

Town of Aurora - Five Year Operating Budget History

	2014 Actual	2015 Act vs 2014 Act		2015 Actual	2015 Act vs 2014 Act		2016 Actual	2017 Bud vs 2016 Act		2017 Approved Budget	2018 Bud vs 2017 Bud		2018 Proposed Budget
		Dollars	Percent		Dollars	Percent		Dollars	Percent		Dollars	Percent	
DEPARTMENTAL TOTAL NET BUDGETS		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Mayor & Council	546,160	33,074	6 %	513,086	(4,901)	(1 %)	517,987	(43,913)	(8 %)	561,900	(44,700)	(8 %)	606,600
Office of the Chief Administrative Officer	1,094,909	28,102	3 %	1,066,807	(74,179)	(7 %)	1,140,986	(80,714)	(7 %)	1,221,700	8,000	1 %	1,213,700
Corporate Services	5,687,853	(805,902)	(14 %)	6,493,755	342,391	5 %	6,151,364	(1,058,036)	(17 %)	7,209,400	(200,700)	(3 %)	7,410,100
Financial Services	1,276,003	112,163	9 %	1,163,840	(66,334)	(6 %)	1,230,174	(537,126)	(44 %)	1,767,300	(94,700)	(5 %)	1,862,000
Planning & Building Services	(65,337)	215,818	330 %	(281,155)	29,004	10 %	(310,159)	(279,259)	(90 %)	(30,900)	(375,900)	(1,217 %)	345,000
Infrastructure & Environmental Services	11,566,300	(198,536)	(2 %)	11,764,836	(986,176)	(8 %)	12,751,012	11,212	0 %	12,739,800	(883,600)	(7 %)	13,623,400
Parks, Recreation and Cultural Services	2,697,376	(304,529)	(11 %)	3,001,905	(243,627)	(8 %)	3,245,532	(653,568)	(20 %)	3,899,100	(430,200)	(11 %)	4,329,300
Corporate Revenues & Expenses	(1,022,165)	(969,221)	(95 %)	(52,944)	(1,120,218)	(2,116 %)	1,067,274	606,574	57 %	460,700	(258,100)	(56 %)	718,800
Total Departmental Budgets	21,781,099	(1,889,031)	(9 %)	23,670,130	(2,124,040)	(9 %)	25,794,170	(2,034,830)	(8 %)	27,829,000	(2,279,900)	(8 %)	30,108,900
Plus: Fire Services	8,814,584	(290,720)	(3 %)	9,105,304	(669,496)	(7 %)	9,774,800	(450,200)	(5 %)	10,225,000	(259,200)	(3 %)	10,484,200
Plus: Library	3,439,179	(99,508)	(3 %)	3,538,687	(110,226)	(3 %)	3,648,913	(118,787)	(3 %)	3,767,700	(94,100)	(2 %)	3,861,800
Net before Tax Levy	34,034,862	(2,279,259)	(7 %)	36,314,121	(2,903,762)	(8 %)	39,217,883	(2,603,817)	(7 %)	41,821,700	(2,633,200)	(6 %)	44,454,900
Tax Levy	(34,822,702)	2,173,529	6 %	(36,996,231)	2,121,306	6 %	(39,117,537)	2,704,163	7 %	(41,821,700)	1,296,500	3 %	(43,118,200)
Proposed Tax Levy Increase (3.1%)	-	-	n/a	-	-	n/a	-	-	n/a	-	1,336,700	n/a	(1,336,700)
Net	(787,840)			(682,110)			100,346			-			-

SUMMARIZED AS FOLLOWS:

