	32,022	27,978	2017	Project not proceeding further to an engineering feasibility study and can be closed. Return \$2,797 to CIL Parkland and \$ 25,181 to Roads & Related DC reserve. Staff reported back on study recommendations and Council did not endorse project.
1.24	22 Church St - Landscaping (73302)	30,000		30,000	2018	Project not proceeding at this time as the work will be done as part of the re-development of Library Square. Return \$30,000 to Parks R & R reserve.
1.25	Rotary Park Upgrade (73159)	15,893	15,893	0	2012	Project complete and can be closed.
1.26	Playground Replacement - Hamilton Park and Copland Park (73211)	300,000	299,359	641	2018	Project complete and can be closed. Return \$641 to Parks R & R Reserve.
1.27	Replace Artificial Turf - Sheppard's Bush (73223)	1,386,800	1,315,145	71,655	2017	Project complete and can be closed. Return \$71,655 to Parks R & R Reserve.
1.28	Traffic Circle Improvements in 2B (73291)	50,000	12,471	37,529	2017	Project complete and can be closed. Return \$37,529 to Parks R & R Reserve. Work performed in-house which resulted in cost savings.
1.29	Playground Surface Restoration (73154)	42,200	22,163	20,037	2015	To be funded from operating budget and can be removed from Capital. Return from \$20,037 to Parks R & R Reserve.
1.30	Decommission Well House Behind Ransom Crt (43047)	40,000	1,650	38,350	2016	Project completed in house and can be closed. Return \$38,350 to Water R & R Reserve.
1.31	JOC - Salt Dome (72311)	25,000	22,538	2,462	2017	Project complete and can be closed. Return \$2,462 to Growth and New Reserve.
1.32	GPS Tracking System (73251)	15,000		15,000	2018	Project not proceeding and can be closed. Return \$13,500 to Parks DC Reserve and \$1,500 to CIL Parkland Reserve.
1.33	Temperance St Parking Lot Retaining Wall and Stairs (31173)	60,000	6,383	53,617	2017	Funds expended for soil testing. Ownership transferred by Town. Property owner completed work at their expense. Project can be closed. Return \$53,617 to Roads R & R Reserve.
1.34	Salt Management Plan (31052)	100,000		100,000	2018	Project not proceeding and can be closed. Return \$33,333 to Roads R & R Reserve, \$33,333 to Storm Reserve and \$33,334 to Studies and Other Reserve.
1.35	Catch Basin Cleaning (42063)	95,000		95,000	2017	To be funded from operating budget and can be removed from Capital. Return from \$95,000 to Storm R & R Reserve.

Town of Aurora
Capital Projects to be Closed with Funds Returned to Source
As of December 31, 2018

Attachment #1

Council Meeting Agenda
 Tuesday, July 23, 2019

Report Line Ref	Project	Total Approved Funding	Total Expenditures to December 31, 2018	Current Balance Surplus/ (Deficit)	Year of Original Approval	Close Project Account / Disposition of Balance
PLANNING & DEVELOPMENT SERVICES						
1.36	Recon - Catherine Ave (31111)	974,300	775,027	199,273	2015	Project complete and can be closed. Return \$53,804 to Water & Sewer Reserve, \$125,542 to Roads R & R Reserve and \$19,927 to Storm R & R Reserve.
1.37	SCADA Monitoring System (41010)	200,000	16,556	183,444	2016	Project cancelled and is not proceeding and can be closed. Return \$183,444 to Growth and New Reserve.
1.38	Oversized Storm Pipe Assessment and Clean Up (42065)	500,000	44,535	455,465	2017	Project complete and can be closed. Return \$455,465 to Storm R & R Reserve. The cleaning of the storm pipe was all that was required and no further work was required but was originally budgeted for.
1.39	Reconstruction - Centre St. (Yonge to Walton Dr.) (31103)	884,900	542,522	342,378	2012	Project complete and can be closed. Return \$164,341 to Roads R & R Reserve, \$71,899 to Storm Reserve and \$106,138 to Water R & R Reserve. Work completed from Spruce to Walton only as development was being done on Centre from Yonge to Spruce.
1.40	Recon - Haida Dr & Trillium Dr (31105)	960,700	607,478	353,222	2015	Project complete and can be closed. Return \$28,258 to Water R & R Reserve, \$300,239 to Roads R & R Reserve and \$24,725 to Storm R & R Reserve. Budget was originally for full depth reconstruction, however upon further investigation it was determined that only resurfacing was required.
1.41	Recon - Brookland - Yonge to Banbury (31107)	1,864,600	1,806,805	57,795	2015	Project complete and can be closed. Return \$20,228 to Water R & R Reserve, \$30,053 to Roads R & R Reserve and \$7,514 to Storm R & R Reserve.
1.42	Recon - Industrial Pkwy S - Wellington to Industy St (31112)	2,672,031	2,650,483	21,548	2014	Project complete and can be closed. Return \$5,602 to Roads DC Reserve, \$6,464 to Water R & R Reserve, \$7,973 to Roads R & R Reserve and \$1,509 to Storm R & R Reserve.
1.43	S/W - Industrial Pkwy N - E Side, AFLC - St John's, W Side, Montesorri School to St John's (34627)	515,600	319,856	195,744	2016	Project complete and can be closed. Return \$19,574 to Growth and New Reserve and \$176, 170 to Roads DC Reserve.
1.44	Street Light Conversion to L.E.D. (34709)	3,354,200	3,317,231	36,969	2014	Project complete and can be closed. Return \$36,969 to Municipal Capital Reserve.
1.45	Recon - Bluegrass, Steeplechase, Woodsend & Skyview (31096)	1,937,700	1,085,901	851,799	2014	Project complete and can be closed. Return \$792,173 to Roads R & R Reserve and \$59,525 to Storm Reserve.
1.46	S/W Repair - St John's Sdrd - Gateway to Industrial Pkwy N (34613)	208,480	2,748	205,732	2017	Project has been cancelled. Return \$205,732 to Roads R & R Reserve.
1.47	S/W - Yonge St - Batson Dr - N Town Limit (34630)	95,000		95,000	2018	Project has been cancelled due to Metrolinx improvements. Return \$95,000 to Roads & Related DC Reserve.
1.48	Maximo Upgrade to 7.6 (31153)	75,000	62,082	12,918	2017	Project complete and can be closed. Return \$12,918 to Roads & Related R & R reserve.
1.49	Structural Watermain Relining Program (43054)	946,973	664,206	282,767	2017	Project complete and can be closed. Return \$282,767 to Water Reserve.
1.50	Bridge Assessment (42068)	39,100	8,904	30,196	2018	Project complete and can be closed. Return \$30,196 to Storm Sewer Reserve.
1.51	Sanitary Sewer on Leslie St to Service 2C Lands (41006)	1,543,300	1,520,149	23,151	2014	Project complete and can be closed. Return \$23,151 to Storm DC Reserve.
TOTAL		\$ 25,558,426	\$ 20,666,494	\$ 4,891,932		

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 Item R2

**Town of Aurora
Capital Projects Funding Adjustments
and Closure of 18 Projects
As of December 31, 2018**

Attachment #2

Council Meeting Agenda
Tuesday, July 23, 2019

Report Item Ref	Project (Project Ref. #)	Total Approved Funding	Total Expenditures as of December 31, 2018	Remaining Available Budget Surplus/ (Deficit)	Proposed Budget Adjustment	Revised Remaining Available Budget	Explanation
CAO							
COMMUNITY SERVICES							
1.01*	ACC - Rubber Flooring Repairs (72280)	12,000	12,211	(211)	211	\$0	Project complete and can be closed. Funds deficit of \$211 from Facilities R & R reserve.
1.02*	AFLC - Whirlpool and Pool Heaters (72247)	50,000	59,286	(9,286)	9,286	\$0	Project complete and can be closed. Funds deficit of \$9,286 from Facilities R & R reserve.
1.03*	SARC - Improvement to Stronach Aurora Recreation Complex (72221)*	424,869	466,751	(41,882)	41,882	\$0	Project complete and can be closed. Fund \$41,882 from Facilities R & R Reserve.
CORPORATE SERVICES							
1.04	Mobile Devices for BBS (24011)	100,000	38,336	61,664	(20,000)	\$41,664	Transfer \$20,000 to capital project 24015
1.05*	Mobile 2 Way Radios (72273)	40,000		40,000	(40,000)	\$0	Transfer \$40,000 to capital project 24015 and close project.
1.06	Radios for By-Law Officers (24015)	25,000		25,000	60,000	\$85,000	Transfer \$20,000 from 24011 and \$40,000 from 72273.
1.07*	Records and Information Management (14035)	700,000	701,922	(1,922)	1,922	\$0	Project complete and can be closed. Fund \$1,922 from Growth and New Reserve.
FINANCIAL SERVICES							
OPERATIONAL SERVICES							
1.08	Playground Replacement - Hamilton Park (73211)	100,000		100,000	(200,000)	\$300,000	Combine with capital project 73216 and transfer balance of \$200,000.
1.09*	Playground Replacement - Copland Park (73216)	200,000	-	200,000	200,000	\$0	Combine with capital project 73211 and close project.
1.10*	Replacement of By-Law Vehicle (#404) (24017)	40,000	42,218	(2,218)	2,218	\$0	Project complete and can be closed. Fund deficit of \$2,218 from Fleet R & R Reserve.
1.11*	GMC 1 Tonne Dump (#228) (71109)	55,700	56,093	(393)	393	\$0	Project complete and can be closed. Fund deficit of \$393 from Fleet R & R Reserve.
1.12*	New 1/2 Tonne Pick Up Truck (71106)	42,600	43,014	(414)	414	\$0	Project complete and can be closed. Fund \$41 from Growth and New Reserve and \$373 from Parks DC.
1.13*	Bridge Assessment (73193)	65,000	66,414	(1,414)	1,414	\$0	Project complete and can be closed. Fund \$1,414 from Parks R & R Reserve.
1.14*	Bandshell/Washroom Roof & Paint (73190)	30,000	31,482	(1,482)	1,482	\$0	Project complete and can be closed. Fund \$1,482 from Parks R & R Reserve.
1.15*	Tree Inventory for 2C (73290)	10,000	10,176	(176)	176	\$0	Project complete and can be closed. Fund \$158 from CIL Parkland and \$18 from Parks DC Reserve.
1.16*	Truck Replacement (#6) (34302)	24,404	31,912	(7,508)	7,508	\$0	Project complete and can be closed. Funding in the amount \$24,404 received from insurance, fund balance of \$7,508 from Fleet R & R Reserve.
1.17*	Site Servicing - Stewart Burnett (73161)	2,040,500	2,096,713	(56,213)	56,213	\$0	Project complete and can be closed. Fund deficit of \$50,592 from Parks DC Reserve and \$5,621 from CIL Parkland.
1.18*	Skid Steer Loader (#253) (71107)	69,000	70,951	(1,951)	1,951	\$0	Project complete and can be closed. Fund deficit of \$1,951 from capital project 71113.
1.19*	Mini Excavator (71090)	46,000	47,495	(1,495)	1,495	\$0	Project complete and can be closed. Fund deficit of \$1,495 from capital project 71113.
1.20*	Skid Steer (71091)	110,195	135,626	(25,431)	25,431	\$0	Project complete and can be closed. Fund deficit of \$25,431 from capital project 71113.
1.21*	Cold Planer Attachment (71113)	28,877	-	28,877	(28,877)	\$0	Project complete and can be closed. Funds used to fund deficits in capital projects 71107, 71090, and 71091.

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Item R2

PLANNING & DEVELOPMENT SERVICES

Total	123,119
*18 Projects that are complete and can be closed (high-lighted above)	83,119
Projects that require funding adjustments but will remain open	40,000
	<u>123,119</u>

**Town of Aurora
Active Capital Project Listing
As of December 31, 2018**

Attachment #3

Council Meeting Agenda
Tuesday, July 23, 2019

Report Item Ref	Project Description	Total Approved Funding	Expenditures to December 31, 2018	Current Balance Surplus/ (Deficit)	Year of Approval / # of Projects	Expected Date of Completion	Notes on Project Status
CAO							
3.01	Organization Structural Review (12026)	100,000	61,862	38,138	2015	2019	Project ongoing.
3.02	Music Strategy (12036)	50,000		50,000	2016	2020	To be moved to Community Services once the Cultural Review has been completed. Music Strategy will be considered as part of overall cultural plan.
3.03	Town of Aurora Website (12037)	70,000	-	70,000	2018	2019	Planned to launch fall 2019.
CORPORATE SERVICES							
Access Aurora							
3.04	Accessibility Implementation Plan (12002)	650,000	312,067	337,933	2016	ongoing	Annually funded project to fund projects as outlined in the multi-year accessibility plan.
3.05	Customer Care Implementation Plan (12016)	453,100	290,816	162,284	2010/2012	2019	In progress. Funding to be used for implementation of corporate customer service including Customer Service Strategy and Corporate Wide training linked to the Customer Experience Plan. In addition, Community Code of Conduct implementation.
3.06	Customer Relationship Management (CRM) (12025)	186,000	138,014	47,986	2013	2019	In progress. Rollout of CRM to additional departments as well as additional configuration requirements, process mapping, licencing, training and future integration with other Town systems.
By Law Services							
3.07	Bylaw Permit Parking Program (24012)	25,000	-	25,000	2016	2019	This request is currently in progress but has come to a slight halt. We are requesting additional funding in 2019 as the scope has changed/grown.
3.08	Animal Control Start Up (24016)	100,000	29,295	70,705	2018	2019	Some additional equipment to be purchased in 2019 to outfit the vehicles. Project will be completed in 2019.
3.09	Radios for By-Law Officers (24015)	85,000		85,000	2017	2019	Project on schedule and will be closed as part of the next report.
Human Resources							
3.10	Human Resources Information/Payroll System (13018)	250,000		250,000	2018	2020	Project to be re-tendered in 2019.
3.11	Employee Engagement Survey (13014)	80,000		80,000	2018	2019	Deferred to 2019
Information Technology							
3.12	Computer & Related Infrastructure Evergreening (14047)	324,178	195,650	128,528	2017	ongoing	Project ongoing to replace aging equipment as per the Asset Management Plan.
3.13	IT Strategic Plan (14063)	69,900	43,709	26,191	2014	2019	Project underway. Strategic Plan report will be finalized in Q2 2019.
3.14	Business Continuity/IT Disaster Recovery (14062)	25,000	19,900	5,100	2015	2019	Waiting for final invoice to be processed. Will close Q3 2019.

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Report Item Ref	Project Description	Total Approved Funding	Expenditures to December 31, 2018	Current Balance Surplus/ (Deficit)	Year of Approval / # of Projects	Expected Date of Completion	Notes on Project Status
3.15	Mobility Solutions (14065)	45,000	30,357	14,643	2015	2019	Project ongoing. Opportunity to grow customer self serve kiosk options and to leverage for mobile evergreening project.
3.16	Joint Ops LAN Room & DR site (14037)	135,000	99,118	35,882	2017	2019	Project ongoing.
3.17	Wireless Upgrades and Enhancements (14068)	73,000	19,489	53,511	2017	2019	Outdoor wireless project delayed due to the Armoury redevelopment and assessment of the overall wireless requirements for the Armoury and Town Park. Project to be completed Q3 2019.
3.18	Emergency Cooling (14069)	25,000	8,020	16,980	2018	2019	Project underway. Additional funding required and requested as part of 2019 capital budget process. Target completion Q4 2019.
Legal Services							
Legislative Services							
3.19	Meeting Management Software (13008)	105,000	53,215	51,785	2013	2020	Phase 1 complete. Phase 2 in progress.
Strategic Initiatives							
3.20	Emergency Response Plan Update & Continuation of Operations Plan (13011)	55,000	16,399	38,601	2017	2020	Project ongoing. Work continues on business continuity plan.
FINANCIAL SERVICES							
3.21	Financial System Upgrade (14012)	200,000	105,869	94,131	2016	2021	Project underway. Consulting firm to be engaged in 2019 to assist in the development of system requirements and tender documentation.
3.22	Financial System Optimization (14060)	110,000	96,912	13,088	2013	2019	Project underway. One further planned software optimization remains.
3.23	Water Meter Replacement Program (43038)	2,183,896	1,728,906	454,990	2012	ongoing	Project underway. Replacement program remains on track.
3.24	DC Background Study - 2019 (14061)	125,000	49,704	75,296	2018	2019	Contract awarded. DC Study and new By-Law will be complete by March, 2019.
OPERATIONAL SERVICES							
3.25	Firehall - 4-5 (21006)	3,693,900	298,178	3,395,722	2017	2020	Project to be tendered early in 2019.
3.26	89 Mosley St (12041)	5,359,900	1,104,627	4,255,273	2017	2019	Scheduled to be completed end of Q2 2019.
3.27	JOC - Additional Work (72285)	2,185,200	539,666	1,645,534	2018	2020	Total of 11 projects to be completed, 2 are complete, 3 to be completed in 2019 and the remainder will be completed in 2020.
3.28	3 Phase Electrical Power at Temperance St Pumping Station (41009)	120,000	-	120,000	2015	2019	Confirmation of project specification with engineering.
3.29	Sanitary Sewer CCTV Inspection (41011)	300,000	261,594	38,406	2017	ongoing	Multi year project. Project RFQ under review.
Fleet Management							
3.30	GMC/Savanna (#501) (34191)	45,000		45,000	2018	2019	Vehicle to be delivered in 2019.
3.31	GMC Sierra Crew Cab #224 (71108)	65,800		65,800	2018	2019	Vehicle on order, to be received in 2019.
3.32	3 Tonne Truck (34187)	90,000		90,000	2018	2019	Additional funding required and asked for as part of the 2019 Capital Budget.

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3.33	Additional Plow (34412)	236,200		236,200	2018	2019	Vehicle on order.
Parks							
3.34	Parks/Trails Signage Strategy Study & Implementation (73134)	695,700	274,665	421,035	2011/2012	2019	Project tendered. Work to be completed spring 2019.
3.35	Arboretum Development (73085)	836,000	677,720	158,280	2008-2013	ongoing	Project ongoing. Agreement in place for 2018-2028.
3.36	Former Kwik Kopy Trail Connection (73107)	815,000	110,163	704,837	2009	2019	Change in scope. RFP in process with construction to take place in 2019.
3.37	Street Tree Planting Contract (73119)	739,892	528,410	211,483	2010	2019	Land not ready for planting. Work to be completed Spring 2019.
3.38	Emerald Ash Borer Management Program (73160)	1,329,850	1,118,523	211,327	2013	ongoing	Project ongoing.
3.39	Pedestrian Underpasses (73177)	1,036,218	793,825	242,393	2012	2019	Construction underway by Region.
3.40	2C West Ecological Integrity Monitoring (73260)	212,400	76,520	135,880	2014	2023	Project ongoing - 5 years remaining.
3.41	Wildlife Park - North Dam Rehabilitation (73268)	885,500	870,685	14,815	2015	2019	Work initiated and will be completed in 2019
3.42	Trail Construction as per Trail Master Plan (73147)	150,000	8,006	141,994	2015	2019	Work initiated and will be completed in 2019
3.43	Wildlife Park - Phase 1/2/3 (73169)	2,119,500	147,732	1,971,768	2015	2020	Approvals granted from LSRCA/MNR. Tender to be issued Q2 2019. Additional funding requested in 2019.
3.44	Improvements to Fleury Park Washroom Facility (73242)	100,000	5,156	94,844	2016	2019	Additional funding requested as part of 2019 capital budget process to facilitate the construction of a new building.
3.45	Stewart Burnett Park Playground and Parking Facility (73286)	1,500,000	19,431	1,480,569	2017	2019	Work commenced fall of 2018 with completion anticipated in 2019.
3.46	Picnic Tables/Garbage Receptacles (73292)	30,000	11,802	18,198	2017	2018	Work in progress. Goods to be received Q3 2019.
3.47	Field Renovation - Norm Weller Park (73198)	350,000		350,000	2018	2020	Design in progress. Not enough funding to do lighting. Waiting for Community Services to complete their Outdoor Field Development Study in 2019 which will determine whether lighting is required.
3.48	Trail - Atkinson Park (73174)	85,000		85,000	2018	2019-2020	Design in progress. Construction to take place in 2019. Waiting on Region approval before we can proceed.
3.49	Trail Construction (Couatts/Pandolfo) (73247)	100,000		100,000	2018	2019-2020	Waiting on development.
3.50	Non-Programmed Park in 2C (73299)	1,500,000		1,500,000	2018	2020	Will bring concept designs to Council in 2019.

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3.51	Hallmark Lands - Baseball Diamonds (73287)	3,000,000		3,000,000	2018	2019	Drafting RFP for tender to go forward in 2019.
3.52	Playground Replacement - Wm Kennedy Park (73207)	125,000		125,000	2018 - IY	2019	Playground purchased and will be installed Q2 2019.
3.53	Playground Replacement - Tamarc Park (73214)	97,750		97,750	2018 - IY	2020	Design in progress. Project to be tendered in 2019. Work to be completed in conjunction with the Region Stormwater Management Pond reconstruction.
3.54	Walkway/Basketball Repaving - Wm Kennedy Park (73241)	25,000		25,000	2018 - IY	2019	Work to be done in conjunction with project 73207. Construction to take place spring of 2019.
3.55	Backflow Prevention Program (43039)	50,000	4,706	45,294	2012	2019	Public notification project and consultation process has commenced and will be ongoing through November 2019 after which time the Back Flow Prevention program will follow.
3.56	Reconnection - Bathurst/Orchard Hts (43053)	70,000	-	70,000	2015	2019	Project has been initiated and Region of York has agreed to fund 50% of the project costs, work will be completed by end of Q2 2019.
3.57	AFLC - Skate Park (72281)	75,000	28,239	46,761	2018	2019	Significant work required. Additional funding being requested in 2019. Project to be taken over by Operations Division.
COMMUNITY SERVICES							
3.58	Cultural Services Master Plan (74015)	160,000	20,352	139,648	2017	ongoing	Conditional approval lifted in 2018. Implementation Action Plan being developed.
3.59	Aurora Sports Hall of Fame (74017)	77,000	50,500	26,500	2017	2019	Report in Q2 2019 to lift conditional approval on SARC wall expansion proposal.
3.60	Museum Collection Infrastructure (74013)	30,000	24,657	5,343	2017	ongoing	Purchase of exhibition/display fixtures, lights, mannequins and archival cases to support museum operations.
3.61	Town Hall Space and Renewal Plan (72201)	420,000	187,255	232,745	2015	Multi-Year	Renamed to Town Hall Space and Renewal Plan- RFP document is currently being developed for release in Q2 2019.
3.62	Security Audit and Risk Assessment of Town Facilities (72204)	450,000	36,162	413,838	2015	2020	Renamed to Security Audit and Risk Assessment of Town Facilities. RFP closed and award in progress. Work plan to implement recommendations of the Report will be completed in Q3 2019. Work will begin in 2019 and carry on into 2020.
3.63	AFLC - Arena Dehumidifiers (72226)	135,000	10,710	124,290	2015	2019	Additional consulting study required in 2019. Outcome of the study will determine scope/ budget and timeline to install dehumidifiers.
3.64	89 Mosley - Condition Assessment Report (72241)*	333,500	153,759	179,741	2015	Complete	Project complete. Waiting for final grant money to be received early in 2019
3.65	ACC - Improvement of Aurora Community Centre (72175)*	400,842	417,315	(16,473)	2016	Complete	Project complete. Final grant money to be received following release of Holdback in March 2019.
3.66	ACC - Auditorium (72155)	70,000		70,000	2017	2019	In progress - complete in Q4 2019

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3.67	Library - Improvements - Canada 150 Intake II* (72275)	100,500	172,457	(71,957)	2017	Complete	Final grant money to be received early in 2019.
3.68	ACC - Improvements - Canada 150 Intake II* (72277)	268,000	380,982	(112,982)	2017	Complete	Final grant money to be received early in 2019.
3.69	SARC - Compressor Repair & Computer SW Upgrade (72282)	50,000		50,000	2018	2019	Project deferred to 2019 to be completed by Q3.
3.70	SARC - Replacement of Pylon Sign Message Board (72283)	50,000		50,000	2018	2019	Project to be consolidated with other Sign requirements in 2019. RFP to be released Q2 2019.
3.71	SARC - Pool Pumps (72307)	35,000		35,000	2018	2019	Project has been delayed to 2019. To be completed by Q3 2019.
3.72	New Recreation Facility (72113)	2,400,000	2,417	2,397,583	2018	ongoing	Confirmation of amenities and land discussions underway.
3.73	22 Church St - Exterior Sign (72310)	50,000		50,000	2018	2022	Conditional approval lifted September 2018. Project to be tied to redevelopment of the Library Square.
3.74	AFLC - LED Lighting Arena, Pool Squash Courts (72225)	500,000		500,000	2018	2019	Tender to be issued early in 2019. Work to be completed Q4 2019.
3.75	Library Square (81019)	2,340,135	578,926	1,761,209	2017	2021	Design work is ongoing, funds incorporated into overall Library Square project.
3.76	Fitness Equipment Replacement (74007)	228,600	201,588	27,012	2012	ongoing	Contract awarded for 2018. Additional funding to be requested in 2019.
PLANNING & DEVELOPMENT SERVICES							
3.77	Mobile Devices for BBS (24011)	100,000	32,933	67,067	2016	2019	Looking to possibly upgrading mobile devices for Building Inspectors
3.78	Digital Plan Review and E-Permit Applications (24014)	120,000		120,000	2018	2019/2020	Currently reviewing sole source Procurement of software
3.79	Update of Zoning Bylaw (81004)	140,000	95,904	44,096	2007-2011	2019	External consultant to be hired in 2019 to address outstanding appeals.
3.80	Official Plan Review/Conformity to Places to Grow (81001)	300,000	-	300,000	2016	tbd	Workplan under development. Project to initiate in Q4 2019.
Engineering and Capital Delivery							
3.81	Bloomington, Yonge to Bayview Sidewalk/Bike Illumination (31056)	883,569	608,876	274,693	2010/2011	2019	Project under warranty period inspection.
3.82	S/W, Multi-Use Trail & Illumination - Leslie St from Wellington St to Don Hillcock (34610)	192,810	9,974	182,836	2014	2019	Construction in progress. Part of a Regional road reconstruction.
3.83	S/W, Multi-Use Trail & Illumination - St John's Sdrd - Bayview Ave to Leslie St. (34635)	1,444,000	592,518	851,483	2014	2019	Construction in progress. Part of a Regional road reconstruction.
3.84	Recon - Algonquin Cres & Haida Dr (31108)	2,085,939	1,531,162	554,777	2015	2019	Top course complete. Project under warranty.
3.85	Recon - Kennedy St W & Temperance St (31109)	2,988,300	929,184	2,059,116	2016	2019	Construction in progress.
3.86	Recon - Murray Dr (section) and Pinehurst Crt (31113)	2,352,291		2,352,291	2016	2020	Design in 2019. Construction postponed until 2020 pending Highland Gate Development.
3.87	S/W Repair - Henderson/Tamarac/Poplar (34611)	435,000	5,953	429,047	2016	2021	Sidewalk design to be completed in 2020. Reconstruction will be done in conjunction with the Henderson Road resurfacing project which is scheduled for 2021.