	2014 Actual	2015 Act vs 2014 Act		2015 Actual	2015 Act vs 2014 Act		2016 Actual	2017 Bud vs 2016 Act		2017 Budget	2018 Bud vs 2017 Bud		2018 Budget
		Dollars	Percent		Dollars	Percent		Dollars	Percent		Dollars	Percent	
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Total Departmental Costs	44,245,200	(4,410,502)	(10 %)	48,655,702	842,287	2 %	47,813,415	770,815	2 %	47,042,600	(2,661,900)	(6 %)	49,704,500
Total Departmental Revenues	(22,464,101)	2,521,471	11 %	(24,985,572)	(2,966,405)	(12 %)	(22,019,167)	(2,805,567)	(13 %)	(19,213,600)	382,000	2 %	(19,595,600)
Net Departmental Budgets	21,781,099	(1,889,031)	(9 %)	23,670,130	(2,124,118)	(9 %)	25,794,248	(2,034,752)	(8 %)	27,829,000	(2,279,900)	(8 %)	30,108,900
Plus Fire Services & Library	12,253,763	(390,228)	(3 %)	12,643,991	(779,722)	(6 %)	13,423,713	(568,987)	(4 %)	13,992,700	(353,300)	(3 %)	14,346,000
Budget before Tax Levy	34,034,862	(2,279,259)	(7 %)	36,314,121	(2,903,840)	(8 %)	39,217,961	(2,603,739)	(7 %)	41,821,700	(2,633,200)	(6 %)	44,454,900
Tax Levy	(34,822,702)	2,173,529	6 %	(36,996,231)	2,121,306	6 %	(39,117,537)	2,704,163	7 %	(41,821,700)	2,633,200	6 %	(44,454,900)
Net	(787,840)			(682,110)			100,424			-			-

Town of Aurora - Five Year Operating Budget History

	2014	2015 Act vs 2014 Act		2015	2015 Act vs 2014 Act		2016	2017 Bud vs 2016 Act		2017	2018 Bud vs 2017 Bud		2018
	Actual	Dollars	Percent	Actual	Dollars	Percent	Actual	Dollars	Percent	Approved Budget	Dollars	Percent	Proposed Budget
TOTAL DEPARTMENTAL EXPENDITURES & VARIANCES (Excluding Fire & Library Services):		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Mayor & Council	552,160	39,044	7 %	513,116	(4,871)	(1 %)	517,987	(43,913)	(8 %)	561,900	(44,700)	(8 %)	606,600
Office of the Chief Administrative Officer	1,110,621	43,421	4 %	1,067,200	(73,286)	(7 %)	1,140,486	(81,214)	(7 %)	1,221,700	7,700	1 %	1,214,000
Corporate Services	6,384,814	(647,770)	(10 %)	7,032,584	411,489	6 %	6,621,095	(960,605)	(15 %)	7,581,700	(575,700)	(8 %)	8,157,400
Financial Services	1,442,257	60,842	4 %	1,381,415	(112,413)	(8 %)	1,493,828	(454,872)	(30 %)	1,948,700	(116,000)	(6 %)	2,064,700
Planning & Building Services	4,707,326	(2,904,321)	(62 %)	7,611,647	1,090,845	14 %	6,520,802	1,855,702	28 %	4,665,100	(145,800)	(3 %)	4,810,900
Infrastructure & Environmental Services	13,556,304	(41,658)	(0 %)	13,597,962	(1,061,998)	(8 %)	14,659,960	(99,640)	(1 %)	14,759,600	(636,400)	(4 %)	15,396,000
Parks, Recreation and Cultural Services	8,775,253	(307,612)	(4 %)	9,082,865	24,495	0 %	9,058,370	(195,530)	(2 %)	9,253,900	(339,600)	(4 %)	9,593,500
Corporate Expenses	7,716,465	(652,448)	(8 %)	8,368,913	568,026	7 %	7,800,887	750,887	10 %	7,050,000	(811,400)	(12 %)	7,861,400
TOTAL DEPARTMENTAL COSTS	44,245,200	(4,410,502)	(10 %)	48,655,702	842,287	2 %	47,813,415	770,815	2 %	47,042,600	(2,661,900)	(6 %)	49,704,500

Made Up Of:

Salaries & Benefits

Full Time Salaries	14,404,655	(503,399)	(3 %)	14,908,054	(772,383)	(5 %)	15,680,437	(1,474,063)	(9 %)	17,154,500	(93,200)	(1 %)	17,247,700
Overtime	224,122	11,062	5 %	213,060	(11,002)	(5 %)	224,062	57,662	26 %	166,400	-	-	166,400
Part Time Salaries	2,651,371	(409,603)	(15 %)	3,060,974	59,654	2 %	3,001,320	77,020	3 %	2,924,300	(814,700)	(28 %)	3,739,000
Salaries	17,280,148	(901,940)	(5 %)	18,182,088	(723,731)	(4 %)	18,905,819	(1,339,381)	(7 %)	20,245,200	(907,900)	(4 %)	21,153,100
OMERS	1,535,213	(40,626)	(3 %)	1,575,839	(101,152)	(6 %)	1,676,991	(119,309)	(7 %)	1,796,300	(30,900)	(2 %)	1,827,200
Health	564,722	97,749	17 %	466,973	(73,456)	(16 %)	540,429	(75,771)	(14 %)	616,200	(23,400)	(4 %)	639,600
Canada Pension Plan (CPP)	538,783	(52,412)	(10 %)	591,195	(27,245)	(5 %)	618,440	(55,260)	(9 %)	673,700	(12,700)	(2 %)	686,400
Extended Health Tax Benefits	336,911	(15,529)	(5 %)	352,440	(16,469)	(5 %)	368,909	(21,191)	(6 %)	390,100	(8,800)	(2 %)	398,900
Dental	328,587	63,449	19 %	265,138	(16,688)	(6 %)	281,826	(114,774)	(41 %)	396,600	22,600	6 %	374,000
Employment Insurance (EI)	298,151	(29,683)	(10 %)	327,834	(17,977)	(5 %)	345,811	11,411	3 %	334,400	10,500	3 %	323,900
Long Term Disability	277,244	28,398	10 %	248,846	(7,152)	(3 %)	255,998	(48,602)	(19 %)	304,600	(34,100)	(11 %)	338,700
WSIB	233,692	95,306	41 %	138,386	7,963	6 %	130,423	(17,277)	(13 %)	147,700	(3,000)	(2 %)	150,700
Other Benefits	156,128	86,582	55 %	69,546	(1,461)	(2 %)	71,007	(4,393)	(6 %)	75,400	(12,100)	(16 %)	87,500
Wage Recoveries from Building & Water	(805,326)	(344,823)	(43 %)	(460,503)	(6,860)	(1 %)	(453,643)	59,957	13 %	(513,600)	(513,600)	(100 %)	-
Total Salary & Benefits	20,744,253	(1,013,529)	(5 %)	21,757,782	(1,701,099)	(8 %)	22,742,010	(1,724,590)	(8 %)	24,466,600	(1,513,400)	(6 %)	25,980,000