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3.88	S/W - Mary St - Industrial Pkwy S - Wellington St W (34629)	787,420	776,520	10,900	2016	2019	Construction completed. Project under maintenance period.
3.89	Yonge/Wellington Intersection Improvement (34527)	75,000		75,000	2017		Pending land acquisition.
3.90	Recon - Browning Crt, Johnson Rd, Holman Cres, Baldwin Rd. (31118)	276,411	68,759	207,652	2018	2020	Design in 2018/2019. Construction to begin in 2020.
3.91	Recon - Adair Dr. Bailey Cres., Davidson Rd (31119)	217,879	45,659	172,220	2018	2020	Design in 2018/2019. Construction to begin in 2020.
3.92	Full Depth Asphalt - Harriman Rd M&O - Harmon Ave., Orchard Hts., Whispering Pine Tr (31126)	1,014,110	575,465	438,645	2018	2019	Construction completed. Project under maintenance.
3.93	M&O - Victoria (Wellington - Harrison), Yonge St (Golf Links to Orchard Hts.) (31134)	1,356,335	856,490	499,845	2018	2019	Construction on Yonge St completed. Victoria St portion has been postponed due to conflicts with Library Square project and demolition of buildings on Victoria St.
3.94	M&O - Archerhill Crt., Jarvis Ave., Gilbert Dr., Westview Dr., McClellan Way (31140)	716,592	464,929	251,663	2018	2019	Construction completed. Project under maintenance period. Pending deficiency resolution.
3.95	S/W - Kitimat Cres (34619)	100,000	3,053	96,947	2018	2019	Project on hold, pending Council resolution early in 2019.
3.96	S/W - Leslie St - 600m N of Wellington - N Town Limit (34637)	100,000		100,000	2018	2020	Design to be completed in 2019 with construction taking place in 2020.
3.97	Pedestrian Crossings as per 2014 DC Study (34518)	144,100		144,100	2018	2020	Design completed. Construction to be completed in 2020.
3.98	Traffic Calming as per 2014 DC Study (34519)	122,550	24,742	97,808	2018	2019	Pedersen speed cushions completed and under maintenance period. Golf Links speed hump replacement to be completed in 2019 in conjunction with capital project 31116.
3.99	Master Transportation Study Update - 2018 (34529)	100,000	64,640	35,360	2018	2019	Project on-going. Project scheduled for completion in 2019.
4.00	M&O - Dunning Ave., Edward St, Golf Links (31116)	3,283,710		3,283,710	2018 - IY	2019	Design completed. Construction to be completed in 2019.
4.01	Pavement Condition Assessment - 2019 (31155)	50,500		50,500	2018 - IY	2019	Project on-going. Project scheduled for completion in 2019.
4.02	Municipal Energy Plan (42809)	180,000		180,000	2018	2021	RFP to be tendered early in 2019.
Long Range & Strategic Planning							
4.03	15059 Leslie Street (12019)	7,459,536	7,402,092	57,444	2011/2012	ongoing	Letter of credit outstanding with Alectra.
4.04	Wastewater Hydraulic Model (41004)	100,000	101,375	(1,375)	2015	2019	Training for wastewater model to be completed.
4.05	Decommission Sewer - Wells St PS (41007)	300,000	156,646	143,354	2015	2019	Maintenance holdback to be released after deficiency issue has been resolved.
4.06	Maintenance of Culverts - Yonge/Batson (42054)	262,500	201,247	61,253	2015	2019	Construction completed. Project under maintenance period.
4.07	Town Wide Stream Erosion Master Plan (42057)	117,790	98,891	18,899	2015	2019	Work to be done in conjunction with project 42062. Work is ongoing.
4.08	St John's Sdrd - Leslie to 2C (43048)	1,661,000	1,285,742	375,258	2015	2019	Project ongoing. Part of Regional project.

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4.09	Water Hydraulic Model (43040)	100,000	75,106	24,894	2015	2019	Licence upgraded. Training for water model to be completed.
4.10	Storm Sewer Reserve Fund and Rates Study (42059)	50,000	46,675	3,325	2016	2019	Project can be closed after final report presented to Council in June 2019.
4.11	Street Lights (31151)	50,000	16,582	33,418	2016	2019	Project ongoing.
4.12	Flood Study for Tannery Creek (42062)	75,000	15,039	59,961	2017	2019	Project being done in conjunction with Town Wide Stream Erosion Master Plan. Work is ongoing.
4.13	Storm Sewer Outlet Cleanup (42064)	350,000	69,828	280,172	2017	2020	Design to be completed in 2019 with construction to take place in 2019/2020.
4.14	Damaged Storm Pipe off Henderson Dr (42066)	1,650,000		1,650,000	2017	2020	Project in partnership with York Region. Design to be completed in 2019 with construction to take place in 2019/2020.
4.15	Storm Outfall Erosion at Mill St (42067)	50,000	15,256	34,744	2018	2019	Design completed. Construction in 2019.
4.16	Vandorf Sdrd Culvert and Ditch Repair (42072)	130,000	21,068	108,932	2018	2019	Design completed in 2018. Construction to take place in 2019.
Total		73,569,804	28,608,337	44,961,467			



**Motion for Which Notice
Has Been Given** (July 16, 2019)

Councillor Michael Thompson

Date: July 23, 2019

To: Mayor and Members of Council

From: Councillor Thompson

Re: Advisory Committee Chair Rotation

Whereas the Town's Procedure By-Law and Policy for Ad/Hoc Advisory Committees and Local Boards govern all meetings; and

Whereas in the interest of good governance there is value in rotating the Committee Chair; and

Whereas the rotation of roles and responsibilities can develop/enhance a committee member's skillset, create additional engagement, and help build a stronger 'team' environment; and

Whereas some committees/boards, such as Aurora Public Library Board, Joint Council Committee, and Finance Advisory Committee, already rotate the Chair;

1. Now Therefore Be It Hereby Resolved That the Town's Policy for Ad Hoc/Advisory Committees and Local Boards be amended so that the position of Chair and Vice Chair of each Advisory Committee be for a one-year term; and
2. Be It Further Resolved That at the start of each calendar year elections be held for the Chair and Vice Chair positions, and that no citizen member may act as Chair or Vice Chair for more that two years in a single term of Council; and
3. Be It Further Resolved That members of Council may serve as Chair should no citizen member put their name forward, and that members of Council not be subject to any term restrictions.



**Motion for Which Notice
Has Been Given** (July 16, 2019)

Councillor Wendy Gaertner

Date: July 23, 2019
To: Mayor and Members of Council
From: Councillor Gaertner
Re: **Stormwater Infrastructure Review**

Whereas Council passed a Motion in 2018 to investigate the condition of Aurora's stormwater infrastructure, including required maintenance and enhancements; and

Whereas the purpose of the Motion was to ensure that the municipality is prepared to cope with climate change's predicted intense rains and resulting stormwater in order to protect our residents against flooding; and

Whereas PSD was retained and submitted a report to the Town in December 2018; and

Whereas this report was included as an index item in our 2019 Capital Budget, but has not been put on a General Committee report for discussion and action; and

Whereas this Report "provides an audit of the existing asset management capacity within the following key competencies:

1. Organizational Cognisance
2. Organizational Capacity
3. Infrastructure Data and Information
4. Levels of Service Framework
5. Asset Management Strategies
 - a. Condition Assessment Protocols
 - b. Risk and Criticality Models
 - c. Lifecycle Management
6. Financial Strategies"; and

Whereas some of the key requirements in achieving optimal asset management include the degree to which asset management is understood by both senior management and Council, and the evaluation of Town infrastructure with respect to: Roads and the three

Motion for Which Notice Has Been Given
Re: Stormwater Infrastructure Review
July 23, 2019

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Water Networks, Bridges and Culverts, Buildings and Facilities; and Parks and Recreation; and

Whereas all of these have been investigated by PSD and the results provided as Index 1 in Council's Capital Budget Binder; and

Whereas the research on the stormwater network fulfills the intent of the Motion passed by Council;

1. Now Therefore Be It Hereby Resolved That the "State of Maturity Report " be placed on a General Committee Agenda in September 2019 for study and action; and
2. Be It Further Resolved That staff begin with the research relating to the Town's stormwater network to prepare for the flooding that is predicted to come with climate change.



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**Town of Aurora
Office of the Mayor**

Memorandum

Date: July 23, 2019
To: Members of Council
From: Mayor Tom Mrakas
Re: York Regional Council Highlights of June 20 and June 27, 2019

Recommendation

That Council:

- Receive the correspondence for information
- Endorse the recommendations
- Provide direction



Wednesday, July 3, 2109

York Regional Council Highlights / Board of Health Highlights - Thursday, June 20, 2019

Funding reductions and legislative changes affecting York Region budget

York Regional Council received an update on recent provincial [funding reductions and legislative changes](#) affecting York Region. The overall estimated funding reductions to be addressed by York Region is \$10.86 million in 2019.

The 2019 [change in provincial funding](#) includes:

- Decrease of \$2.74 million for Public Health
- Decrease of 1.38 million for Paramedic Services
- Decrease of \$1.15 million for Homelessness Prevention

Other areas affected by provincial changes include a consolidation of five grants into one York Regional Police Community Safety and Policing grant. This new model could result in a reduction of up to \$1.88 million in funding.

Implementation of *Bill 108 – More Homes, More Choice Act, 2019* alters when development charges are determined, when the charges are payable and what services are eligible for development charge recovery. These changes will limit the Region's ability to recover growth-related infrastructure costs through development charges.

Provincial changes to the Gas Tax, elimination of the cap and trade program and

amendments to the *Provincial Offences Act* have all been accommodated in the Region's 2019 budget

Position and Mandate for a Restructured York Region Public Health

York Region Board of Health is [advocating maintaining its current public health unit](#) within the geographical boundaries of The Regional Municipality of York, and the governance of the health unit remain under the responsibility of York Regional Council, which has served as the Board of Health since 1978.

In April, the provincial government announced plans to implement 10 health entities with autonomous boards as of April 1, 2020. If passed, York Region Public Health would be combined with the southern part of the Simcoe Muskoka Health unit as one public health entity, adding a geographic area close to four times the size of York Region.

Municipalities have also been asked to identify a 10% reduction in their overall public health budgets by April 2020. Municipalities will also be required to contribute funding for 40% of all public health services delivered through the new health entity by April 2021. Historically, the Province has cost-shared public health service delivery at a rate of 75% provincial and 25% municipal for most programs. York Regional Council has consistently approved additional funding beyond the minimum cost-sharing requirements, allowing for the delivery of additional support, when needed. [The proposed changes to the geographic boundaries and cost share model for public health would have a financial impact in the range of \$12.7 million, beginning in 2020.]

Delivery of public health services at the municipal level saves money and improves the health of residents. The same level of quality services will not be available under the new proposed model and budget reductions. The Board of Health stressed if provincial legislation is passed to change the existing structure of York Region Public Health, it must not result in reduced care or York Region residents, increased taxes to maintain current service levels, or a combination of both.

Public Health achieves Canada Awards for Excellence Gold Certification

York Region Public Health [achieved Canada Awards for Excellence \(CAE\) Gold Level Certification](#) in the *Excellence, Innovation and Wellness (EIW) Standard* through [Excellence Canada](#).

Gold level certification is provided to organizations who can demonstrate positive achievements in meeting and exceeding strategic goals, a focus on excellence, innovation and wellness issues and measureable improvements as a result of moving from reactive to proactive approaches and practices.

Excellence Canada specializes in the training, implementation and certification of organizational excellence in Canada. Certification consists of four levels and is designed for organizations that want to establish a culture of continual improvement, build improvement plans and measure how they are progressing at each stage of their journey.

Funding for new dental program for low income seniors

York Region will [receive \\$3.96 million in funding in 2019](#) to support the creation and administration of a new dental program geared to low income seniors.

The provincial government [announced funding for the dental program](#) earlier this year. Individual seniors with annual incomes of \$19,300 or less, or senior couples with combined annual incomes of less than \$32,300, will be able to access dental services at no cost. The program aims to prevent diseases and infections associated with poor dental hygiene and to improve quality of life.

Council approves additional \$200 million fund to accelerate roads projects

York Regional Council reaffirmed its commitment to improving the traveller experience by adding an additional \$200 million to the creation of a [Roads Capital Acceleration Reserve Fund](#). This fund will be used to accelerate priority road growth projects across the Region.

Approved as part of the [2019 budget](#), the additional 1% tax levy will provide better travel options during peak periods, such as connections to the provincial highway network and improved connections to transit.

In addition to the 1% tax levy, accessing funding from a number of other sources, including a debt reduction reserve and the previous year's operating surplus, will allow the Region to fund over \$200 million of costs associated with roads projects.

The Roads Capital Acceleration Reserve Fund is separate from \$2.8 billion of capital investments planned for the next 10 years to build and maintain the Regional

transportation network. There is \$339 million is committed to 2019. This year alone, York Region is working on more than [100 road construction](#) projects.

Fiscal Sustainability 2019 update

York Regional Council received an update on the Region's path to [fiscal sustainability](#); the ability to manage community service levels and infrastructure needs – now and in the future.

To achieve fiscal sustainability, the Region uses prudent and long-term financial planning such as multi-year budgeting, 10-year capital plans and an annual fiscal strategy. Multi-year budgets allow the Region to provide residents with an outlook on spending and taxes, while the 10-year capital plan and fiscal strategy describe how the Region intends to manage service levels and infrastructure investment.

In the coming years, York Region will face a number of significant financial pressures. These include the:

- Need to build infrastructure faster to support growth
- Region's potential share of the Yonge North Subway Extension
- Implementation of *Bill 108*, which locks in development charges at earlier stages of approval, and delays and phases-in payments for certain classes of development

To help mitigate these pressures, York Region is continuing to:

- Align infrastructure investments with the pace and location of growth
- Save for important infrastructure needed to support growing communities as well as save for infrastructure repair and replacement
- Align the capital plan with the debt and reserve strategy to manage debt downwards
- Work with other levels of government to help fund and deliver infrastructure projects

Last year, Regional Council advocated for revenue-raising powers similar to those within the *City of Toronto Act*, however the province declined to provide these additional tools. Regional Council will continue to advocate for sources of funding that will help achieve fiscal sustainability without unfairly burdening the property tax payer.

York Regional Council acknowledged June 21 as [National Indigenous Peoples Day](#) – a day to bring awareness to and recognize the heritage and achievements of our First Nations, Inuit and Metis communities in Canada.

York Region is proud to have the Chippewas of Georgina Island First Nation and other Indigenous peoples living and working across our Region. Regional Council acknowledges the rich culture and vibrant traditions our First Nation and Indigenous peoples bring to York Region.

York Region welcomes 40 new Canadians

On Tuesday, June 18 York Region and Immigration, Refugee and Citizenship Canada hosted an Oath of Citizenship Ceremony. Forty recipients representing 16 different countries took the final step in their journey to become Canadian citizens.

The Oath of Citizenship is a solemn declaration that citizenship recipients who have been granted citizenship must take, promising to obey Canadian laws while fulfilling their duties as Canadian citizens. The Oath of Citizenship is recited at a citizenship ceremony and the ceremony is the final legal step to becoming a Canadian citizen. Over the last 10 years, Canada has welcomed nearly 1.7 million new Canadians.

York Region is recognized as a diverse and growing community that welcomes newcomers. With one of the largest diverse immigrant populations in Canada, York Region residents speak over 120 different languages and come from more than 230 distinct ethnic backgrounds.

Inclusion Charter of York Region achieves important milestone

The [Inclusion Charter](#) for York Region, originally endorsed by York Regional Council in June 2018, has been endorsed by all 20 community partners, including every municipality represented on Regional Council.

The Charter was born from the work of York Region's Community Partnership Council, which works to welcome and include newcomers from around the world. It was further developed by York Region's Municipal Diversity and Inclusion Group.

York Region and the many participating organizations who have endorsed the Charter commit to creating and sustaining inclusive communities and to taking actions to achieve the vision of the Charter, both within individual organizations and throughout Region.

Next regular meeting of York Regional Council

York Regional Council will meet on Thursday, September 26 at 9 a.m. in the York Region Administrative Centre Council Chambers, located at 17250 Yonge Street in the Town of Newmarket.

The Regional Municipality of York consists of nine local cities and towns and provides a variety of programs and services to 1.2 million residents and 52,000 businesses with over 636,600 employees. More information about the Region's key service areas is available at york.ca/regionalservices

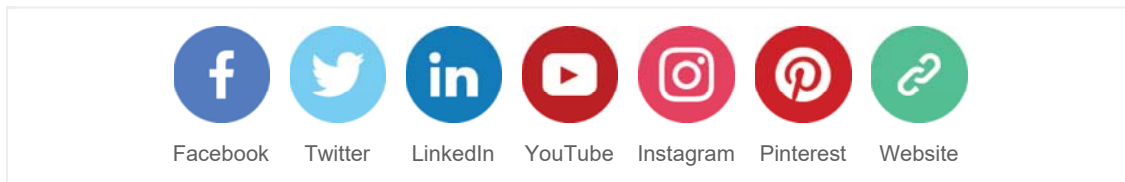
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Tuesday, July 2, 2019

York Regional Council Highlights - Thursday, June 27, 2019

Live streaming of the public session of Council and Committee of the Whole meetings is available on the day of the meeting from 9 a.m. until the close of the meeting. Past sessions are also available [here](#).



Ontario Nurses Association Negotiation

York Regional Council approved a two-year renewal collective agreement between The Regional Municipality of York and the Ontario Nurses' Association (ONA).

The previous collective agreement, representing 239 nursing professionals, expired March 31, 2019. Negotiation teams began bargaining earlier this year, reaching a tentative agreement on May 22 and subsequently ratified by the Association membership on June 4, 2019.

The contract is retroactive to April 1, 2019 and expires on March 31, 2021. Details of the agreement include a wage increase of 1 per cent effective April 1, 2019 and April 1, 2020.

At York Region, the Ontario Nurses' Association represents public health nurses, registered nurses, childbirth educators and clinical nurse specialists.

York Region's city centres prime location for business investment

York Regional Council received an update on the [state of office development](#) in the Region, and reconfirmed its commitment to city building by considering the potential use of financial incentives to encourage new office development in key locations.

Changing trends in the office development market, combined with provincial changes to development charges outlined in [Bill 108](#), have prompted the Region's to consider financial incentives as a means to help stimulate the supply of office space within key areas.

With Council's endorsement, York Region will consult with our cities and towns, Building Industry and Land Development Association and industry stakeholders on potential financial incentives and report back with proposed recommendations in late 2019.

York Regional Council asks Province to advance highway projects

York Regional Council is asking the Province of Ontario to accelerate [three highway projects](#) needed to allow better travel and access to lands designated for employment. The projects include:

- GTA West Highway – 50-kilometre, four-to-six-lane provincial highway extending from Highway 400 in York Region to Highway 401 in Halton Region
- Highway 400-404 Connecting Link - proposed 16-kilometre, four-lane provincial highway to connect Highway 400 in the Town of Bradford-West Gwillimbury to Highway 404 in the Town of East Gwillimbury

- Highway 404 Extension - proposed 39-kilometre, four-lane provincial highway to extend Highway 404 from Woodbine Avenue south of Ravenshoe Road in the Town of East Gwillimbury to Highway 12 in Durham Region

All three highway projects are identified in York Region's [Transportation Master Plan](#), which assesses existing transportation system performance, forecasts future travel demand and defines actions and policies to address road, transit and active transportation needs in York Region to 2041.

Community Report provides insight into York Region financial health

York Regional Council received the [2018 Community Report](#), which profiles key 2018 accomplishments. It also highlights the Region's strong financial state, information about York Region's multi-year budgeting and the Regional Fiscal Strategy.

The Community Report delivers a comprehensive look into York Region's strategic goals, demographics and highlights the Regional Services provided to our residents.

Regional Council also received annual updates for four York Region partner organizations:

- [Housing York Inc.](#)- profiling key property management and resident engagement activities
- [York Region Rapid Transit Corporation](#) – highlighting transit initiatives, present and future
- [York Regional Police](#) – showcasing successes that keep our communities safe
- YorkNet – providing updates on dark fibre optic connectivity throughout the Region

York Region's waste reduction efforts continue to be strong

York Regional Council received an update on the Region's plan to address the four Rs (reduce, reuse, recycle and recover) and zero in on long-term waste reduction.

York Region's [SM4RT Living Plan](#) sets direction for waste management policy and programs, with a focus on waste reduction and continuous improvement of services in the integrated waste management system for the next 25 to 40 years.

The [Balanced Scorecard](#) report is updated annually and measures progress on

programs delivered as part of the SM4RT Living Plan.
The report highlights initiatives in the following areas:

- **Products and packaging:** Advocating the province to make producers fully responsible for collecting and recycling their products and packaging. This will drive producers to make better packaging and product designs that are recyclable, as well as generate more recycling markets to turn these items into new products.
- **Influence consumer choices:** Providing residents with opportunities for reuse and repair through innovative programs such as [repair cafés](#), [lending libraries](#), [curbside giveaway](#) days and textile diversion.
- **Increasing diversion through recycling and composting:** Providing convenient, easily accessible recycling programs, generating energy and reclaiming resources such as metals from waste, and increasing the opportunities for recycled material to become new products and packaging.

York Region will continue to update and refine the initiatives of the SM4RT Living plan to ensure it is well-aligned with the province's shift towards a circular economy.

York Region expands partnership with ventureLAB

York Regional Council has renewed its partnership agreement with [ventureLAB](#), increasing annual core funding to \$150,000 and introducing an additional one-year \$100,000 investment through the Region's Entrepreneurship and Innovation Fund.

[Regional Innovation Centres](#) such as ventureLAB develop and deliver support programs and services that target technology-based entrepreneurs starting and growing global enterprises.

York Region has invested more than \$800,000 since 2011 to support ventureLAB. Some successes of this partnership include:

- Assisting 2,000 businesses create more than 3,500 jobs
- Helping more than 100 companies raise over \$103 million in private and public investments
- Engaging 158 local businesses through one-on-one growth advisory services

Collaborating with MaRS and Communitech for an advanced manufacturing supercluster called [Next Generation Manufacturing Canada \(NGEN Canada\)](#)

York Region continues to protect thriving agriculture sector

York Regional Council has received a [report](#) outlining the Region's proposed approach to implementing the [provincial agricultural system approach](#) to land use planning.

In 2017, the Province introduced an [agricultural systems approach](#) to support the protection of farmland and the promotion of agri-food in Ontario. In York Region, the [agriculture and agri-food sector](#) have a strong economic presence and the implementation of the provincial system will further support its prosperity.

As part of the [Municipal Comprehensive Review](#) process, York Region will begin updating [policies](#) and [proposed land-use maps](#) to designate the agricultural system, prime agricultural areas, rural lands and specialty crop areas including the Holland Marsh. Through continued consultation with local municipalities, the Agriculture Committee, provincial staff and the public, York Region will update the draft Regional Official Plan, which will be presented to Regional Council in 2020.

Mobility On-Demand service providing connection to travellers in rural areas

York Regional Council received an update on [Mobility On-Demand](#) service in the Towns of East Gwillimbury, Georgina and Aurora. Mobility On-Demand is a YRT service connecting travellers in rural areas to convenient transit.

The service is very flexible, with a sedan, mini-van or a small bus picking up travellers at an addressed, curb location and taking them to the closest bus stop. Travellers then transfer onto conventional transit to complete their journey.

Benefits of the Mobility On-Demand service include:

- Achieving a high-level of customer satisfaction by limiting wait time, travel time and the need to pre-order or pre-schedule travel
- Reducing traffic by creating more shared rides
- Providing an economical transportation option for those who do not have access to direct transit service
- Reducing the number of vehicles on the road and ultimately, greenhouse gas emissions

YRT will continue to build Mobility On-Demand services, focusing on areas in York Region where ridership does not warrant traditional transit service, with a goal to help reduce the number of single occupant vehicles on the roads during peak periods.

Stepping up and improving road safety

The Regional Municipality of York is continuing to make road and [intersection improvements to further enhance pedestrian and cyclist safety](#).

The following five intersections have been selected for additional safety enhancements this summer:

- Major Mackenzie Drive and Bayview Avenue in the City of Richmond Hill
- Highway 7 and Leslie Street in the City of Richmond Hill
- Yonge Street and Clark Avenue in the City of Markham
- Bathurst Street and Carrville/Rutherford Road in the City of Richmond Hill
- Bathurst Street and Clark Avenue in the City of Vaughan

Improvements include no right turns on red lights, exclusive left turn signal, pedestrian and cyclist right-of-way signage and advanced pedestrian crossing signal.

The performance of these safety measures will be measured over a one-year period to evaluate benefits and better understand the impacts on traffic flow.

For more information on road safety, visit york.ca/transportation

Three additional rapidways set to open by 2020

As part of the Region's commitment to improve the traveller experience, York Region continues to build rapidways providing more efficient travel options. Rapidway lanes operating in the centre of the road are dedicated for bus rapid transit service and allow Viva buses – and emergency vehicles – to move out of mixed traffic lanes, decreasing transit travel times and increasing on-time performance.

Anticipated completion dates of current rapidway projects include:

- December 2019: Highway 7 West Rapidway in the City of Vaughan
 - December 2019: Yonge Street in the Town of Newmarket
 - December 2020: Yonge Street section of rapidway in the City of Richmond Hill
-

Ontario Community Housing Renewal Strategy

York Regional Council authorized [implementation of two federal and provincial housing programs](#) to improve access to community housing and supports for homelessness.

Ontario's [Community Housing Renewal Strategy](#) includes funding for two new housing programs: the Canada-Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI), as well as continuation of funding for the [Community Homeless Prevention Initiative](#) (CHPI) and the [Home for Good](#) program. Under the COCHI and OPHI, York Region will receive \$17.4 million in new funding that can be used to increase and sustain the supply of community housing and address housing affordability between 2019 and 2022.

Since 2001, the federal and provincial governments have made investments to increase the supply of rental housing and increase housing affordability. Over the past five years, York Region has built 327 new affordable housing units, 42 emergency housing beds and 20 transitional units. An additional 459 affordable housing units are set to open between 2019 and 2021.

Under the [Housing Services Act 2011](#), York Region is the service manager for community housing, as well as homelessness prevention and housing stability programs. Community housing provides subsidized and affordable housing for low and moderate income households. Homelessness prevention and housing stability programs include emergency and transitional housing, drop-in and aftercare supports, financial assistance and case management supports.

Update on York Region's 10-year Housing and Homelessness Prevention Plan

York Regional Council [received an update on the 10-Year Housing and Homeless Plan](#), *Housing Solutions: A Place for Everyone*.

Between 2014 and 2018, all 28 of the phase one actions outlined in the *Housing Solutions* plan were completed or initiated. Work is already underway on six of nine actions outlined in phase two of the plan.

In 2018, progress toward the action plan included incentives for affordable rental housing, help for people waiting for subsidized housing and enhancing supports for people who are homeless or at risk of homelessness.

York Region's first Housing and Homeless Plan was approved by Council in 2014. Actions in the plan directly support York Region's 2019-2023 strategic priority to support community health and well-being and align with the Region's [Vision 2051](#) of appropriate housing for all ages and stages.

Transit Assistance Program pilot extended until December 2019

The [Transit Assistance Program](#) (TAP) was implemented in January 2018 as a one-year pilot to investigate improving access to YRT services for York Region residents living on a low-income.

At the end of December 2018, there were 402 participants enrolled in the program and an estimated 7,200 new trips taken on YRT. There are approximately 111,000 York Region residents living on a low income with 7,800 to 11,000 citizens requiring assistance to pay for daily and/or occasional transit use. The Transit Assistance Program is one of a number of programs provided by York Region and the Province of Ontario to help low-income earners travel.