Other Operating Expenditures

Trans to Capital	4,031,900	(180,300)	(4 %)	4,212,200	(382,500)	(9 %)	4,594,700	(243,100)	(5 %)	4,837,800	(215,600)	(4 %)	5,053,400
Trans to Reserves	4,355,801	(2,801,382)	(64 %)	7,157,183	986,108	14 %	6,171,075	2,782,375	45 %	3,388,700	(407,400)	(12 %)	3,796,100
Contracts	2,619,520	(195,134)	(7 %)	2,814,654	(248,935)	(9 %)	3,063,589	152,689	5 %	2,910,900	(500,900)	(17 %)	3,411,800
Utilities	2,011,434	(267,456)	(13 %)	2,278,890	(130,891)	(6 %)	2,409,781	479,181	20 %	1,930,600	(331,100)	(17 %)	2,261,700
Recycling Contract	1,322,942	(8,442)	(1 %)	1,331,384	169,086	13 %	1,162,298	(149,702)	(13 %)	1,312,000	(48,000)	(4 %)	1,360,000
Solid Waste Collection Contracts	457,131	(24,806)	(5 %)	481,937	(187,932)	(39 %)	669,869	194,869	29 %	475,000	(470,000)	(99 %)	945,000
Operating Materials	784,155	(7,687)	(1 %)	791,842	(97,827)	(12 %)	889,669	(135,131)	(15 %)	1,024,800	38,100	4 %	986,700
Software Licenses & Maintenance	472,062	(74,063)	(16 %)	546,125	16,716	3 %	529,409	(121,091)	(23 %)	650,500	(69,800)	(11 %)	720,300
Capital Loan Repayments	1,867,338	809	0 %	1,866,529	1,360,040	73 %	506,489	(181,511)	(36 %)	688,000	-	-	688,000
Corporate Insurance	642,560	40,080	6 %	602,480	(3,427)	(1 %)	605,907	(13,493)	(2 %)	619,400	(17,600)	(3 %)	637,000
Building & Equipment Repair & Mtce	537,625	47,896	9 %	489,729	47,802	10 %	441,927	(123,373)	(28 %)	565,300	4,600	1 %	560,700
Fuel Costs	527,446	43,492	8 %	483,954	57,912	12 %	426,042	(124,058)	(29 %)	550,100	67,500	12 %	482,600
Aurora Cultural Centre Operating Contract	377,000	(10,000)	(3 %)	387,000	(6,900)	(2 %)	393,900	(11,700)	(3 %)	405,600	(10,100)	(2 %)	415,700