As a result of the program success to date, the TAP pilot has been extended until December 2019. In the second year of the pilot, staff will explore a discounted single fare payment option, the effect on the overall budget and implementation of this option on PRESTO or the YRT Pay App.

Growing concern over improper disposal of products in Region's sanitary sewer system

York Region continues to look for ways to keep [products which are improperly disposed of out of our sewer system](#).

Over the last several years, York Region has noticed an increasing number of issues in wastewater infrastructure caused by improperly disposed items such as “flushable” wipes. As well, items such as fats, oil and grease, paper towels and wipes cost the Region approximately \$1 million per year for these to be removed from the sewer system.

York Region is taking a multi-pronged approach to address these issues, including:

- Advocating for provincial and federal governments to take action to improve product design and labelling
- Working with the Canadian Water and Wastewater Association and Municipal Enforcement Sewer Use Group to advocate for a Canadian standard for “flushable”
- Strengthening the Sewer Use Bylaw to further protect wastewater infrastructure
- Educating residents the only flushable product is toilet paper

York Regional Council has included these comments in a detailed response to [Reducing Litter and Waste in our Communities Discussion](#) paper to Ministry of the Environment, Conservation and Parks.

Corporate Energy report outlines progress towards goal of net-zero carbon emissions

York Regional Council received an update on Regional operations energy costs based on targets detailed in the [Energy Conservation and Demand Management Plan](#).

The [Corporate Energy report](#) highlights 2018 Regional initiatives and tracks progress toward York Region's achievement of its greenhouse gases (GHG) targets.

Accomplishments in 2018 include:

- Installed anti-idle technology on 77% of the Region's ambulance fleet which conserves 55,000 litres of gasoline per year
- Installed hybrid-electric drivetrains on two ambulances which reduce fuel consumption by 7,900 litres of gasoline per year
- Council-approved purchase of six battery electric transit buses to work toward reducing corporate emissions
- Installed technologies on 40 fleet vehicles to identify ways to integrate plug-in hybrid vehicles into the corporate fleet.

Through collective effort, York Region continues to make steady progress on goals identified in the Energy Conservation and Demand Management plan and work is underway to update next year's Corporate Energy report.

Court Services Annual Report

The Regional Municipality of York continues to find innovative ways to provide effective court services to residents, local municipalities and the province, as reported in the [Court Services Annual Report 2018](#).

As the second largest *Provincial Offenses Act* court program in Ontario, York Region Court Services provides two distinct functions – court administration and prosecution.

Highlights captured in the Court Services Annual Report include:

- 169,654 customers were helped in-person or by telephone, a 1% increase over 2017
- 159,389 charges were filed
- 117,000 matters were addressed in trial courts
- 37,208 disclosure requests were processed, representing a 9.9% increase from 2017

Despite increased volume in operations, prosecutions and collections, York Region Court Services led numerous initiatives to improve operational efficiency including the implementation of a remote-testimony solution and expanding the use of civil enforcement to improve collection of defaulted fines.

Regional policy governing pregnancy and parental leave for Council approved

As required by the *Municipal Act*, York Regional Council approved a 20-week [pregnancy and parental leave](#) policy for members of Regional Council. While on leave, the member will continue to receive information from York Region and may participate on Regional Council if she or he chooses.

Financial compensation for members of York Regional Council is arranged through local municipalities; local policies will determine whether compensation will continue while a member is on leave.

York Region recognized with International Association of Business Communicators awards

The [International Association of Business Communicators](#) (IABC) continues to recognize York Region communication campaigns both internationally and here at home.

York Region is the recipient of [18 prestigious communication awards](#); seven Gold Quill awards and the second consecutive Not-for-Profit Communication Department of the Year award (international) and nine Ovation awards and fourth consecutive Communication Department of the Year award (Greater Toronto Area).

Among the campaigns being recognized:

- #loveyr – Regional Services campaign
- #YRCares – Employee campaign for United Way
- ICount – Homeless enumeration campaign
- International Day of Older Persons – Senior Strategy campaign

- EarlyON Community Engagement Report

The IABC awards recognize the talent and innovation of communicators and their marketing and communication campaigns. The IABC is a global association with thousands of members worldwide, representing many of the Global Fortune 500 companies and public sector.

City of Richmond Hill Fire Chief named alternate Regional Fire Coordinator

York Regional Council has endorsed City of Richmond Hill Fire Chief Steve Kraft as one of two alternate [Regional Fire Coordinators](#). The Regional Fire Coordinator is a member of the Regional Emergency Control Group and plays a key role in effective emergency planning and response through coordination of Fire Services.

The position of Regional Fire Coordinator was created in 1971 to better coordinate municipal fire resources within York Region; the Region's current structure is made up of one Regional Fire Coordinator and two alternates.

The current Regional Fire Coordinator is Ian Laing, Chief of Central York Fire Services. The second alternate Regional Fire Coordinator is City of Markham Fire Chief David Decker.

Environmental Services Commissioner Erin Mahoney appointed to Sustainable Development Technology Canada Board of Directors

York Regional Council congratulated Environmental Services Commissioner Erin Mahoney on her appointment to the Board of Directors with [Sustainable Development Technology Canada](#) for a term of four years.

Sustainable Development Technology Canada is a foundation created by the Government of Canada to support Canadian companies with the potential to become world leaders in their efforts to develop and demonstrate new environmental technologies that address climate change, clean air, clean water and clean soil.

Next regular meeting of York Regional Council

York Regional Council will meet on Thursday, September 26 at 9 a.m. in the York Region Administrative Centre Council Chambers, located at 17250 Yonge Street in the Town of Newmarket.

The Regional Municipality of York consists of nine local cities and towns, and provides a variety of programs and services to 1.2 million residents and 52,000 businesses with 636,000 employees. More information about the Region's key service areas is available at york.ca/regionalservices

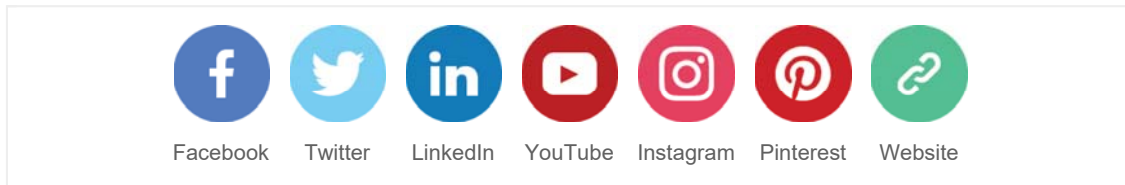
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The Corporation of the Town of Aurora

By-law Number XXXX-19

**Being a By-law to appoint a Treasurer for
The Corporation of the Town of Aurora.**

Whereas under subsection 286(1) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended (the "Act") a municipality may appoint a Treasurer who is responsible for carrying out all of the functions set forth in that subsection and for handling all of the financial affairs of the municipality on behalf of and in manner directed by Council;

And whereas the Council of The Corporation of the Town of Aurora (the "Town") deems it necessary and expedient to appoint a Treasurer for the Town;

Now therefore the Council of The Corporation of the Town of Aurora hereby enacts as follows:

1. Rachel Wainwright-van Kessel be and is hereby appointed as Treasurer for the Town and shall perform, from time to time as necessary, the duties of the Treasurer provided for by the Act.
2. By-law Number 5210-10 be and is hereby repealed.

Enacted by Town of Aurora Council this 23rd day of July, 2019.

Tom Mrakas, Mayor

Michael de Rond, Town Clerk

The Corporation of the Town of Aurora

By-law Number XXXX-19

**Being a By-law to regulate various matters relating to the keeping,
licensing and controlling of animals in the Town of Aurora.**

Whereas section 11 of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended (the "Municipal Act"), authorizes The Corporation of the Town of Aurora (the "Town") to enact by-laws respecting animals, which includes domestic animals such as dogs or cats;

And whereas section 103 of the Municipal Act authorizes the Town, through the passage of a by-law, to seize, impound, and sell animals that are trespassing or at large;

And whereas section 151 of the Municipal Act provides that a municipality may license, regulate and govern any business, wholly or partly carried on within that municipality; even if the business is being carried on from a location outside the municipality;

And whereas section 391 of the Municipal Act authorizes the Town to impose fees or charges for services or activities provided or done by or on behalf of the Town and for use of the Town's property;

Now therefore the Council of The Corporation of the Town of Aurora hereby enacts as follows:

Part I: Definitions and Interpretation

1. Definitions

1.1 In this by-law, the following words have the following meanings:

- (a) **"adult"** means a person who has attained the age of eighteen years;
- (b) **"animal"** means any member of the animal kingdom, other than a human;
- (c) **"Animal Services Officer"** means:
 - (i) any Municipal Law Enforcement Officer or Property Standards Officer appointed by the Town;
 - (ii) any police officer; and
 - (iii) any person or corporation contracting with the Town to control dogs, cats or other animals, and any servants or agents of such person or corporation;
- (d) **"at large"** means an animal found in any place, other than the lands, premises or a vehicle of the animal owner or person keeping such animal while:
 - (i) the animal is not leashed, or
 - (ii) the animal is leashed and no person has the leash in hand;

- (e) **“attack”** means an act of aggression towards a person or domestic animal;
- (f) **“bite”** means any contact with an animal’s teeth that causes puncturing of the skin of a human or a domestic animal;
- (g) **“Clerk”** means the Town Clerk of the Town as appointed by by-law;
- (h) **“Dangerous Act”** means any bite, attack or a combination thereof;
- (i) **“Dangerous Dog”** means a dog that has been determined to be a dangerous dog pursuant to section 14, which determination has not been otherwise rescinded pursuant to this by-law;
- (j) **“Dangerous Dog Order”** means an order to comply with the requirements for owners of a Dangerous Dog pursuant to section 14 of this by-law;
- (k) **“Director”** means the Director for the Town overseeing the Bylaw Services Division or his or her designate;
- (l) **“domestic animal”** means a dog or a cat kept by a person;
- (m) **“dwelling unit”** means a room or suite of two (2) or more rooms designed or intended for residential use by a person or persons in which culinary and sanitary conveniences are provided for the exclusive use of such person or persons, and having a private entrance from outside or from a common hallway or stairway;
- (n) **“Foster Animal”** means a dog, a cat, a litter of puppies that originate from the same female dog or a litter of kittens that originate from the same female cat that is owned, kept, cared for, possessed or harboured by a person as part of a foster care program administrated by a Municipal Pound, registered rescue group or a registered humane society;
- (o) **“Guide Dog”** means a guide dog as defined in section 1 of the *Blind Persons’ Rights Act*, R.S.O. 1990, c. B.7, as amended or successor legislation thereto;
- (p) **“impound”** means to seize and take legal custody of an animal by an Animal Services Officer because of an infringement of a law or regulation or at the direction of emergency personal;
- (q) **“keep”** means to have temporary or permanent control, possession or ownership of an animal, and “keeping” has the same meaning;
- (r) **“kennel”** means a shelter for a dog or cat or an establishment for the breeding or boarding of dogs or cats;
- (s) **“Law Enforcement Dog”** means a dog trained to assist law enforcement officers and used by such officers in the execution of their duties;
- (t) **“leash”** shall mean a suitable restraining device physically connecting an animal to a natural person (human being) that is at all times no more than

three (3) meters or 9.84 feet in length, and the word “leashed” has a similar meaning;

- (u) “**license**” means a license issued pursuant to this by-law in the form of an identification tag issued by the Town, or a designate;
- (v) “**lot**” means a property, lot or parcel of land described in a deed or other document legally capable of conveying land or shown as a lot or block on a registered plan of subdivision;
- (w) “**Manager**” means the Manager of Bylaw Services for the Town or his/her designate;
- (x) “**Medical Officer**” means the Medical Officer of Health for the Region of York or his/her designate;
- (y) “**microchip**” means an encoded identification device, which is compliant with any applicable standards, implanted into a dog or cat, which contains a unique code that permits or facilitates access to an owner’s name and address, which is stored in a central data base;
- (z) “**Municipal Act**” means the *Municipal Act, 2001*, S.O. 2001, c.25, as amended or successor legislation thereto;
- (aa) “**Municipality**” or “**Municipalities**” means, separately or collectively, the municipalities of The Corporation of the Town of Aurora, The Corporation of the Town of Newmarket, and The Corporation of the Town of Georgina;
- (bb) “**Municipal Pound**” means a shelter or place, operated by a Municipality, where stray, lost, abandoned or surrendered animals are kept;
- (cc) “**muzzle**” a humane fastening or covering device that is strong enough and well fitted enough to prevent the dog from biting without interfering with the breathing, panting or vision of the dog or with the dog’s ability to drink, and “muzzling” has a similar meaning;
- (dd) “**Notice to Muzzle**” means a notice containing muzzling requirements, pursuant to section 13 of this by-law;
- (ee) “**owner**” means any person who possesses or harbours or attends to the shelter, care or feeding of an animal and, where the owner is a minor, includes the person responsible for the custody of the minor, and “owns” and “owned” have similar meaning with respect to an animal;
- (ff) “**person**” includes an individual, a corporation, association and a partnership;
- (gg) “**Pet Retailer**” means a business establishment that carries on the business of:
 - (i) transferring ownership of animals, and/or
 - (ii) providing goods and services for animals;

- (hh) **“private property”** shall include property owned by a person other than the municipality or other government agency but shall not include a property jointly owned as part of a condominium or co-operative;
 - (ii) **“property owner”** means any legal registered owner of a property, or a lot, or any occupier of a property;
 - (jj) **“Service Animal”** means an animal that is required by a person with a disability for assistance and is certified, in writing, as having been trained by a professional service animal institution to assist a person with a disability;
 - (kk) **“seize”** means take possession and control of any animal or thing for the purposes of enforcing this by-law;
 - (ll) **“temperature”** means the temperature as issued by Environment Canada;
 - (mm) **“tether”** means a rope or chain or similar restraining device that is not connected to a person, that prevents an animal from moving beyond a localized area, and the words “tethered” or “tethering” have a similar meaning;
 - (nn) **“Town”** means The Corporation of the Town of Aurora;
 - (oo) **“Training Order”** means an order containing training requirements, pursuant to section 5 of this by-law;
 - (pp) **“vehicle”** means a motor vehicle, trailer, traction engine, farm tractor, road-building machine, bicycle and any vehicle drawn, propelled or driven by any kind of power, including muscular power, but does not include a bus, streetcar or train used for public transportation;
 - (qq) **“zone”** means a zone under to the Zoning By-law;
 - (rr) **“Zoning By-law”** means The Zoning By-law of the Town of Aurora, as amended or successor thereof.
- 1.2 In this by-law, any references to care, control, ownership, harbouring or keeping of an animal shall include any joint or shared care, control, ownership, harbouring and keeping. Any persons that have joint or shared care, control, ownership of, or are sharing or jointly harbouring or keeping, an animal, shall be jointly and severally responsible and liable for any such animal and any duties, obligations, prohibitions, offences and requirements of a person caring, controlling, owning, harbouring or keeping an animal pursuant to this by-law.
2. **Interpretation and Application of this By-law**
- 2.1 The part and section headings contained throughout this document are for reference purposes only and do not form a part of this by-law. This by-law is to be interpreted without reference to such headings.