Town of Aurora - Five Year Operating Budget History

	2014	2015 Act vs 2014 Act		2015	2015 Act vs 2014 Act		2016	2017 Bud vs 2016 Act		2017	2018 Bud vs 2017 Bud		2018
	Actual	Dollars	Percent	Actual	Dollars	Percent	Actual	Dollars	Percent	Approved Budget	Dollars	Percent	Proposed Budget
		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Telecommunications	218,190	3,014	1 %	215,176	(10,829)	(5 %)	226,005	(52,095)	(23 %)	278,100	4,200	2 %	273,900
Printing & Advertising	232,840	5,839	3 %	227,001	27,099	12 %	199,902	(30,098)	(15 %)	230,000	8,100	4 %	221,900
Consulting	169,807	(103,464)	(61 %)	273,271	107,328	39 %	165,943	(52,857)	(32 %)	218,800	7,600	3 %	211,200
Tax Write-Offs	269,039	(242,750)	(90 %)	511,789	261,216	51 %	250,573	50,573	20 %	200,000	-	-	200,000
Vehicle & Equipment Fleet ²	145,819	89,861	62 %	55,958	(96,851)	(173 %)	152,809	35,409	23 %	117,400	(62,800)	(53 %)	180,200
Training & Development	152,613	9,862	6 %	142,751	32,605	23 %	110,146	(49,854)	(45 %)	160,000	(15,000)	(9 %)	175,000
Park Maintenance / Operation ¹	133,055	13,317	10 %	119,738	(2,806)	(2 %)	122,544	(31,856)	(26 %)	154,400	(10,000)	(6 %)	164,400
Animal Control Contract	216,930	(617)	(0 %)	217,547	3,177	1 %	214,370	(61,630)	(29 %)	276,000	136,000	49 %	140,000
Equipment Service Contracts	194,038	72,141	37 %	121,897	31,709	26 %	90,188	(93,912)	(104 %)	184,100	47,900	26 %	136,200
Trees & Shrubs Maintenance	150,323	29,307	19 %	121,016	58,199	48 %	62,817	(72,183)	(115 %)	135,000	-	-	135,000
Postage & Courier	102,144	28,702	28 %	73,442	(32,159)	(44 %)	105,601	(1,699)	(2 %)	107,300	(1,500)	(1 %)	108,800
Memberships	73,339	(14,533)	(20 %)	87,872	(6,962)	(8 %)	94,834	(12,466)	(13 %)	107,300	(500)	(0 %)	107,800
ActiveNet Charges	-	-	n/a	-	-	n/a	-	-	n/a	-	(107,200)	n/a	107,200
External Legal Costs	108,069	83,634	77 %	24,435	(291,395)	(1,193 %)	315,830	155,830	49 %	160,000	60,000	38 %	100,000
Town Grants ³	92,098	3,996	4 %	88,102	(6,720)	(8 %)	94,822	(17,778)	(19 %)	112,600	13,200	12 %	99,400
Photocopiers/Fax/Printers	80,202	(56)	(0 %)	80,258	(8,204)	(10 %)	88,462	(738)	(1 %)	89,200	(800)	(1 %)	90,000
Small Equipment Replacement / Rental	60,745	(14,361)	(24 %)	75,106	(36,429)	(49 %)	111,535	26,235	24 %	85,300	(700)	(1 %)	86,000
WSIB Claim Costs	87,576	(16,075)	(18 %)	103,651	6,662	6 %	96,989	11,989	12 %	85,000	-	-	85,000
Mileage / Vehicle Allowance	71,437	(2,851)	(4 %)	74,288	(7,078)	(10 %)	81,366	3,266	4 %	78,100	(100)	(0 %)	78,200
Office Supplies	55,491	880	2 %	54,611	8,674	16 %	45,937	(10,663)	(23 %)	56,600	(900)	(2 %)	57,500
Clothing Allowance	50,768	(2,419)	(5 %)	53,187	3,616	7 %	49,571	(10,229)	(21 %)	59,800	2,800	5 %	57,000
Waste Disposal Fees	56,893	8,733	15 %	48,160	(32)	(0 %)	48,192	(3,708)	(8 %)	51,900	-	-	51,900
Purchase of Trees	94,448	43,949	47 %	50,499	(36,602)	(72 %)	87,101	37,101	43 %	50,000	-	-	50,000
Community Program Materials	38,243	(8,222)	(21 %)	46,465	2,715	6 %	43,750	(950)	(2 %)	44,700	-	-	44,700
Audit Fees	32,718	(13,113)	(40 %)	45,831	35,989	79 %	9,842	(31,058)	(316 %)	40,900	-	-	40,900
Bank Charges	59,739	(4,574)	(8 %)	64,313	5,007	8 %	59,306	27,806	47 %	31,500	(3,900)	(12 %)	35,400
Council Contingency	157,173	112,355	71 %	44,818	24,564	55 %	20,254	(14,746)	(73 %)	35,000	-	-	35,000
Events & Promotions	-	(31,755)	n/a	31,755	1,062	3 %	30,693	(5,807)	(19 %)	36,500	1,500	4 %	35,000
Accessibility Costs	23,907	(1,054)	(4 %)	24,961	3,744	15 %	21,217	(3,783)	(18 %)	25,000	-	-	25,000
Appraisals	33,927	(6,040)	(18 %)	39,967	20,189	51 %	19,778	(5,222)	(26 %)	25,000	2,100	8 %	22,900
Special Event Equipment Rental	18,037	7,513	42 %	10,524	(9)	(0 %)	10,533	(6,467)	(61 %)	17,000	-	-	17,000
Realty Taxes	49,426	(1,187)	(2 %)	50,613	(379)	(1 %)	50,992	(7,508)	(15 %)	58,500	58,500	100 %	-
Park Security Contract	33,872	3,659	11 %	30,213	(5,386)	(18 %)	35,599	599	2 %	35,000	35,000	100 %	-
Cost Recoveries from Building & Water	(132,141)	2,420	2 %	(134,561)	(3,467)	(3 %)	(131,094)	77,006	59 %	(208,100)	1,121,000	539 %	(1,329,100)
Reserved for Council Decision	-	-	n/a	-	-	n/a	-	-	n/a	-	(94,800)	n/a	94,800
All Other	363,268	(16,091)	(4 %)	379,359	159,016	42 %	220,343	140,943	64 %	79,400	(387,900)	(489 %)	467,300
TOTAL DEPARTMENTAL COSTS	44,245,200	(4,410,502)	(10 %)	48,655,702	842,287	2 %	47,813,415	770,815	2 %	47,042,600	(2,661,900)	(6 %)	49,704,500