- 2.2 This by-law does not apply to Law Enforcement Dogs and the persons who have care and control of Law Enforcement Dogs as part of their law enforcement duties.
3. **Administration of this By-law**
- 3.1 The Director is responsible for the administration of this by-law and is delegated the authority to receive applications and any fees established under this by-law. The Director is also authorized to issue, refuse to issue or revoke any licenses, permits or tags, including imposing conditions thereto, in accordance with this by-law.
- 3.2 The Director, Manager and Animal Services Officers of the Town are hereby delegated the authority to enforce this by-law, including the authority to conduct inspections pursuant to this by-law, the Municipal Act, as amended, and any other enacted applicable by-law or legislation.
- 3.3 The Director is authorized to delegate the powers and responsibilities for the administration and enforcement of this by-law to any Town staff or external third parties deemed to be qualified and appropriate by the Director for such purposes.
- 3.4 Any written warning or order pursuant to this by-law, Training Order, Notice to Muzzle, or a Dangerous Dog Order may be served by:
- (a) hand delivery to the person, or the owner of the animal, subject to such warning, order or notice, which shall be effective upon service, or
 - (b) prepaid registered mail to the last known address of the person, or the owner of the animal, subject to such warning, order or notice, which shall be deemed to be effective on the fifth (5th) day after the date of mailing.

Part II: Care of Animals

4. **Protective Care of Domestic Animals**
- 4.1 The Town may receive or impound domestic animals into protective care for up to five (5) calendar days at a Municipal Pound as a result of an incarceration, or as a result of a fire or medical emergency, or for any other situation that the Manager or an Animal Services Officer deems appropriate.
- 4.2 No person shall allow a domestic animal to remain in a vehicle unless:
- (a) the domestic animal is secured in a manner that prevents contact between the domestic animal and any member of the public;
 - (b) the domestic animal has suitable ventilation; and
 - (c) the domestic animal is not exposed to temperatures which can cause distress and/or death.

Part III: Responsibilities of Dog Owners

5. Training Order

- 5.1 Where an Animal Services Officer has reasonable grounds to believe that a dog may engage in an aggressive act, based on history of behaviour of the dog or behaviour that has been witnessed by the Animal Services Officer or behaviour that been reported to the Animal Services Officer by a witness, an Animal Services Officer may issue an order requiring such dog to receive training in a form and in a timeline as set out by the Animal Services Officer.
- 5.2 Where training has been ordered pursuant to subsection 5.1, the owner of such a dog shall provide proof of compliance with the Training Order to the Town within the timeline set out in the Training Order.

6. Registration and Licensing

- 6.1 Every owner of a dog which is twelve (12) weeks of age or older, shall:
- (a) annually and within seven (7) days of becoming an owner, cause the dog to be registered, described and licensed with the Town pursuant to this by-law;
 - (b) complete an application for a license or for the renewal of a license on the forms provided by the Town;
 - (c) unless engaged in permitted hunting, securely affix on the collar of the dog, the dog tag issued by the Town or its representatives; and
 - (d) pay the annual license fee set out in the attached Schedule "A" and, in the event that a dog tag is lost, obtain a replacement tag for the applicable fee set out in the attached Schedule "A".
- 6.2 A new resident of the Town of Aurora shall not be required to pay a license fee for a dog if the license for said dog has already been obtained for the current year from another municipality to which he or she has previously been a resident, providing such license is forfeited to the Town or its representatives and payment is made for the cost of a replacement dog tag at the fee set out in the attached Schedule "A".
- 6.3 No person shall:
- (a) own, keep, possess or harbour a dog or allow a dog to be owned, possessed or harboured on his or her premises, unless the license fee, required by this by-law, has been paid in accordance with the attached Schedule "A";
 - (b) own, keep, possess or harbour a dog unless a valid dog tag issued to such person pursuant to this by-law is kept securely fastened to the dog at all times, unless exempted by 6.1(c) of this by-law;
 - (c) affix a dog tag issued pursuant to this by-law to a dog other than the dog for which the dog tag has been issued; and

- (d) knowingly give false information when applying for a license under this by-law.

- 6.4 Notwithstanding the above, the provisions set out under subsections 6.1, 6.2, and 6.3 shall not apply to Foster Animals that are owned, cared for, kept, possessed or harboured by a person for a period of no more than six (6) months from the time of first taking ownership, care, keeping, possession or harbouring of such a Foster Animal, provided that such person is able to produce documentation to substantiate the details of the foster care program.

- 6.5 Where a dog or dogs are kept, possessed or harboured in or at one dwelling unit, they shall be deemed to be owned by the adult person residing at that dwelling unit. Where there is more than one adult person residing in a dwelling unit, for the purposes of this by-law, all such adult persons shall be deemed to jointly own any dogs in such a dwelling unit and shall be jointly and severally responsible for such dogs and any license fee(s) as set forth in the attached Schedule "A".

- 6.6 All licenses and tags issued pursuant to this by-law shall be serially numbered and a record of their issue shall be kept by the Town. Such registration shall, at a minimum, set out the name and address of the owner, the name of the dog and may contain such other information as may be required by the Manager.

- 6.7 Every license for a dog issued hereunder is personal to the owner thereof and may not be assigned or transferred.

- 7. **Dogs at Large**

- 7.1 No person keeping a dog shall allow the dog to be at large within the geographical boundaries of the Town of Aurora, unless such dog is confined to a leash-free park or zone approved or designated by the Town.

- 7.2 No person shall permit a dog to enter or to be located in any leash-free park or zone approved or designated by the Town unless such a dog is licensed pursuant to this by-law or licensed pursuant to a municipal animal licensing program of another municipality in Ontario.

- 7.3 Unless otherwise permitted by Town policy, other by-laws or any legislation, no person keeping a dog shall allow the dog, other than a Guide Dog or a Service Animal, to be in or on Town property or Town facilities where posted signs prohibit such activity or such prohibition is communicated by Town staff in another manner.

- 8. **Number of Dogs Restricted**

- 8.1 No person shall have care or control of more than three (3) dogs at any time, unless permitted by a Dog Walker License.

- 8.2 No property owner shall keep, possess or harbour or permit to be kept, possessed or harboured more than three (3) dogs within or about any dwelling unit unless any dogs in addition to the three (3) in the care or control of the property owner of the dwelling unit in which the dogs are located are accompanied by an owner who does not reside at the dwelling unit.

- 8.3 Notwithstanding the above, a person may take ownership, care, control or keep, possess or harbour one (1) dog above the limit of three (3) set out in subsections 8.1 and 8.2 provided that:
- (a) such additional dog is acting as a Guide Dog or Service Animal of such a person,
 - (b) such additional dog was obtained or taken into ownership by the person while such person already owned three (3) other dogs that are licensed and registered pursuant to section 6, and
 - (c) the dogs that were taken into ownership, and licensed and registered, prior to the Guide Dog or Service Animal, continue to be living and being licensed pursuant to this by-law.

In the case that any of the dogs that were owned, and licenced and registered, prior to the taking of ownership of the Guide Dog or Service Animal, decease or cease to be licenced under this by-law, while the Guide Dog or Service Animal is still in the ownership, custody, keeping or control of the person, the exception under this subsection will permanently cease to apply with respect to such a Guide Dog or Service Animal for such a person.

- 8.4 Notwithstanding the above, a person may take ownership, care, control or keep, possess or harbour (1) one Foster Animal in addition to the limit of three (3) set out in subsections 8.1 and 8.2 provided that:
- (a) the person is able to produce documentation to the Town to substantiate the details of the foster care program with regards to such a Foster Animal, and
 - (b) such Foster Animal does not stay in the ownership, care, control, keeping, possession or harbouring of the person for a period of more than six (6) months from the time of first taking ownership, care, control, keeping, possession or harbouring of such a Foster Animal.

8.5 No person shall:

- (a) permit to enter at any one-time more than three (3) dogs into,
- (b) permit a dog that is subject to a Dangerous Dog Order of any Municipality to enter, or
- (c) have care or control at any one-time of more than three (3) dogs in,

any leash-free park or zone approved or designated by the Town.

8.6 Notwithstanding the above, restrictions on the number of dogs set out under subsections 8.1 and 8.2 shall not apply when such dogs are at:

- (a) a veterinary hospital, clinic, office or veterinary service lawfully operated and supervised by a veterinarian licensed to practice in Ontario;

- (b) premises registered as a research facility in accordance with the *Animals For Research Act*, R.S.O. 1990, c. A.22, as amended, or any successor legislation thereto;
- (c) a kennel licensed by the Town in accordance with the Town's Licensing By-law; and
- (d) facilities that provide animal services that are legally operated on premises where the Zoning By-law permits such uses, such as Pet Retailers, pet shops, obedience schools, and animal daycare, grooming or spa facilities.

9. Stoop and Scoop

- 9.1 A person who owns or keeps a dog shall not permit any excrement deposited by such dog to remain on land or premises owned by the Town or on land or premises owned by any person, and a person keeping or owning such dog shall remove such excrement.

10. Seizure and Impounding of Dogs

- 10.1 An Animal Services Officer may impound any dog found to be at large.

11. Return of Impounded Dog to Owner

- 11.1 Within twenty-four (24) hours of the seizure or impounding of a dog, every reasonable effort shall be made by Animal Services Officers to notify the owner, if known, that the dog is impounded and the conditions whereby custody of the dog may be reclaimed.

Part IV: Dog Bites and Attacks

12. Prohibition

- 12.1 No owner or person keeping a dog shall permit his or her dog to attack, bite or engage in a fight with any person, domestic animal or any other animal that is kept or used as a pet by any person.

13. Notice to Muzzle

- 13.1 Where an owner is served with a Notice to Muzzle, the owner shall:
- (a) while on the property of the owner, cause the dog subject to the Notice to Muzzle to be tethered or confined by a six (6) foot fence in a way that prevents the dog from going beyond the limits of the owner's property or being accidentally or intentionally released; and
 - (b) whenever off the property of the owner, cause the dog subject to the Notice to Muzzle to be muzzled and leashed, and the owner shall not permit such a dog to be left in the control of a person under the age of sixteen (16).

14. Dangerous Dog Order

- 14.1 Every owner of a dog shall exercise reasonable precautions to prevent the dog from engaging in a Dangerous Act.

- 14.2 Without limiting anything in this by-law, an owner of a dog that engages in a Dangerous Act is liable to prosecution under the *Dog Owners' Liability Act*, R.S.O. 1990, c. D.16, as amended.
- 14.3 Where the Manager has reasonable grounds to believe that a dog has engaged in a Dangerous Act against a person or domestic animal, the Manager shall, with respect to such a dog:
- (a) where the Dangerous Act is the first on record with a Municipality, serve the owner of the subject dog with a Notice to Muzzle;
 - (b) despite paragraph (a), if it is the Manager's opinion that the Dangerous Act, which is the first on record with a Municipality, is severe, serve the owner of the dog with a Dangerous Dog Order, requiring the subject dog to comply with the requirements for owners of a Dangerous Dog under subsection 14.4 of this by-law;
 - (c) where the Dangerous Act is the second or a subsequent Dangerous Act on record with a Municipality, serve the owner of the dog with a Dangerous Dog Order, requiring the subject dog to comply with the requirements for owners of a Dangerous Dog under subsection 14.4 of this by-law;
 - (d) where the Dangerous Act occurred while the dog was the subject of a Notice to Muzzle or a control order under the *Dog Owners Liability Act*, serve the owner of the dog with a Dangerous Dog Order, requiring the subject dog to comply with the requirements for owners of a Dangerous Dog under subsection 14.4 of this by-law.
- 14.4 Where an owner is served with a Dangerous Dog Order, the owner shall, at the owner's expense and for the life of the subject dog, ensure that:
- (a) the Dangerous Dog is muzzled at all times when off the owner's property;
 - (b) the Dangerous Dog is not permitted to enter, at any time, into any leash-free park or zone approved or designated by the Town;
 - (c) a Dangerous Dog tag is purchased from the Town within ten (10) days of the order being served on the owner for the fee specified in Schedule "A" of this by-law and that the Dangerous Dog wears the Dangerous Dog tag provided by the Town at all times;
 - (d) a warning sign is posted on the owner's private property within fifteen (15) days of the order being served on the owner in the form and location as required by the Director;
 - (e) the Dangerous Dog owner information is current, and the owner shall notify the Town in writing if the dog is transferred to another person within (5) days of the change of ownership;
 - (f) the Dangerous Dog is microchipped within thirty (30) days of the order being served on the owner;

- (g) the Dangerous Dog is spayed or neutered within thirty (30) days of the order being served on the owner;
 - (h) arrangements are made with the Town to enable the Town to collect information about the subject dog within thirty (30) days of the order being served on the owner; and
 - (i) the applicable Dangerous Dog license fee is paid with respect to licensing of the subject dog.
- 14.5 In addition to subsection 14.4, where an owner is served with a Dangerous Dog Order, the Director may require the dog subject to the order to receive training in a form and in a timeline as required by the Director.
- 14.6 An owner shall provide proof of compliance, to the satisfaction of the Director, of achieving compliance with paragraphs (d) and (f) of subsection 14.4 and, if applicable, with subsection 14.5.
- 15. Appeal**
- 15.1 Where the owner of a dog is served with a Training Order, Notice to Muzzle or a Dangerous Dog Order, the owner may request a hearing before the Aurora Appeal Tribunal by delivering a notice to the Clerk in accordance with the provisions of the Aurora Appeal Tribunal By-law within fifteen (15) calendar days of deemed receipt of the Training Order, Notice to Muzzle, or the Dangerous Dog Order.
- 15.2 A request for a hearing under subsection 15.1 does not act as a stay of the requirements under a Training Order, Notice to Muzzle, or a Dangerous Dog Order.
- 15.3 Upon receipt of a notice to appeal a Training Order, Notice to Muzzle, or a Dangerous Dog Order pursuant to subsection 15.1, the request shall be processed and handled in accordance with the Aurora Appeal Tribunal By-law.
- 15.4 After a hearing of an appeal regarding a Training Order, Notice to Muzzle or a Dangerous Dog Order, the Tribunal may:
- (a) confirm the notice or order;
 - (b) rescind the notice or order, releasing the owner from having to comply with the requirements of the notice or the order; or
 - (c) place additional, vary or substitute with its own, any requirements that were placed upon an animal subject to such a notice or order.
- 15.5 In deciding an appeal of a Training Order, Notice to Muzzle, or a Dangerous Dog Order, the Tribunal may consider whether the subject dog was acting in self-defence when the Dangerous Act leading to the order occurred.
- 15.6 Subject to the provisions of the Aurora Appeal Tribunal By-law, if a request for a hearing is not provided to the Town Clerk in accordance with the provisions of the Aurora Appeal Tribunal By-law within fifteen (15) calendar days of deemed receipt of a Training Order, Notice to Muzzle, or a Dangerous Dog Order, such a

Training Order, Notice to Muzzle, or a Dangerous Dog Order is deemed to be final.

16. **Noise**

No person shall keep, own, possess, harbour any dog in the Town which makes or causes noises, repetitive or persistent barking, or howling that disturbs or is likely to disturb the quiet, rest, enjoyment, or comfort of any person in the vicinity or neighbourhood.

Part V: Cats

17. **Registration and Licensing**

17.1 Every owner of a cat which is twelve (12) weeks of age and older, shall:

- (a) annually and within seven (7) days of becoming an owner, cause the cat to be registered, described and licensed with the Town pursuant to this by-law;
- (b) complete an application for a license or for the renewal of a license on the forms provided by the Town;
- (c) securely affix on the collar of the cat, the cat tag issued by the Town or its representatives; and
- (d) pay the annual license fee set out in Schedule "A" hereto and, in the event that a cat tag is lost, obtain a replacement tag for the applicable fee set out in Schedule "A" hereto.

17.2 A new resident of the Town shall not be required to pay a license fee for a cat if the license for said cat has already been obtained for the current year from another municipality to which he or she has previously been a resident, providing such license is forfeited to the Town or its representatives and payment is made for the cost of a replacement tag at the fee set out in Schedule "A" hereto.

17.3 No person shall:

- (a) own, keep, possess or harbour a cat in the Town of Aurora, or allow a cat to be owned, kept, possessed or harboured on his or her premises, unless the license fee, required by this by-law, has been paid in accordance with Schedule "A" hereto;
- (b) own, keep, possess or harbour a cat unless a valid cat tag is kept securely fastened to the collar of the cat;
- (c) affix a cat tag pursuant to this by-law to a cat other than the cat for which the cat tag has been issued; and
- (d) knowingly give false information when applying for a license under this by-law.

17.4 Notwithstanding the above, the provisions set out under subsections 17.1, 17.2, and 17.3 shall not apply to Foster Animals that are owned, cared for, kept, possessed or harboured by a person for a period of no more than six (6) months

from the time of first taking ownership, care, keeping, possession or harbouring of such a Foster Animal, provided that such person is able to produce documentation to substantiate the details of the foster care program.

- 17.5 Where a cat or cats are kept, possessed or harboured in or at a dwelling unit within the Town of Aurora, they shall be deemed to be owned by the adult person residing at that dwelling unit. Where there is more than one adult person residing in a or dwelling unit, for the purposes of this by-law, all such adult persons shall be deemed to jointly own any cats in dwelling unit and shall be jointly and severally responsible for such cats and any license fee(s) as set forth in Schedule "A" hereto.
- 17.6 All licenses and tags issued pursuant to this by-law shall be serially numbered and a record of their issue shall be kept by the Town. Such registration shall, at a minimum, set out the name and address of the owner, the name of the cat and may contain such other information as may be required by the Manager.
- 17.7 Every license for a cat issued hereunder is personal to the owner thereof and may not be assigned or transferred.

18. Number of Cats Restricted

- 18.1 No person shall have care or control of more than four (4) cats at any time.
- 18.2 No property owner shall keep, possess or harbour or permit to be kept, possessed or harboured more than four (4) cats within or about any dwelling unit unless any cats in addition to the four (4) in the care or control of the property owner of the dwelling unit in which the cats are located are accompanied by an owner who does not reside at the dwelling unit.
- 18.3 Notwithstanding the above, a person may take ownership, care or keep, possess or harbour one (1) cat above the limit of four (4) set out in subsections 18.1 and 18.2 provided that:
- (a) such additional cat is acting as a Service Animal of such a person,
 - (b) such additional cat was obtained or taken into ownership by the person while such person already owned four (4) other cats that are licensed and registered pursuant to section 6, and
 - (c) the cats that were taken into ownership, and licensed and registered, prior to the Service Animal, continue to be living and being licensed pursuant to this by-law.

In the case that any of the cats that were owned, and licenced and registered, prior to the taking of ownership of the Service Animal, decease or cease to be licenced under this by-law, while the Service Animal is still in the ownership, custody, keeping or control of the person, the exception under this subsection will permanently cease to apply with respect to such a Service Animal for such a person.

- 18.4 Notwithstanding the above, a person may take ownership, care or keep, possess or harbour (1) one Foster Animal in addition to the limit of four (4) set out in subsections 18.1 and 18.2 provided that:

- (a) the person is able to produce documentation to the Town to substantiate the details of the foster care program with regards to such a Foster Animal, and
 - (b) such Foster Animal does not stay in the ownership, care, keeping, possession or harbouring of the person for a period of more than six (6) months from the time of first taking ownership, care, control, keeping, possession or harbouring of such a Foster Animal.
- 18.5 Notwithstanding the above, restrictions on the number of cats set out under subsections 18.1 and 18.2 shall not apply to:
- (a) a veterinary hospital, clinic, office or veterinary service lawfully operated and supervised by a veterinarian licensed to practice in Ontario;
 - (b) premises registered as a research facility in accordance with the *Animals For Research Act*, R.S.O. 1990, c. A.22, as amended, or any successor legislation thereto;
 - (c) a kennel licensed by the Town in accordance with the Town's Licensing By-law; and
 - (d) facilities that provide animal services that are legally operated on premises where the Zoning By-law permits such uses, such as Pet Retailers, pet shops, obedience schools, and animal daycare, grooming or spa facilities.
19. **Cats at Large**
- 19.1 No person keeping a cat shall permit such a cat to be at large within the Town or allow such cat to cause damage or create a nuisance or disturbance to another person, or another person's property, or to public property.
20. **Seizure and Impoundment of Cats**
- 20.1 An Animal Services Officer may seize and impound:
- (a) any cat found to be at large;
 - (b) any cat causing damage or creating a nuisance or disturbance to a person, or another person's property, or to public property.
- 20.2 A record of every cat impounded or seized shall be kept, including the date it was impounded, a description of the cat, the license and tag number if it wore a tag, and the date of disposition and the disposition made.
21. **Return of Impounded Cats**
- 21.1 Within twenty-four (24) hours of the impounding of a cat, every reasonable effort shall be made by Animal Services Officers to notify the owner, if known, that the cat is impounded and the conditions whereby custody of the cat may be regained.

Part VI: Licensing

22. Business Licensing

- 22.1 Any person conducting business as a Dog Walker shall be licensed pursuant to Town's Licensing By-law.
- 22.2 Any business operating as a Pet Retailer shall be licensed pursuant to Town's Licensing By-law.
- 22.3 Any business operating as a kennel boarding facility both temporary or long term housing or pet grooming facility shall be licensed pursuant to Town's Licensing By-law if required to be licensed therein.

23. Animal Licensing

- 23.1 The Director, or a delegate, shall issue such licenses or renewals, along with any tags, when an application is made in accordance with this by-law with respect to a domestic animal, provided that the applicant provides all the information and documentation required under this by-law, the appropriate fees and the ownership or keeping of such an animal is in compliance with the provisions of this by-law and any other animal services legislation.

Part VII: Other Animals, Destruction and Sourcing

24. Permitted Animals

- 24.1 No person, being a property owner or tenant of a dwelling unit, shall keep, possess, own or harbour, or permit to be kept, possessed, owned or harboured any animal other than an animal listed in Schedule "B" of this by-law.
- 24.2 Notwithstanding subsection 24.1, any person keeping, possessing, owning, harbouring or keeping any animal in the Town may only do so if it is in compliance with the Town's Zoning By-law and any other applicable Town by-law.
- 24.3 For the purposes of this section 24, any animal which is a hybrid shall be classified as not being a permitted animal if it was created from an animal, or any part of an animal, or is any part of an animal that is not permitted under this section.

25. Euthanasia

- 25.1 Any animal which is found to be rabid, injured, or suffering from other infectious disease, at the discretion of the Medical Officer or Director in consultation with a veterinarian, may be humanely euthanized by the Town or Town agents in accordance with any applicable legislation.

26. Animal Sourcing for Pet Retailers

- 26.1 Pet Retailers are only permitted to provide, or sell, cats and dogs through facilitating an adoption from a Municipal Pound, a registered rescue group or a registered humane society.

27. Grandfathering

- 27.1 Notwithstanding anything in this by-law, any animals that were legally (in compliance with any Town by-laws and any provincial or federal laws in force at the time) owned, kept or possessed by a person in the Town of Aurora at the time of enactment of this by-law may continue to be owned, cared for, controlled, kept, possessed or harboured by such person in the Town of Aurora so long as the animal continues to live and it can be shown on a balance of probabilities that such animal was legally owned, kept or possessed by a person in the Town of Aurora at the time of enactment of this by-law. For further clarity, any animals that become prohibited following the passage of this by-law and are being owned, kept or possessed in the Town of Aurora pursuant to this section, cannot be transferred from the person that owned, kept or possessed the animal prior to the passage of this by-law.

Part VIII: Offences, Inspections and Powers of Entry

28. Power of Entry, Inspections, Prohibitions

- 28.1 The Director, Manager or an Animal Services Officer may at any reasonable time enter upon any land for the purpose of carrying out an inspection to determine whether the following are being complied with:
- (a) this by-law;
 - (b) any direction or order under this by-law;
 - (c) any condition on a permit issued under this by-law; or
 - (d) an order issued under section 431 of the Municipal Act.
- 28.2 Where an inspection is conducted pursuant to this section, the Director, Manager or an Animal Services Officer may:
- (a) require the production for inspection of documents or things relevant to the inspection;
 - (b) inspect and remove documents or things relevant to the inspection for the purpose of making copies and extracts;
 - (c) require information from any person concerning a matter related to the inspection; and
 - (d) alone or in conjunction with a person possessing special or expert knowledge, make examinations or take tests, samples or photographs necessary for the purpose of the inspection.
- 28.3 No person shall hinder or obstruct or attempt to hinder or obstruct the Town, its employees, officers or agents from carrying out any powers or duties under this by-law.
- 28.4 No person shall contravene any order or direction issued by the Town pursuant to this by-law or the Municipal Act.

28.5 Where the Director, Manager or an Animal Services Officer has reasonable grounds to believe that an offence has been committed by any person, they may require the name, address and proof of identity of that person, and the person shall supply the required information.

28.6 No person shall decline or neglect to give, produce or deliver any access, information, document or other thing that is requested by the Town pursuant to this by-law.

28.7 No person shall knowingly make, participate in, assent to or acquiesce in the provision of false information in a statement, affidavit, application or other document prepared, submitted or filed under this by-law.

29. **Order**

29.1 Where the Director, Manager or any Animal Services Officers is satisfied that a contravention of this by-law or a permit has occurred, such Director, Manager or Animal Services Officer may make an order requiring that the person who caused or permitted such contravention, or the property owner of the land on which the contravention occurred, to discontinue the contravening activity and/or to do work to correct the contravention.

29.2 An order pursuant to subsection 29.1 shall set out the following:

- (a) the municipal address and/or the legal description of the land or premises on which the contravention occurred;
- (b) reasonable particulars of the contravention;
- (c) what is required of the person subject to the order;
- (d) the date by which there must be compliance with the order and/or, if any work is ordered, the date by which any such work must be done;
- (e) if any work is required to be done, a statement that if such work is not done in compliance with the order and within a specified time period, the Town will have the work done at the expense of the person directed or required to do it; and
- (f) information regarding the Town's contact person.