Note(s):

- 1) Park Maintenance / Operating **excludes** salaries & benefits, contracts. Includes pathway maintenance & fence materials, field paint, fertilizer/grass seed, park electricity/lighting, irrigation.
- 2) Vehicle & Equipment Fleet Expenditures **exclude** Salaries & Benefits, Fuel, Contributions to Reserves, and Insurance as these related costs are captured under the same named expenditure categories.
- 3) Town grants includes grants to the Aurora Historical Society, Arts & Cultural Grants & Education Grants.

Town of Aurora - Five Year Operating Budget History

	2014 Actual	2015 Act vs 2014 Act		2015 Actual	2015 Act vs 2014 Act		2016 Actual	2017 Bud vs 2016 Act		2017 Approved Budget	2018 Bud vs 2017 Bud		2018 Proposed Budget
		Dollars	Percent		Dollars	Percent		Dollars	Percent		Dollars	Percent	
TOTAL DEPARTMENTAL REVENUES & VARIANCES:		Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)			Fav / (UnFav)		
Mayor & Council	(6,000)	(5,970)	(100 %)	(30)	(30)	(100 %)	-	-	n/a	-	-	n/a	-
Office of the Chief Administrative Officer	(15,712)	(15,319)	(97 %)	(393)	(893)	(227 %)	500	500	100 %	-	300	n/a	(300)
Corporate Services	(696,961)	(158,132)	(23 %)	(538,829)	(69,129)	(13 %)	(469,700)	(97,400)	(21 %)	(372,300)	375,000	101 %	(747,300)
Financial Services	(166,254)	51,321	31 %	(217,575)	46,079	21 %	(263,654)	(82,254)	(31 %)	(181,400)	21,300	12 %	(202,700)
Planning & Building Services	(4,772,663)	3,120,139	65 %	(7,892,802)	(1,061,802)	(13 %)	(6,831,000)	(2,135,000)	(31 %)	(4,696,000)	(230,100)	(5 %)	(4,465,900)
Infrastructure & Environmental Services	(1,990,004)	(156,878)	(8 %)	(1,833,126)	75,774	4 %	(1,908,900)	110,900	6 %	(2,019,800)	(247,200)	(12 %)	(1,772,600)
Parks, Recreation and Cultural Services	(6,077,877)	3,083	0 %	(6,080,960)	(268,160)	(4 %)	(5,812,800)	(458,000)	(8 %)	(5,354,800)	(90,600)	(2 %)	(5,264,200)
Corporate Revenues	(8,738,630)	(316,773)	(4 %)	(8,421,857)	(1,688,244)	(20 %)	(6,733,613)	(144,313)	(2 %)	(6,589,300)	553,300	8 %	(7,142,600)
TOTAL DEPARTMENTAL REVENUE	(22,464,101)	2,521,471	11 %	(24,985,572)	(2,966,405)	(12 %)	(22,019,167)	(2,805,567)	(13 %)	(19,213,600)	382,000	2 %	(19,595,600)
Made Up Of:													
Parks & Rec Fees	(5,813,670)	(20,897)	(0 %)	(5,792,773)	(216,834)	(4 %)	(5,575,939)	(450,139)	(8 %)	(5,125,800)	(101,000)	(2 %)	(5,024,800)
Building & Plumbing Permits	(2,303,051)	1,897,963	82 %	(4,201,014)	49,862	1 %	(4,250,876)	(1,440,876)	(34 %)	(2,810,000)	100,000	4 %	(2,910,000)
Other Grants	(1,834,901)	(40,356)	(2 %)	(1,794,545)	69,330	4 %	(1,863,875)	13,625	1 %	(1,877,500)	77,100	4 %	(1,954,600)