30. **Remedial Action and Cost Recovery**

30.1 Wherever this by-law or an order issued under this by-law directs or requires any matter or thing to be done by any person within a specified time period, in default of it being done by the person directed or required to do it, the action may be taken under the direction of the Director, Manager or an Animal Services Officer at that person's expense and the Town may recover the costs incurred through a legal action or by recovering the costs in the same manner as taxes.

30.2 For the purposes of taking remedial action under subsection 30.1, the Town, its staff and/or its agents, the Director, Manager or an Animal Services Officer, may enter, at any reasonable time, upon any lands on which a default to carry out a required thing or matter occurred.

31. Offence

- 31.1 Every person who contravenes any provision of this by-law is guilty of an offence and on conviction is liable to a fine as provided for in the *Provincial Offences Act* R.S.O. 1990, c. P. 33.
- 31.2 No person shall contravene any order, permit, license or direction of Town issued pursuant to this by-law or the Municipal Act.
- 31.3 Pursuant to subsection 429(2) of the Municipal Act, all contraventions of this by-law or orders issued under this by-law are designated as multiple offences and continuing offences. A multiple offence is an offence in respect of two (2) or more acts or omissions each of which separately constitutes an offence and is a contravention of the same provision of this by-law.
- 31.4 In addition to fines under this section, a person convicted of an offence under this by-law may be liable to a special fine in the amount of the economic advantage or gain that such a person obtained from the contravention of this by-law.

32. Presumption of Ownership and Residence

- 32.1 An owner shall be presumed to be in the care and custody of a domestic animal at all times, which presumption may be rebutted by evidence to the contrary on a balance of probabilities.
- 32.2 A person found to be within a dwelling unit shall be presumed to be residing within such dwelling unit, which presumption may be rebutted by evidence to the contrary on a balance of probabilities.

Part IX: General Provisions

- 33. If any provision of this by-law or the application thereof to any person or circumstance is held to be invalid by a court of competent jurisdiction, the invalidity does not affect other provisions or applications of this by-law which can be given effect without the invalid provision or application, and to this end the provisions of this by-law are severable.
- 34. Where there is a conflict or inconsistency between the provisions this by-law and any other by-laws of the Town with respect to animal services or any orders, notices or designations or appeal provisions pursuant to the provisions of this by-law, this by-law shall prevail.
- 35. By-law Number 6027-17 be and is hereby repealed.
- 36. For the purpose of transition to this by-law, any licenses issued pursuant to by-law 6027-17 prior to the effective date of this by-law shall remain effective and be subject to the provisions of this by-law.
- 37. The following Schedules attached to this by-law form and are part of this by-law:
 - (a) Schedule "A" – Fees;
 - (b) Schedule "B" – Permitted Animals.

By-law Number XXXX-19

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38. This by-law shall be known and may be cited as the "Animal Services By-law".

Enacted by Town of Aurora Council this 23rd day of July, 2019.

Tom Mrakas, Mayor

Michael de Rond, Town Clerk

Schedule "A" – Fees

1. **Cat License Fees**
 - (1) Regular License Fee \$20.00
 - (2) License Fee for Cat Owned by Resident
Fifty Five (55) Years of Age or Older \$10.00
2. **Dog License Fees**
 - (1) Regular License Fee \$30.00
 - (2) License fee for "Dangerous Dog" \$100.00
 - (3) Regular License Fee for Dog Owned by
Resident Fifty Five (55) Years of Age or Older \$15.00
 - (4) License Fee for Guide Dog or Service Animal No fee with
proper documents
3. **Impound Fees**
 - (1) First Impound \$20.00
 - (2) Second Impound \$30.00
 - (3) Third Impound \$50.00
 - (4) Daily Maintenance Fee \$15.00
4. **Replacement Fee for Lost Cat or Dog Tag** \$5.00

Schedule "B" – Permitted Animals

Only the following animals are permitted in Town, subject to the restrictions set out below:

- agricultural livestock
 - only animals that are raised in an agricultural setting to produce farming labour or agricultural commodities are permitted
- amphibians
 - only amphibians of the non-poisonous type are permitted
- arachnids
 - only arachnids of the non-venomous type and not from the theraphosidae (tarantulas) family of spiders are permitted
- birds
 - birds are only permitted in compliance with any provincial and federal laws
- cats
- chinchilla
- dogs
- domestic Mice
- domestic Rabbit
- domestic Rats
- equine
- ferret
- fish
 - fish are only permitted in compliance with any provincial and federal laws
- gerbil
- guinea pig
- hamster
- hedge hog
- reptiles
 - only reptiles of the non-poisonous and non-venomous type that do not exceed 30 centimetres or 12 inches in length at maturity are permitted
- snakes
 - only snakes of the be non-venomous and non-constrictive type that do not exceed 45 centimeters or 18 inches at maturity are permitted

The Corporation of the Town of Aurora

By-law Number XXXX-19

Being a By-law to amend By-law Number 6000-17, as amended, to remove a Holding “(H)” symbol (Shimvest Investments Ltd., Prato Estates Inc., and Preserve Homes Corp.).

Whereas under section 34 of the *Planning Act*, R.S.O. 1990, c. P.13, as amended (the “Act”), zoning by-laws may be passed by the councils of local municipalities to prohibit and regulate the use of land, buildings and structures;

And whereas on June 27, 2017, the Council of the Town enacted By-law Number 6000-17, as amended (the “Zoning By-law”), which Zoning By-law was appealed to the Ontario Municipal Board (the “OMB”);

And whereas on January 29, 2018, the OMB made an order, in accordance with subsection 34(31) of the Act, providing that any part of the Zoning By-law not in issue in the appeal shall be deemed to have come into force on the day the Zoning By-law was passed;

And whereas the OMB is continued under the name Local Planning Appeal Tribunal (the “LPAT”), and any reference to the Ontario Municipal Board or the OMB is deemed to be a reference to the LPAT;

And whereas on March 5, 2019, the Local Planning Appeal Tribunal issued a Memorandum of Oral Decision, under OMB Case No. PL180272 (the “Order”) approving By-law Number 6160-19, being a by-law to amend the Zoning By-law, respecting the lands municipally known as 323 River Ridge Boulevard, following an appeal pursuant to section 34(11) of the Act;

And whereas By-law Number 6160-19 includes conditions for the removal of the Holding “(H)” symbol;

And whereas the conditions for the removal of the Holding “(H)” symbol respecting the “R3(512) Detached Third Density Residential Exception Zone” and “R4(513) Detached Fourth Density Residential Exception Zone” on the subject lands have been met;

And whereas notice of intention to pass this By-law has been provided;

And whereas the Council of the Town deems it necessary and expedient to further amend the Zoning By-law;

Now therefore the Council of The Corporation of the Town of Aurora hereby enacts as follows:

1. The Zoning By-law be and is hereby amended to remove the Holding “(H)” symbol preceding the “R3(512) Detached Third Density Residential Exception Zone” and “R4(513) Detached Fourth Density Residential Exception Zone” on the lands as shown on Schedule “A” attached hereto and forming part of this By-law.

By-law Number XXXX-19

Page 2 of 4

2. This By-law shall come into full force subject to compliance with the provisions of the Act, and subject to compliance with such provisions, this By-law will take effect from the date of final passage hereof.

Enacted by Town of Aurora Council this 23rd day of July, 2019.

Tom Mrakas, Mayor

Michael de Rond, Town Clerk

By-law Number XXXX-19

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Explanatory Note

Re: By-law Number XXXX-19

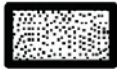
By-law Number XXXX-19 has the following purpose and effect:

To amend By-law Number 6000-17, as amended, by By-law Number 6160-19, being the Zoning By-law in effect in the Town of Aurora, to remove the the Holding "(H)" symbol preceding the "R3(512) Detached Third Density Residential Exception Zone" and "R4(513) Detached Fourth Density Residential Exception Zone".

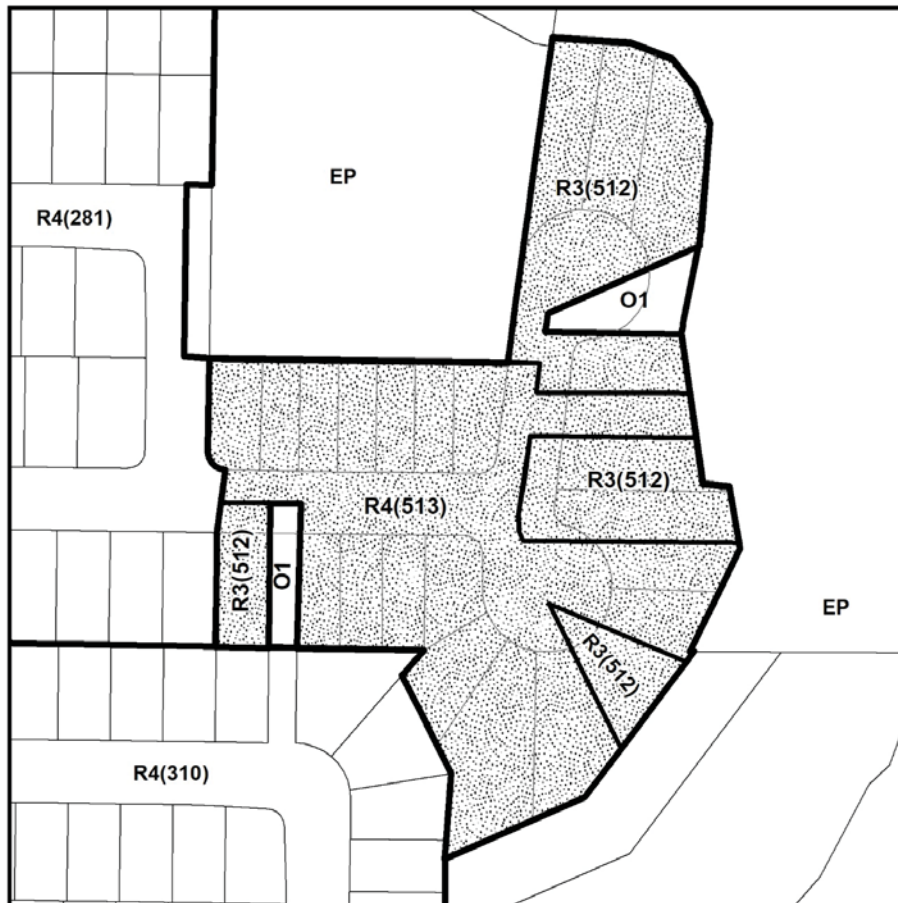
The rezoning will permit the development of 25 single detached residential dwellings.

Schedule "A"

Location: Block 156 on Plan 65M-4485, Block 231 on Plan 65M-3971 and Block 164 on Plan 65M-3946



Lands rezoned from "(H)R3(512) Detached Third Density Residential Exception Zone" to "R3(512) Detached Third Density Residential Exception Zone" and "(H)R4(513) Detached Fourth Density Residential Exception Zone" to "R4(513) Detached Fourth Density Residential Exception Zone".



The Corporation of the Town of Aurora

By-law Number XXXX-19

Being a By-law to delegate authority for administrative matters.

Whereas section 9 of the *Municipal Act 2001*, S.O. 2001 c. 25, as amended (the “Act”) states that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under the Act or any other act;

And whereas section 23.1 (1) of the Act states without limiting section 9, 10 and 11 of the Act, those sections authorize a municipality to delegate its powers and duties under the Act or any other act to a person or body subject to the restrictions set out in Part II – General Municipal Powers;

And whereas staff anticipate cancelling the August 2019 meeting cycle leaving the Council for The Corporation of the Town of Aurora (the “Town”) in a recess longer than thirty (30) days;

And whereas in order to manage and maintain efficient and effective customer service, as well as expedite the conduct of the Town’s business during the recess, the Council of the Town deems it necessary and expedient to delegate authority to staff;

Now therefore the Council of The Corporation of the Town of Aurora hereby enacts as follows:

1. The Chief Administrative Officer be delegated the authority to:
 - (a) enter into and sign any agreements, which the entering into and signing thereof is not yet delegated, that in the opinion of the Chief Administrative Officer, furthers the interests of the Town, including any and all documents and ancillary documents required to give effect to same;
 - (b) use negotiation in conjunction with any procurement methods set out in Procurement By-law Number 6076-18; and,
 - (c) authorize procurement awards for Sole Source, Single Source and Piggyback methods over \$100,000.
2. The Director of Planning and Development Services and the Town Solicitor be and are hereby delegated the authority to enter into and sign minutes of settlement for appeals before the Local Planning Appeal Tribunal in support of Council’s position, including the signing of any and all documents and ancillary documents required to give effect to the planning approval.
3. The Chief Administrative Officer shall prepare a summary information report to Council (as soon as reasonably possible) setting out the details of any action taken or authority exercised pursuant to this by-law.

By-law Number XXXX-19

Page 2 of 2

4. This by-law shall take precedence in the case of any conflict or inconsistency with any other Town by-law, policy or procedure.
5. This by-law shall expire on September 9, 2019.

Enacted by Town of Aurora Council this 23rd day of July, 2019.

Tom Mrakas, Mayor

Michael de Rond, Clerk

The Corporation of The Town of Aurora

By-law Number XXXX-19

**Being a By-law to Confirm Actions by Council
Resulting from a Council Meeting
on July 23, 2019.**

The Council of the Corporation of The Town of Aurora hereby enacts as follows:

1. That the actions by Council at its Council meeting held on July 23, 2019, in respect of each motion, resolution and other action passed and taken by the Council at the said meeting is hereby adopted, ratified and confirmed.
2. That the Mayor and the proper officers of the Town are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and to execute all documents as may be necessary in that behalf and the Clerk is hereby authorized and directed to affix the corporate seal to all such documents.

Enacted by Town of Aurora Council this 23rd day of July, 2019.

Tom Mrakas, Mayor

Michael de Rond, Town Clerk