Trans From Capital & Other Reserves	(1,522,379)	(511,625)	(34 %)	(1,010,754)	416,615	41 %	(1,427,369)	(2,669)	(0 %)	(1,424,700)	231,500	16 %	(1,656,200)
Investment Income / Interest	(2,275,523)	(649,917)	(29 %)	(1,625,606)	74,064	5 %	(1,699,670)	(49,670)	(3 %)	(1,650,000)	(50,000)	(3 %)	(1,600,000)
Engineering Fees	(2,140,850)	(539,828)	(25 %)	(1,601,022)	(343,096)	(21 %)	(1,257,926)	(121,626)	(10 %)	(1,136,300)	(69,600)	(6 %)	(1,066,700)
Trans From DC Reserves	(2,610,370)	(212,723)	(8 %)	(2,397,647)	(1,347,676)	(56 %)	(1,049,971)	(173,771)	(17 %)	(876,200)	(20,600)	(2 %)	(855,600)
Penalties on Taxes	(987,221)	(96,046)	(10 %)	(891,175)	(13,628)	(2 %)	(877,547)	22,453	3 %	(900,000)	(50,000)	(6 %)	(850,000)
Federal & Provincial Grants	(67,311)	453,429	674 %	(520,740)	(183,350)	(35 %)	(337,390)	221,510	66 %	(558,900)	238,700	43 %	(797,600)
Supplemental Taxes	(393,240)	948,156	241 %	(1,341,396)	(441,961)	(33 %)	(899,435)	(337,535)	(38 %)	(561,900)	188,100	33 %	(750,000)
Planning Application Fees	(602,993)	254,590	42 %	(857,583)	46,745	5 %	(904,328)	(108,128)	(12 %)	(796,200)	(124,100)	(16 %)	(672,100)
Payments in Lieu of Taxes	(301,563)	(12,099)	(4 %)	(289,464)	4,920	2 %	(294,384)	(8,384)	(3 %)	(286,000)	8,400	3 %	(294,400)
Financial Services Fees	(163,499)	54,076	33 %	(217,575)	46,079	21 %	(263,654)	(82,254)	(31 %)	(181,400)	21,300	12 %	(202,700)
Lease Revenues	(168,897)	504	0 %	(169,401)	13,801	8 %	(183,202)	(6,802)	(4 %)	(176,400)	10,800	6 %	(187,200)
Other Planning Fees	(207,349)	(20,893)	(10 %)	(186,456)	(46,567)	(25 %)	(139,889)	14,111	10 %	(154,000)	(4,000)	(3 %)	(150,000)
All Other Bylaw Fines & Fees	(164,925)	(52,103)	(32 %)	(112,822)	55,628	49 %	(168,450)	(31,150)	(18 %)	(137,300)	2,100	2 %	(139,400)
Parking Fines	(115,046)	(10,667)	(9 %)	(104,379)	(19,108)	(18 %)	(85,271)	(10,271)	(12 %)	(75,000)	-	-	(75,000)
Animal Tag Revenue	(34,956)	(589)	(2 %)	(34,367)	(10,780)	(31 %)	(23,587)	13,413	57 %	(37,000)	-	-	(37,000)
Other Building Services Revenues	(28,185)	17,214	61 %	(45,399)	(14,765)	(33 %)	(30,634)	2,766	9 %	(33,400)	(9,300)	(28 %)	(24,100)
Other Developer Contributions	(915,410)	889,598	97 %	(1,805,008)	(1,185,371)	(66 %)	(619,637)	(618,637)	(100 %)	(1,000)	-	-	(1,000)
All Other	187,238	173,684	93 %	13,554	79,687	588 %	(66,133)	348,467	527 %	(414,600)	(67,400)	(16 %)	(347,200)
TOTAL DEPARTMENTAL REVENUE	(22,464,101)	2,521,471	11 %	(24,985,572)	(2,966,405)	(12 %)	(22,019,167)	(2,805,567)	(13 %)	(19,213,600)	382,000	2 %	(19,595,600)